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## NEWS SUMMARY

**GENERAL**

### British interests 'damaged' by Blunt

British interests had been "seriously damaged" by Anthony Blunt's activities as a Russian spy, Margaret Thatcher said yesterday in the Commons debate on the affair. The Government did not know exactly what information he had passed to Soviet intelligence.

Mrs. Thatcher said that since 1967 successive Prime Ministers and Home Secretaries had been informed of the situation. The Queen had been advised in 1964 to take no action against Blunt in case it alerted the Russians.

The Prime Minister made it clear she believed a full inquiry would serve no useful purpose. *Back Page; Parliament, Page 16*

**BUSINESS**

### Gilts fall 0.39; Equities rally

GILTS were uneasy before new tax applications with losses of up to 1/2 in longs and 1/2 in shorts. The Government Securities index fell 0.39 to 64.62.

EQUITIES rallied ahead of ICI results and the FT 30-share index rose 5.3 to 413.9.

STERLING was nervous on car industry unrest and finished 60 points higher at \$2.1740. UK trade-weighted index was unchanged at 69.6. DOLLAR'S index also remained at 85.6.



**Rhodesia effort**

The five front line African states are planning to meet in Dar es Salaam this weekend in an effort to break the deadlock at the Lancaster House talks on negotiations for a ceasefire in the Rhodesia war.

**Budget support**

Support for Britain's demands for a cut in its EEC Budget contribution came from the three Benelux Prime Ministers, who said Britain should benefit from a modification of the "corrective mechanism" which would cut its payments by about one-third.

**Mortgage rate up**

Building societies are today expected to recommend an increase in the mortgage rate from 11 1/2 per cent to between 14 and 15 per cent, following the week's increase in the minimum Lending Rate and subsequent rise in interest rates.

**Trudeau to go**

Former Canadian Prime Minister Pierre Trudeau said he will resign as head of the opposition Liberal Party next March. Mr. Trudeau, 60, said the change of leadership was necessary to enable the Liberals to come to power again. *Page 6*

**Policemen killed**

Four gunmen shot dead two officers of the para-military carabinieri force in Genoa. The new outbreak of political killings has overshadowed the general strike throughout Italy. *Page 3*

**Kosygin ill**

Soviet Prime Minister Alexei Kosygin suffered a heart attack and will be unable to work for several months, it was reported in Moscow. Mr. Kosygin, 73, has not been seen in public for more than a month. *Page 3*

**Ripper tip-off**

Chicago police detained a well-known Englishman for six hours after a tip-off that he resembled a composite sketch of the Yorkshire Ripper.

**Nuclear talks**

Soviet Foreign Minister Andrei Gromyko began talks in Bonn on the NATO decision to modernise nuclear forces in Europe — an issue clouding German-Soviet relations for the past two months. *Page 3*

**BBC suspensions**

The BBC suspended a further 30 Association of Broadcasting Staff members after three crews walked out from Television Centre over the regrading dispute.

**Briefly...**

A Bradford man died in a nine-car pile up in thick fog on the A1 in West Yorkshire.

Soviet Union is to send monkeys into orbit to study their reactions to prolonged space journeys.

## KHOMEINI ACCUSED OF 'LYING' BY BLAMING U.S.

The U.S. Government last night accused Iran's Ayatollah Khomeini of "outright lying" in saying that the U.S. was behind Tuesday's violent take-over of the Great Mosque in Mecca by Muslim extremists. Saudi Arabian troops stormed the Islamic holy shrine to free worshippers held captive. The events in Mecca may have provoked angry attacks on the U.S. Embassy in Islamabad — where a marine guard was killed — and consulates elsewhere in Pakistan. In Rawalpindi the British consulate was attacked.

In Tehran, up to a million people demanding the ailing Shah be returned for trial demonstrated outside the U.S. Embassy. Inside, students threatened to kill their 49 hostages if the U.S. intervened militarily.

The White House re-emphasised that the U.S. might use force if the hostages were not released. The \$1,000-ton aircraft carrier Kitty Hawk and support ships left their Philippines base for the Indian Ocean. *Page 4*

## Saudi troops storm mosque in bid to free hostages

**BY CORRESPONDENTS IN JEDDAH, BEIRUT AND TUNIS**

SAUDI ARABIAN troops stormed the Great Mosque in Mecca, the holiest shrine in Islam yesterday — in a bid to free worshippers held hostage there since Tuesday morning by over 300 armed Islamic militants.

The siege of the Great Mosque was still under way last night with several rebels holding out against armoured troops which have effectively sealed off the holy city of Mecca in a running battle which has so far caused several dozen, possibly several hundred, deaths.

The clash is the most serious challenge to the Saudi royal family since President Nasser's attempts to bring down the dynasty in the early 1960s.

The battle between Saudi security forces and the rebels has shocked the Arab world. Last night senior Saudi officials, who called the rebels "maniacs" insisted that there was no threat to the stability of the world's largest oil exporter.

The gunmen, apparently from an important tribe in the south-east of the country, are believed to be religious traditionalists who want to return to the fundamentals of Islam. But they do not appear to be directly linked to the militant Shi'a Muslims of Ayatollah Khomeini's revolution in Iran.

The attack, widely condemned both in the Arab world and Iran, is nevertheless seen as more than religious fanaticism, and part of a chain reaction provoked by the revolution in Iran.

At the Arab summit in Tunis Crown Prince Fahd, the leading figure in the Saudi hierarchy was in constant touch with the authorities in Mecca. In an early morning briefing to the Arab Heads of Government he said that Prince Sultan bin Abdel-Aziz, the Defence Minister, had flown back to take charge of the military operation.

The attack on the Mosque began at dawn on Tuesday, when between 40,000 and 50,000 worshippers had gathered for prayers on the first day of the new Moslem century, 1,400 years after the flight of the Prophet Mohammed from Mecca to Medina.

The rebels, said to be from the Qaiba tribe, took over the Mosque using automatic weapons in a gun battle in which at least 30 to 40 people were killed.

One unconfirmed report said that King Khaled's brother, Prince Misbail, former Governor of Mecca, was among those killed.

The group's leader announced that he was the long-awaited "Mahdi" or saviour.

He asked the senior religious official present, the Imam, to read a proclamation denouncing "impure Islam," a seeming reference to Saudi Arabia's rapid economic development and the social consequences. The Imam refused to do this and was shot dead.

The Qaiba are Bedouin and one of the leading tribal confederations of the Kingdom on whose support the Saudi royal family has traditionally relied. The regime has become increasingly conscious of the dangers of offending conservative feelings as a result of too rapid change and the possible spread of religious extremism from Iran.

In Tehran yesterday a senior Minister said that the Saudi authorities had been worried about the political activities of some of the 74,000 Iranian pilgrims in Saudi Arabia.

In the 24 hours that followed the seizure of the Great Mosque, the Saudi authorities cut communications with the outside world, flew hundreds of troops into Mecca, backed by tanks and helicopters, and posted guards at key points in the capital Riyadh and in Jeddah.

In the battle with the rebels, according to one report, the Saudi troops shelled one of the gates of the Mosque causing heavy loss of life.

Troops finally broke into the main precincts of the Mosque yesterday afternoon. Last night the rebels were still holding out with a number of hostages in some parts of the building.

## Arthur Knight takes over at NEB

**BY JOHN ELLIOTT, INDUSTRIAL EDITOR**

THE LEADERSHIP and management style of the controversial National Enterprise Board was dramatically changed yesterday by the Government in a series of carefully planned events. They ended with Sir Arthur Knight, who retired as chairman of Courtaulds at the end of the year, taking over as the organisation's new part-time chairman.

The moves met with hostility from trade unionists and Labour MPs. But Sir Keith Joseph, Industry Secretary, tried to avoid a potentially serious political row by announcing a strong team to accompany Sir Arthur and by stressing that the NEB had a continuing role.

Monitoring of Rolls-Royce is to be transferred almost immediately to the Department of Industry, to which the Government may also transfer BL Sir Arthur and his new board members have accepted that this may happen.

Sir Frank McFadden, former chairman of British Airways and Shell, is to take over as chairman of Rolls-Royce in February. He will succeed Sir Kenneth Keith, whose long feud with the NEB over the funding and management of Rolls-Royce precipitated the present crisis.

Sir Leslie Murphy, the outgoing NEB chairman, and his eight fellow Board members resigned yesterday morning, having been told the night before that Rolls-Royce was to be transferred against their wishes. Their mass resignation enabled the Government to announce the new Board in the Commons.

Sir Arthur is backed up by a Board of businessmen of equal prestige to the outgoing team, but it lacks union leaders among its members. The TUC is refusing to help the Government find trade union nominees.

Mr. Len Murray, TUC general secretary, said: "I am appalled by the Government's decision and the shabby treatment the Board has had all along."

"I am sure no self-respecting trade unionist will be sitting on the new Board."

Sir Arthur went to the NEB HQ in London last night shortly after his appointment was announced. He addressed the 90 staff and later said: "This is an interesting job in a field I find particularly important."

Sir Arthur said he had been approached concerning the chairmanship about a week ago when the Government thought Sir Leslie would resign. Since then, he had influenced the choice of the new board members and he now hoped that TUC leaders might agree to join, despite their present refusal.

He indicated that he is prepared to see BL freed from Continued on Back Page

Editorial comment Page 24  
Parliament Page 16  
Future of the NEB Page 17

An Islamic shock for the Kingdom Page 24

## Iran 'in default' on \$500m loan

**BY JOHN EVANS**

MAJOR WESTERN banks have declared Iran to be in default on a \$500m loan, the largest dollar loan it has raised on international capital markets. The Iranian Government is being asked to repay the credit immediately.

The declaration, which could also place other Iranian loans in default, seems sure to set off a fierce controversy among Western banks. Non-U.S. banks are becoming increasingly worried about being drawn into the worsening confrontation between the U.S. and Iran and fear the destabilising effect which default could have on the international financial system.

At stake is a \$500m syndicated loan raised by the Imperial Government of Iran early in 1977 when the Shah was in power. Banks decided to declare the default following Iran's failure last week to make a regular six-monthly interest payment.

The non-payment by Iran followed President Jimmy Carter's decision to freeze official Iranian funds in the U.S. banking system.

Chase Manhattan Bank, which is subject to the U.S. blocking order at its domestic and foreign branches, is the agent bank for the loan. It carried out a poll this week among the participating banks asking their views because of the non-payment.

Chase is also the agent or administrative bank for an estimated \$1.3bn of other Iranian syndicated dollar loans.

The decision to declare default and press Iran for "accelerated" repayments, which effectively calls in the loan, was decided by a majority decision. But participating banks were apparently far from unanimous.

Chase refused all comment, though the bank — as agent — must carry out the polling procedure under the terms of the loan agreement.

Besides Chase, key members in the syndicate are Bank of America, Bankers Trust Company, Chemical Bank, Citibank, Manufacturers Hanover Trust and Morgan Guaranty, National Westminster, Swiss Bank Corporation, UBS of Switzerland and Toronto Dominion Bank are leading non-U.S. members.

Bankers close to the negotiations said that while default had been declared, there was still "utter confusion" over the status of the loan because of the U.S. freeze.

A central question is whether the Iranian Ministry of Finance, which has been sent the default notification, will in fact repay the loan as requested.

If Tehran fails to do so, the U.S. banks in the syndicate may decide to repay the loan from the frozen official deposits that they are now holding. However, European and other banks cannot be repaid from this source because the U.S. banks are under orders to block the Iranian accounts, the bankers said.

Iranian official debt held in the international banking system is estimated at \$6bn, of which about \$2.5bn is owed to U.S. banks. Revised Washington calculations show that blocked Iranian assets total more than \$8bn, compared with the previous estimate of less than \$6bn.

The total of other Iranian loans which may now be triggered into default by developments on the Imperial Government loan is not known. Banks participating in other syndicated loans are being polled on their attitude, but little response has been received so far, reflecting the grave uncertainty in capital market, bankers said.

It is understood that large loans such as the \$360m facility for the Iranian National Petrochemical Company and the \$250m credit for the Iranian Telecommunications Company — both guaranteed by the Iranian Government — will now be subject to "cross default" actions.

## Tories back transfer

**BY RICHARD EVANS, LOBBY EDITOR**

SIR KEITH JOSEPH'S decision to transfer responsibility for Rolls-Royce to the Department of Industry was warmly welcomed by Conservative MPs, but regarded by Labour leaders as heralding the slow death of the National Enterprise Board.

The Opposition feared that pressure from BL, with the support of Tory MPs, would persuade Sir Keith to extract the State-owned car manufacturer from the NEB, leaving it with a selection of less significant holdings.

Labour MPs clearly regarded Sir Keith's moves as a deliberate attempt by him to weaken the power and influence of the NEB without killing it off outright, and to substitute a chairman and board who would be under constant threat of dismissal should they disagree with the Industry Secretary.

The reaction of Conservative MPs was favourable, but some backbenchers later expressed the view privately that the Government should make more clear its intention to do away with the NEB completely during this Parliament.

Sir Keith maintained, against furious Labour protests, that the "friction" which had extended over a considerable period between the management of Rolls-Royce and the NEB justified the change being imposed by the Government.

## NUM poll on industrial action

**BY PHILIP BASSETT, LABOUR STAFF**

MINERS' LEADERS yesterday decided to hold a pithead ballot to seek authority for industrial action, including if necessary a national strike, after the National Coal Board refused to improve its 20 per cent pay offer.

Immediate industrial action when the ballot result is made known following the next meeting of the National Union of Mineworkers' executive on December 6 seems unlikely.

The ballot result — if it seems likely the executive's recommendation wins support — will be used by the union as a lever in further negotiations.

Nevertheless, the union and the Board look perilously close to a confrontation. The Board claims that it has reached the end of its financial resources. It remains to be seen whether the Government is forced to abandon its declared neutrality in pay bargaining and to find ways of increasing the offer.

The Board's 20 per cent "final" offer already assumes that it will receive the maximum Government grant of £250m to £360m for 1980-81.

The executive approved, by 15 votes to nine, the following motion for ballot: "In view of the unsatisfactory response by the National Coal Board to our wages claim, which the NEC rejected, we ask the members if they are prepared to support the NEC position and give authority to the NEC to call various forms of industrial action, including national strike action if necessary, to win an increase in wages in line with the national conference decision. Balloting will take place on Continued on Back Page

Shell faces threat of 24-hour strikes, Page 15

**CONTENTS**

Sectional strife among Moslems: an Islamic shock for the Kingdom ..... 24  
Economic viewpoint: where the economy goes from here ..... 25  
Hungarian economy: living with inflation ..... 2  
Israel/Egypt treaty: adjusting to realities ..... 4  
Caribbean: more American aid to combat left-wing trend ..... 6

Trade: British export credit approvals delayed ..... 8  
Marketing: advertising in consumer magazines — good times ahead ..... 19  
Business and the courts: cable TV tied in a knot ..... 22  
Lombard: root pruning for the money tree, by Anthony Harris ..... 22  
Editorial comment: reshuffling the NEB, Aegean worries ..... 24

American News ..... 5  
Appointments ..... 20  
Arts ..... 23  
Base Rates ..... 31  
Business Opinions ..... 20  
Commodities ..... 49  
Companies UK 28-31  
Crossword ..... 22  
Entertain. Guide ..... 22  
European News ..... 32  
European Options ..... 28  
FT Actuarial ..... 44

Int'l. Companies ..... 20-24  
Jobs Column ..... 36  
Leader Page ..... 26  
Letters ..... 31  
Lex ..... 48  
Lombard ..... 22  
Marketing ..... 21  
Men and Matters ..... 34  
Mining ..... 20  
Money & Exchange ..... 35  
Overseas News ..... 4  
Parliament ..... 28  
Racing ..... 22

Share Information ..... 46-47  
Stock Markets: London ..... 44  
Wall Street ..... 42  
Bourses ..... 42  
Technical ..... 15  
Today's Sports ..... 25  
TV and Radio ..... 22  
UK News: General ..... 12-14  
Labour Briefing ..... 15  
Unit Trusts ..... 45  
Weather ..... 48

World Trade News ..... 8  
INTERIM STATEMENTS  
Bray Leslie ..... 31  
Hambros ..... 30  
New Throg. Ltd. ..... 30  
SKF ..... 28

ANNUAL STATEMENTS  
BPW Higgs ..... 28  
Arthur Bell ..... 28  
H. H. H. Assets Ltd. ..... 29  
Galliford ..... 29  
J. Hepworth ..... 30  
Wade Poteries ..... 30

**CHIEF PRICE CHANGES YESTERDAY**  
(Prices in pence unless otherwise indicated)

**RISES**

Assoc. Newspapers 240 + 8  
Barratt Develops 109 + 5  
Boots 154 + 8  
Brooks 80 + 5  
Burton A 234 + 20  
Cawoods 145 + 8  
Courtaulds 78 + 3  
Crampton 375 + 15  
Cough Cooper 325 + 15  
Diploma Invs. 321 + 7  
Hambros 370 + 4  
ICI 352 + 14  
Int'l. Thomson 360 + 12  
Kent (M. P.) 46 + 5  
KwikSave 106 + 4  
Ladbroke 149 + 5  
Lon. Mercant Secs. 113 + 6  
Lucas Inds. 210 + 4  
MEPC 143 + 4  
Midland Bank 327 + 5

Milford Docks 175 + 12  
Natl. Carbonising 115 + 11  
N. British Prop. 123 + 9  
Phoenix Timber 197 + 9  
Prudential 149 + 6  
Wedgwood 76 + 8  
Westminster Prop. 51 + 3  
Burmah Oil 370 + 18  
LASMO 388 + 36  
Siemens (UK) 380 + 14  
Anglo Amer. Crpn. 410 + 14  
Con. Gl. Fid. Aust. 295 + 15  
Hartebeest £201 + 1  
Randfontein £22 + 1

**FALLS**

Treas. 91pc 1983-84 - 1  
Treas. 134pc 2000-03 - 1  
A. (£20 pd.) £221 - 1  
Alexanders Discount 200 - 5  
Metal Box 242 - 4

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# EUROPEAN NEWS

## Western aid expected to rise next year but still below target

BY DAVID WHITE IN PARIS

THE LEVEL of development aid from Western governments is likely to be more than maintained next year, despite a pause in some countries' effort as a result of economic difficulties. But assistance remains at only about half target levels, and not enough of it goes to the countries that need it most, according to Mr. John Lewis, U.S. chairman of the Development Assistance Committee (DAC) of the Organisation for Economic Co-operation and Development.

A two-day top-level meeting of the organisation indicated that official aid would probably increase in real terms next year after reaching \$20bn this year.

This year's figure represents 0.34 per cent of donor countries' gross national product, compared with a target level of 0.7 per cent. Mr. Lewis said this proportion could be expected to "leech up" in future, marking a rather faster increase in the actual amount of aid, since the GNP base was also moving up.

The meeting, however, took a gloomy view of what developing countries would suffer as a

result of oil price increases and the connected rise in the cost of their imports from the industrialised countries.

Oil-importing countries of the Third World were expected to run up a balance of payments deficit of about \$60bn next year, with a cautious allowance for further oil price increases.

The group of lowest-income countries, as defined by the United Nations, was likely to see its combined deficit rise by \$6bn, from \$5bn to \$11bn. The problem would be even bigger

for middle-income developing countries, where the shortfall was expected to soar from \$21bn to around \$50bn.

This deficit would not be as big in terms of these countries' GNP as it was after the first round of oil price rises in 1974. But developing countries also had to cope with slow growth in the OECD area and with weakening commodity markets.

More soft loan support would be needed, and not just in the short term.

Despite the prospect for

increased aid, the outlook was inadequate in terms both of volume and of the distribution of aid, barely half of which was currently going to the poorest countries. For the middle-income countries, Mr. Lewis said, the main emphasis should be on trade, which was also in the interests of OECD countries themselves.

U.S. disbursements of aid would "almost certainly" increase this year and next, while the UK had promised to maintain the real value of its contribution. Italy was

doubling its aid effort as a proportion of GNP, and Finland was aiming to do the same by 1982. West Germany and Japan were also stepping up their aid budgets and France was committed to moving back as fast as possible to the 0.7 per cent target.

Sweden, Norway, Denmark and Holland remained the best aid performers in proportion to their economic strength. Their above-target contributions, coupled with extra funds from the West Germans and Japanese, should be enough to

compensate for setbacks elsewhere.

The overall flow of resources from the industrialised countries was close to \$100bn a year, which was up in the target of 1 per cent of GNP, Mr. Lewis said.

The meeting adopted a set of guidelines for improving the speed and efficiency of aid spending. The DAC chairman said that the guidelines, drawn up after consultations with receiving countries, were a big step ahead towards establishing norms of good practice.

## French strike oil in south

By Robert Mauthner in Paris

ELF-AQUITAINE, the French nationalised oil company, has announced that it has found new oil deposits in South-west France near Pau. Though modest in relation to national consumption, they could double French domestic production of crude by 1983.

The discovery of oil by a group controlled by Elf-Aquitaine and in which Esso-Rep has a 30 per cent stake, is the biggest find in France for the past 10 years. According to the company, the new field at Burose-Vialer, 20 miles north of Pau, is likely to produce 600,000 tonnes of crude annually when it is fully exploited. Production is expected to start as soon as next year with an initial annual output of 100,000 tonnes.

If exploration at the nearby locality of Cadillac also produces positive results, output from the two fields could amount to 1m tonnes per year, or about 1 per cent of France's current annual consumption of oil products.

## EFTA growth forecast at 3%

By Eiji Khindaria in Geneva

MEMBER COUNTRIES of the European Free Trade Area (EFTA) are likely to achieve an annual economic growth rate of about 3 per cent next year compared to an average rate of about 2 per cent for members of the European Community. This year, the EFTA members—Switzerland, Austria, Sweden, Portugal, Norway, Finland and Iceland—will achieve an average 4 per cent growth compared with a 3 per cent rate elsewhere in Europe.

EFTA's economic committee expressed "major concern" at the high level of unemployment in Portugal. Full employment has been maintained this year only in Iceland and Switzerland.

Iceland has been badly hit by inflation fed by higher oil prices, says the committee, and should follow a cautious policy of managing demand to curb inflation.

## Swiss bid to gain time

By John Wicks in Zurich

AN ATTEMPT to introduce summer time in Switzerland next year could cause a national controversy. Although a majority of voters opposed its introduction to a referendum last year, the Federal Council has recommended adoption by Parliament of a new "time Act" to take effect on April 6, 1980.

The Government is pressing the issue because of an unexpected change in West Germany's policy. Austria intends to follow West Germany's example: France and Italy already have it.

This would mean that Switzerland next year would become what the authorities are calling a "time island" in central Europe. Considerable concern is being expressed particularly by the railways and airlines and by the border cantons.

Farmers who were among the most vocal opponents of summer time in the referendum, claim their arguments still hold good. It is also argued that it would be undemocratic for a law to be passed so soon after explicit opposition in a referendum.

Although the Federal Council contends that circumstances have changed, the farmers' case could win widespread support should a referendum be called against the proposed law.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$395.00 per annum. Second class postage paid at New York N.Y. and at additional mailing centres.

## Hungarians learn to live with inflation

BY LESLIE COLITT IN BUDAPEST

WHETHER to raise prices and risk popular unrest or allow subsidies to reach economically ruinous levels is the single most sensitive issue currently facing the governments of Eastern Europe.

Bulgaria has already taken the plunge by raising prices of basic foodstuffs by some 30 per cent with many more products and services to follow. Minimum wages were also raised, but the overall effect is a loss of purchasing power. For the first time the Bulgarian authorities have spoken of "eventually doing away with state subsidies" and producing more varied and better quality goods.

In East Germany the authorities have had to cancel unannounced price rises for a number of consumer goods, having already replaced cheaper lines of goods with more expensive ones at much higher prices. East Germans quickly detected the strategy and complained that it violated the Government's pledge to maintain fixed prices.

Hungary alone among Comecon countries is informing its population well ahead of its regular price rises, and has managed to convince most citizens that adjusting prices to international levels is the medicine needed to cure the economy of ingrained inefficiency.

Hungarian officials are also the only ones in Eastern Europe to admit to inflation. "What rise can one call it when prices rise not just from costs but also because of the money supply," asks Mr. Janos Bacskai, the President of the Hungarian National Bank. He says prices

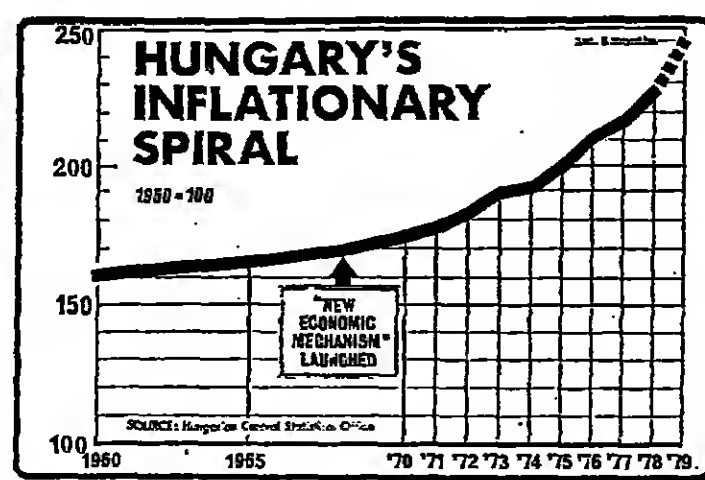
in Hungary have gone up by 9 per cent this year, with wages rising only minimally.

Such candour—and in some ways Hungary's inflation itself—is partly attributable to the country's so-called "New Economic Mechanism," a reform launched in 1968 to decentralise the economy. The move was a response to a drop in national income and investment growth, a virtual halt in construction and a fall in agricultural production.

The father of the reform programme was Mr. Reszko Myers, Politburo member and central committee secretary for economic affairs. But he was relieved of his posts in 1974 following criticism of widespread profiteering. Mr. Karoly Nemeth was then put in charge of the economic reform. A new wage policy was introduced benefiting industrial workers and State controls were clamped on property speculation, but the basic tenets of the policy survived: the abolition of centrally-dictated industrial targets and the introduction of quasi-market forces to stimulate efficiency.

Although Hungarian households are now paying more for food, consumer goods and energy, the higher prices have meant improved supplies in the shops. Visitors from East Germany and Czechoslovakia find it hard to believe that the Hungarians' standard of living is lower than theirs after seeing what they are able to purchase.

Hungary's planned price increases, to reflect real costs and not their socially desirable value, have already brought the famed Hungarian salami back



to the shops. In the early 1970s, salami was reasonable in price but seldom obtainable inside the country. Today the domestic price of salami is as high as in the West but readily available in food stores.

To protect lower income families from hardship, prices for basic foods and public transport have been raised only slightly. A ride on the Budapest underground, for example, is one forint—5 U.S. cents. A goulash soup costs ten forints, but is served along with a basket heaped with highly subsidised bread.

The changes are also forcing adjustments in purchasing habits similar to those seen increasingly in the West this past decade. Hungarian housewives used to buy their meat by the kilo before meat prices were raised. Now they buy it by the slice, and demand leaner cuts.

Similarly, customers in better

category restaurants began staying away in droves when prices were raised by up to 50 per cent in July. But the Government has told the restaurants they may now drop their prices by up to 20 per cent to try to regain patronage.

On the industrial front, Hungarian factory directors are poring over a thick manual of government regulations which on January 1 will lift to world levels the prices Hungarian manufacturers pay for raw materials.

Until now a Hungarian factory turning out refrigerators, for example, paid far less for steel than it cost the mill to produce. The result was heavy refrigerators and wasted steel. Manufacturers turning out 67 per cent of Hungarian products will now be allowed to charge prices that include their actual production costs plus a profit based on the company's efficiency.

At the same time factories that operate profitably will be able to give 9 per cent wage increases to workers and pay larger bonuses to managerial staff. Conversely, unprofitable factories will be unable to pay more to their employees and may even have to shed manpower just to retain pay levels.

Hitherto, wages paid to skilled workers exceeded those of unskilled workers by only 30 per cent, a differential helping to fuel Hungary's chronic shortage of skilled labour.

Hungarian economists note that consumer prices are to rise along with the new production prices, as the aim is to minimise state subsidies to both enterprises and consumers.

The Hungarian Press, which is more outspoken than in other Warsaw Pact countries and thus more credible, is pointing out the advantages of the reforms and some of the dangers.

An article in Magyar Hirlap notes: "Our past feeling of security has been severely jolted." Another says: "It must be brought home to workers that the right to work does not always mean the right to the same place of work."

In the early 1970s, Mr. Janos Fekete, the Deputy Vice President of the National Bank of Hungary, created a stir when he spoke of the need to achieve convertibility for the Hungarian forint. Today he says the steps being taken to bring Hungary's price system up to international levels are a move in the direction of eventual convertibility.

At present Hungary has a commercial and a tourist rate for the forint. Mr. Fekete says

the aim is to achieve a uniform rate. When this is done, he notes, "convertibility will become timely."

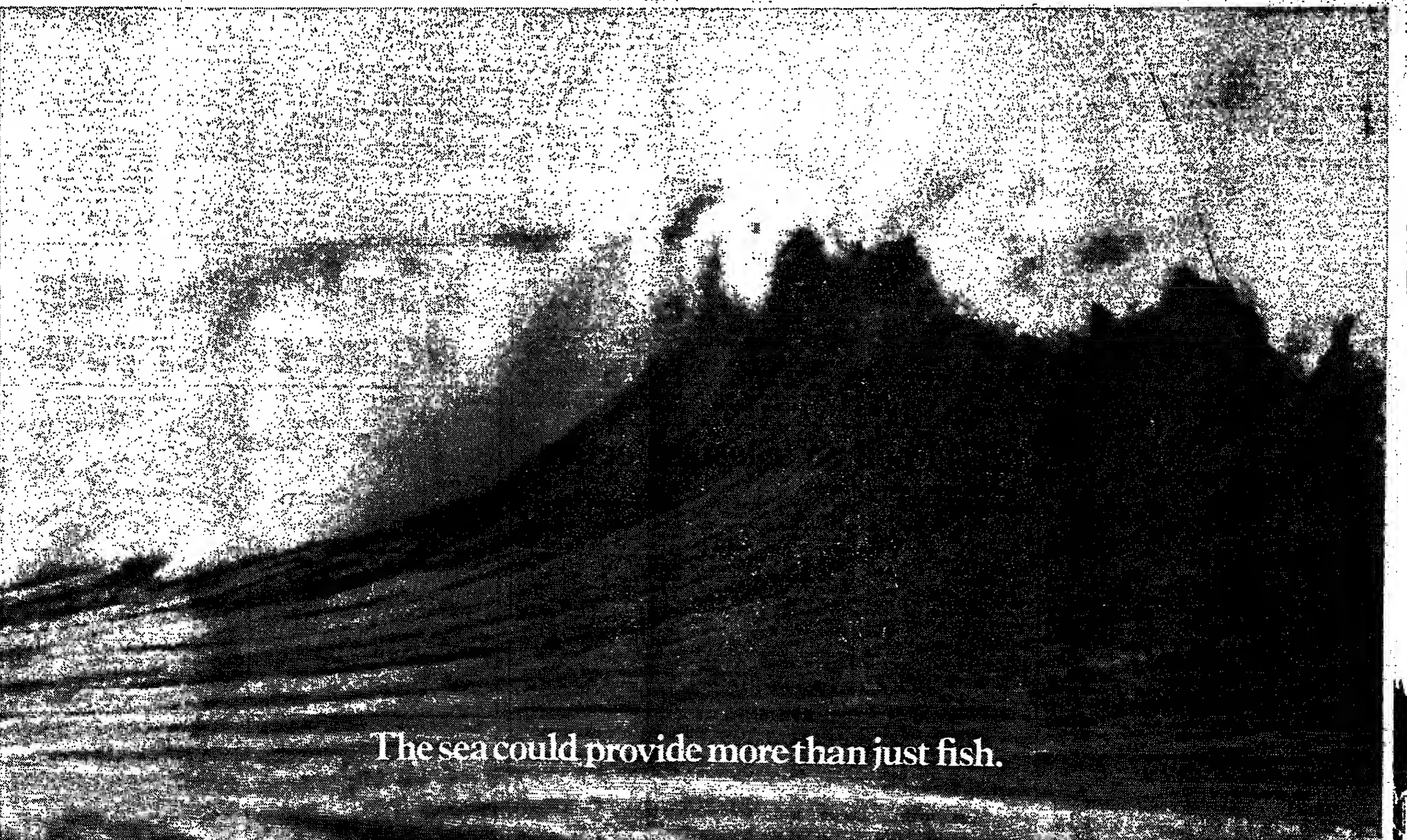
This would not mean Hungarians could go to the bank and buy hard currency freely. It would be a "restricted external convertibility within the framework of export and import licences," says Mr. Fekete.

When Hungary's new economic mechanism was launched in 1968—the year the Czechoslovak experiment was crushed—it was regarded with considerable suspicion by the Soviet Union and East Germany. Hungarians today, however, are pointing to the fact that, unlike other East European countries, there is no second dollar or Deutschmark economy operating within the Hungarian economy.

Hungary greatly reduced its foreign trade deficit with the West in the first eight months of this year. Western countries took 45 per cent of Hungary's exports over that time, when exports grew in value by 25.5 per cent. Imports from the West fell by 3.6 per cent, the cut-back included Western cars.

A decree by the Council of Ministers even stipulates that state offices and companies must turn in their large Western automobiles for smaller Soviet models. But this has had little effect on the number of large Mercedes cars parked outside Government Ministries and companies.

Hungarians take this for granted, just as they do the availability at a price of East German typewriters throughout Hungary, while they are unobtainable in East-Germany.



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كتاب من الامم المتحدة

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EUROPEAN NEWS

Police murdered as general strike begins in Italy

BY RUPERT CORNWELL IN ROME

AN OUTBREAK of political killings overshadowed yesterday's general strike in Italy, involving some 1.3m workers and aimed at securing concessions from the fragile minority government of Sig. Francesco Cossiga.

Before the morning of industrial protest had begun, a group of four gunmen shot dead two officers of the paramilitary Carabinieri in Genoa. Responsibility was later claimed by a terrorist organisation linked to the ultra-left Red Brigades movement, which assassinated a trade union official in the city in January.

The deaths of Vittorio Battaglini and Mario Tosa brings to 36 the number of Carabinieri and regular police officers killed on duty in Italy this year. In nine cases, political terrorists have been responsible.

Yesterday's strike by the major unions, which opens a period of intense labour agitation in the country, was specifically aimed at forcing the Government to give ground on their demands. These include improved welfare benefits, higher pensions, tax reform, and consultations before any increase in public utility tariffs.

So far, Sig. Cossiga has avoided serious discussions on these issues, which would inevitably add to the L40,000bn (£2.2bn) public sector deficit already forecast for 1980. How-

ever the frustration and anger of union leaders has increased as a result.

The extent to which the strike call has been followed was not immediately clear. But the turnout will be a significant indicator of the current standing of the unions, shaken by the recent sacking by Fiat of 61 alleged shopfloor troublemakers, and the attack upon the unions by Sig. Giorgio Amendola, the Communist party elder statesman.

Sig. Cossiga, meanwhile, under heavy fire from both sides of industry for his reputed lack of action to tackle Italy's mounting economic difficulties, today begins a round of consultations with the parties directly or indirectly supporting his Government.

It is hoped that these discussions, likely to last until Saturday, will help iron out a number of difficulties between the parties which have contributed to the disturbed political climate.

These range from the row about the large commission paid by ENI, the state oil group, in connection with last summer's oil deal with Saudi Arabia, to pensions reform and general economic policy.

However, the main threat to the existence of Sig. Cossiga's three-month-old administration probably lies in the fierce jockeying for position within his own Christian Democrat party in the run-up to its congress, scheduled for January.

D-Mark holdings reach DM50bn

By David Marsh

HOLDINGS OF Deutsche Marks in the currency reserves of the world's central banks amount to at least DM 50bn, of which DM 20bn is deposited in West Germany and DM 30bn in foreign banking centres, according to figures published this week by the Bundesbank.

In an unusually detailed article in its latest monthly report on the D-Mark's role as a reserve currency, the Bundesbank says the D-Mark at the end of last year accounted for over 11.5 per cent of all currency reserves held by central banks other than itself.

The bank repeated its view that too strong an increase in the D-Mark's role as a reserve currency was undesirable from both the German and the international points of view. Because of the limited capacity of Germany's money and capital markets, the deposit and withdrawal of D-Mark reserves—or even their switching from one account to another—could put the functioning of these markets under constant strain, it said.

The increase in the D-Mark's reserve role in recent years has taken place partly because of the lessened reserve role of sterling, whose share of worldwide currency reserves had fallen to 2 per cent at the end of 1978, from over 10 per cent at the end of 1970. As a result of the increasing instability of the "natural" leading reserve currency, the dollar, and a growing foreign market for D-Mark deposits, it has become increasingly difficult for Germany to resist the building-up of D-Mark reserves, the Bundesbank says.

The Bundesbank itself could identify only DM 15.5bn of central bank deposits held in Germany, the DM 20bn figure stemmed from reports by central banks to the International Monetary Fund. The remaining DM 6.5bn mainly represented central bank holdings of German bond issues, and certain types of debt instruments issued by the banks.

Industrial countries—including the U.S., which has built up large D-Mark holdings this year as a result of its capital market and DMF borrowings—accounted for DM 8.9bn of the total in June 1979. Non-oil developing countries held DM 1.5bn, oil exporting states DM 1.3bn, and other countries and international institutions DM 1.7bn.

Kosygin reported to have had heart attack

BY DAVID SATTER IN MOSCOW

THE SOVIET Prime Minister, Mr. Alexei Kosygin, has suffered a heart attack and will be unable to work for several months, diplomats here reported yesterday.

The 75-year-old chief of the Soviet economy is understood to have been stricken three or four weeks ago. He is not expected to attend the meeting next week of the Supreme Soviet, the USSR's nominal parliament, where the 1980 annual economic plan and guidelines for the 1981-85 five-year plan are due to be announced.

The news of Mr. Kosygin's illness comes amid fresh reports that the next congress of the Soviet Communist Party in the autumn of 1980 may be held six months earlier than expected. This would make it possible for him to retire and for Mr. Brezhnev, the Soviet President, to give up some of his responsibilities to make way for

a smooth transition of power on his death.

Soviet observers believe that the Kremlin leadership is preparing a contingency plan for major changes in the 18-man ruling Soviet Politburo. They believe this has already been reflected in reports on possible future political line-ups which have appeared in the West.

Mr. Kosygin has not been seen in public for more than a month. The Soviet Press has reported that he was resting. Reports emerged some weeks later that he was ill but the nature of his illness was not explained.

His heart attack was also believed to be the second within the past three years. Mr. Kosygin was absent from public view for three months in 1976 during which time he was reported to have had an attack and nearly drowned while swimming.

He has steadily lost power

and influence to Mr. Brezhnev since the two men took power in 1964 at the head of what was then called a "collective leadership." Despite the clear predominance of Mr. Brezhnev in all policy matters, however, Mr. Kosygin has remained the supreme manager of the economy and a man whose exceptional competence is thought to have made him irreplaceable.

Mr. Kosygin is believed to have tried to retire on several occasions and according to one unconfirmed report, was once told by Mr. Brezhnev that since they had come in together they would "go out together."

If the next Soviet party congress is held six months early it will put extra pressure on Soviet planners trying to finish drawing up the 1981-85 five-year plan, particularly since the goals of the 1976-80 plan are not going to be met.

Should Mr. Kosygin retire, the two people considered most likely to succeed him are Marshal Dimitri Ustinov, the Defence Minister, who has extensive experience in running defence industries, and Mr. Mikhail Solomentsev, prime minister of the Russian republic.

Soviet sources said that Mr. Nikolai Tikhonov, the present first Deputy Prime Minister and a known protégé of Mr. Brezhnev, would, at 74, probably be too old to succeed Mr. Kosygin.

The Soviet sources said that changes in the leadership affecting Mr. Brezhnev, whose health is also failing, all presuppose that he would continue to serve as Soviet President and that another person would take over responsibility for running the affairs of the party under his direction.



Mr. Kosygin: unable to work for several months.

Gromyko in Bonn to press arms campaign

BY ROGER BOYES IN BONN

THE SOVIET Foreign Minister, Mr. Andrei Gromyko, yesterday began talks in Bonn which will include the NATO proposal to modernise its theatre nuclear forces in Europe. This issue has been clouding relations between West Germany and Moscow for the past two months.

The three-day discussions are also expected to range over the Iranian crisis, West German-Chinese relations in the wake of Chairman Hua's visit and the general state of East-West détente. They will be particularly delicate for Herr Hans-Dietrich Genscher, Mr. Gromyko's West German counterpart.

He has been accused repeatedly by the Soviet Press of ignoring the offer to withdraw troops and limit missile numbers in October by President Leonid Brezhnev, the Soviet leader. Bonn sent a formal reply last weekend emphasising West German interest in arms negotiations with Moscow.

Herr Genscher has stressed that Bonn places equal importance on modernising NATO's theatre nuclear forces in Europe—to counter-balance the growing Soviet missile strength—and on opening negotiations with Moscow on limiting these forces. The Soviet Union, however, has been especially

angered by Herr Genscher's call for a freeze in the construction and deployment of Soviet medium-range weaponry while negotiations are being held.

Mr. Gromyko's visit is not expected to lead to a sudden reversal of policies by either side. The Bonn coalition is firmly committed to modernisation. It continues to insist, though, that it must not be the only non-nuclear European power to have the new weapons on its soil and that the U.S. must have operational control over them.

These conditions are intended to re-assure Moscow that West Germany has no intention of

becoming a nuclear power in its own right and that it does not intend to change its posture.

West German politicians, including Herr Helmut Kohl, leader of the opposition Christian Democratic Union, believe that Mr. Gromyko's visit can take some of the sting out of Moscow's propaganda campaign against modernising NATO's missiles. The recent meeting of the alliance's Nuclear Planning Group in The Hague should, in the view of both the Government and opposition, have demonstrated to Moscow that NATO is determined to go ahead despite the barrage of Soviet criticism.

Dutch to seek PLO contacts

By Charles Batchelor in Amsterdam

The Netherlands may extend unofficial contacts with the Palestine Liberation Organisation following MPs' almost unanimous approval of an Opposition motion urging the Government to stop avoiding such contacts.

Foreign Minister Mr. Chris Van Der Klaauw said the Government would comply with the wishes of Parliament but added that it must be left to him to see exactly how links should be developed.

There is already "incidental unofficial contact" between Dutch diplomats in the Middle East and PLO representatives.

A Foreign Ministry official stressed that there would be no change in the Dutch refusal to recognise the PLO until it dropped its aim to destroy the State of Israel.

The Parliamentary vote reflects a growing demand in the Netherlands for closer control with Palestinian organisations after 30 years of unquestioning support for Israel. The Government has refused, however, to move from the general EEC policy of supporting UN Security Council resolutions on Palestine. ...

Frigg gas pipe leak found

A LEAK has been discovered in a sea-bed pipeline on the Anglo-Norwegian Frigg gas field, but production has not been affected.

The leak, in a 24-inch diameter line linking the main production complex with the field's flame tower, 600 metres away, will not be repaired until the summer. This is partly to avoid any break in gas deliveries to Britain during the peak consumption winter months, and partly because

repair work would be easier during the summer. Divers have located the cracks in the line, one of two leading to the flame tower. As long as the other line remains intact, full production can continue.

Norway's Oil Directorate has approved the decision to delay repairs until next summer. Elf, the operators on the field, say no gas has leaked out of the line but some water has entered it. The company could not say what had caused the cracks.

Hopes for end to French labour disputes

BY DAVID WHITE IN PARIS

THE TENSION in two long-running French labour conflicts eased yesterday as both the government-employed air traffic controllers and engineering workers staging a sit-in in eastern France came within sight of settlement.

Air controllers, who have been imposing periodic bans on take-off clearances for more than three weeks, suspended their action yesterday as union leaders held their first talks

with civil aviation authorities.

On Tuesday, the strikers resumed their action after failing to persuade the Government to come up with specific offers. But they agreed to a meeting after M. Joel le Theule, the Transport Minister, promised negotiations if they returned to "legality."

The meeting, dealing principally with working conditions, was taking place yesterday evening. Controllers are due to

decide today whether or not to continue their industrial action.

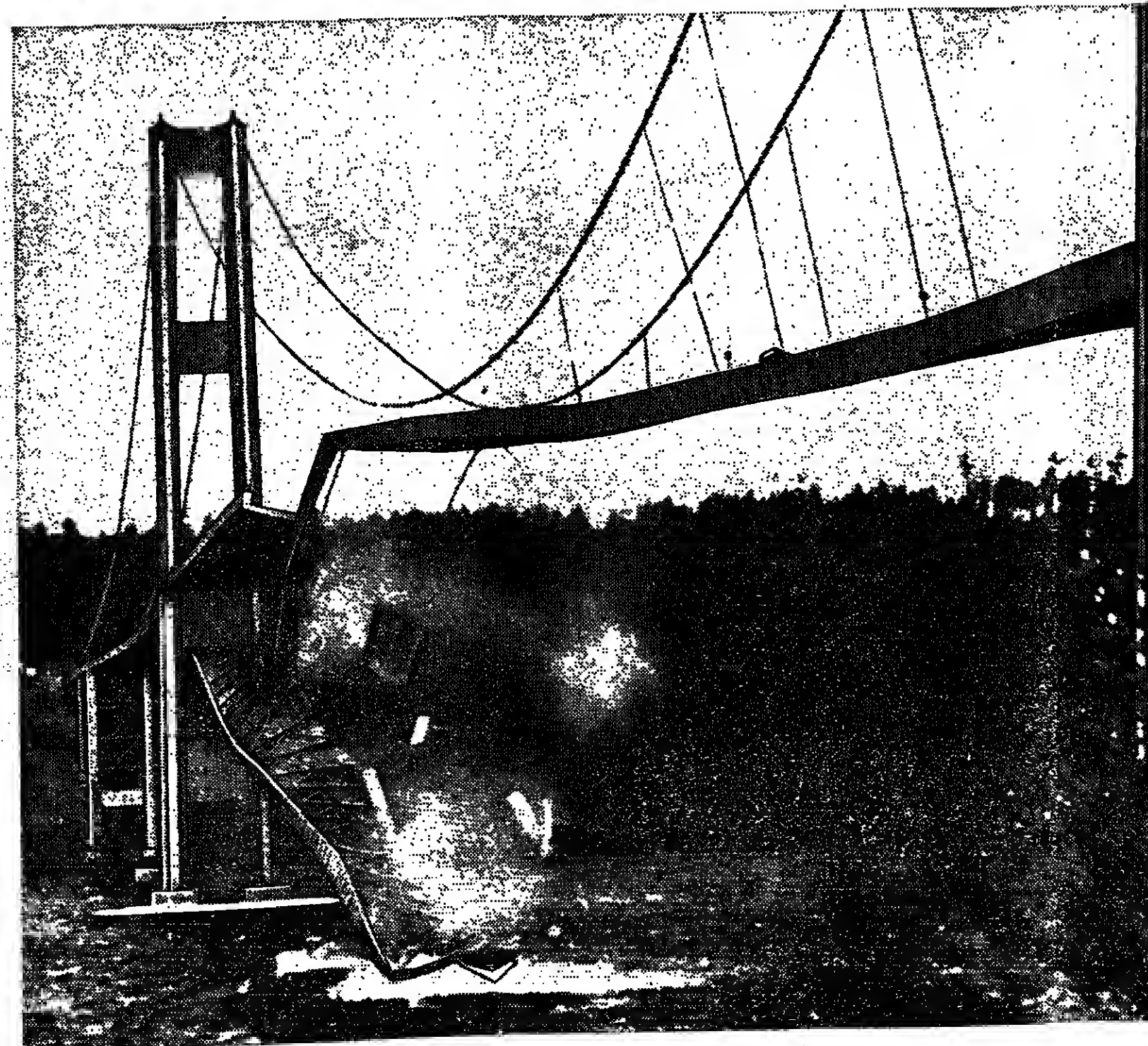
At the Alsthom-Atlantique engineering plant at Belfort, which has been occupied by strikers for the past eight weeks, the management gave its reluctant consent to a compromise plan put forward by the Government's mediator.

The proposals represent a watered-down version of the strikers' claims. They include a new wage floor of FFrs2,650

(£294) a month, the gradual implementation of one month's bonus pay and extra holiday entitlement for long service.

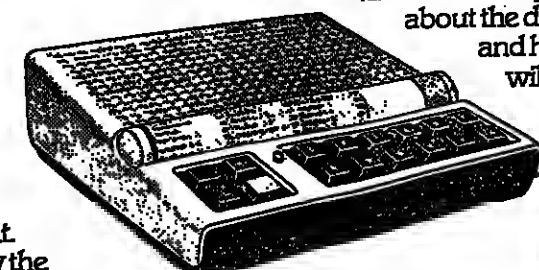
The company said the proposals and their implications went beyond what it believed to be acceptable if it was to balance its operating results and guarantee jobs in the future. But since the recommendations had been made at government level it felt obliged to accept them.

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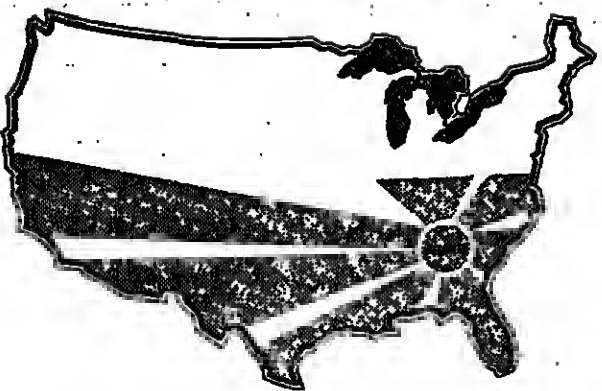
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OVERSEAS NEWS

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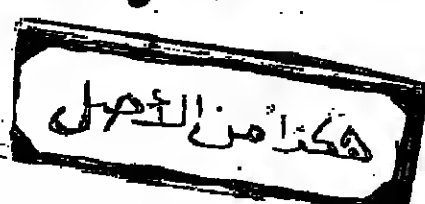
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Pakistani mob storms U.S. embassy

BY OUR FOREIGN STAFF

SCREAMING CROWDS of mosque students yesterday stormed the U.S. embassy in the Pakistan capital Islamabad, setting the building, the American flag and several vehicles on fire and leaving one marine dead.

Pakistani army helicopters landed troops on the embassy roof and rescued about 100 staff trapped in a strongroom inside the building. At one point in the drama the besieging crowd was put at tens of thousands.

The incident, which coincided with the seizure of the

Grand Mosque of Islam in Mecca, was duplicated in less violent form in at least three other Pakistani cities where American buildings were also attacked. Details of other casualties were not available.

The attacks were being attributed last night to anti-American feeling in Pakistan inflamed by the Mecca incident. The Pakistani military government of General Zia-ul-Haq was at pains to stress that the attacks were not officially backed, but diplomats were puzzled why a rescue effort took so long

to launch.

According to a spokesman in Washington, General Zia told Mr. Cyrus Vance, the U.S. Secretary of State, that the embassy attack was sparked by agents provocateurs in Pakistan. The attack itself lasted six hours, with crowds swelling as the news spread.

An American school and bank were also attacked in the capital. In the nearby army garrison town of Rawalpindi crowds burned the American Center and sacked the British Council Library. Incidents were also reported

near the U.S. consulates in Lahore, Karachi and Peshawar.

The UK Ambassador to Pakistan is understood to have intervened with General Zia on behalf of the trapped Americans in Islamabad. He protested strongly to the military ruler, according to the Foreign Office in London.

The trouble began when hundreds of students drove up to the modern embassy buildings chanting anti-American slogans. They were driven off by security guards, and recruited reinforcements

from the nearby Quaid-i-Azam university.

When they returned they overpowered the guards at the gate, set fire to cars and other vehicles in the compound, tore down the flag and stormed the embassy. The staff, put at 100, sought refuge in a third floor strong-room.

General Zia broadcast to the nation about the incident last night. He appealed for calm, and said the seizure of the grand mosque in Mecca "had nothing to do with the Western world."

Agreement reached at Tunis summit

By Roger Matthews in Baghdad

A CLASSIC compromise which allowed both radicals and moderates to reach a broad minimum level of agreement on overall Middle East policy was reached at the Arab summit meeting here in Tunis yesterday.

Conference officials stressed, however, that the moderates would not be able to hold their position for much longer without real progress being achieved on the Palestinian issue.

The main points of the agreement were:

• A reaffirmation of the Baghdad summit agreements a year ago, imposing a political and economic boycott on Egypt.

• A decision to call for the Palestinian question to be brought again before the General Assembly of the United Nations.

• Agreement to hold a special Arab economic summit next year, which would consider relations with the Western world, the right of support offered in reaching a just and comprehensive Middle East peace.

The role of Western Europe would be closely watched, while Africa and the U.S. would form separate categories.

The first and third points reflect the views of the more radical countries, such as Iraq and Syria, while the second point is a result of the more moderate States like Saudi Arabia and Jordan demanding an opportunity to test a fresh diplomatic initiative which could be seen as an alternative to the Egyptian-Israeli peace treaty.

Delegates from several countries also reported a more widespread and deeper hostility to the U.S. role in the region as a result of the Camp David agreements and the failure of Washington to exercise effective pressure on Israel.

Israeli army clears settlers

By David Lennon in Tel Aviv

THE Israeli army yesterday cleared Jewish settlers from part of the land occupied by the Eilon Moreh settlement near Nablus on the occupied West Bank.

There was no resistance from the 17 families who moved on to the hilltop in June, but they have not yet decided whether to comply with a Government order to quit the rest of the site within six weeks.

The plots of land have now reverted to their Arab owners, who won a court appeal last month against the requisition of their land for the Jewish settlement.

Israel's trade union federation, the Histadrut, is to call a one-day warning strike as the opening shot in its battle against tough new economic measures introduced by the Government this week.

West Bank water—Page 18

Iranians threaten hostages

By Simon Henderson in Tehran

IRANIAN STUDENTS holding 49 American hostages threatened to kill them yesterday if United States used force in a rescue attempt. In an interview with American television one of the leaders of the students said that if the U.S. did use force they would kill all the American citizens left in Iran.

The threat came as possibly 1m people demanding the extradition of the ailing Shah of Iran from the U.S. marched to the occupied embassy in one of the biggest anti-American demonstrations held there.

The hard tone of the Iranian students seemed to reflect the tremendous increase in tension there has been following the attack on the Grand Mosque in Mecca and the destruction of the American Embassy in Islamabad.

A communique also issued by the students took a slightly different but equally hard line. It said that if the U.S. used force they would kill the hostages, destroy the embassy, and all the Americans in Iran would be in danger.

Ayatollah Khomeini, Iran's religious leader and effective head of the Shi'ite Muslim sect, yesterday condemned the attack on the Mosque in Mecca, declaring it to be the work of American imperialism.

The news broke in the early morning in Tehran as marches planned to show solidarity with Ayatollah Khomeini's anti-American campaign were starting. Banners and shouted slogans ignored the Mecca incident.

The day's events celebrated the start of the Moslem Mourning month of Moharram which this year also marks the beginning of the 15th century in the Islamic calendar. The marchers, including many family groups, congregated at the American Embassy, filling all the surrounding streets.

Reuter adds from Washington: A Soviet-based radio station broadcasting to Iran yesterday for the first time urged the release of the U.S. hostages, according to a report monitored in Washington.

The National Voice of Iran, which broadcasts from Baku in Soviet Azerbaijan, said release of the hostages had become vital for humanitarian and political reasons.

Japan worried over oil from U.S. majors

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

JAPAN IS "very worried" that major U.S. oil companies may cut its oil supplies, after President Carter's ban on U.S. oil imports from Iran.

The U.S. majors were buying about 700,000 barrels a day (b/d) from Iran before the ban, of which about 50,000 b/d (equivalent to 1 per cent of Japan's imports) was being shipped to Japan.

The majors are certain to cut their supplies to Japan by at least this amount. The cuts will in all probability be larger, since the American companies will have to divert to the U.S. non-Iranian oil which was previously sold to Japan.

It might even be tempting for the President to conclude—particularly since the attempted seizure of the Grand Mosque in Mecca by extremists—that the Shi'ite theocracy in Iran has now become so alienated from the large community of rational governments, and is posing such a large threat to the economic wellbeing of both the industrialised and developing world, that the world might at least condone American use of military force against Iran.

However, in this constant, bitter game of poker, being played under improvised and ever-changing rules, the President is clearly aware of the great risks inherent in the use of force.

In the first place, few military analysts believe a quick, surgical operation could be launched to rescue the hostages. Their lives would almost certainly be forfeit—with or without the benefit of an Islamic "trial" were the U.S. to take the military option.

Secondly, there is great sensitivity in Washington to the impact this could have on the allies. So far, such support as has been forthcoming from the NATO allies and Japan has been informal. So far, the U.S. Government has not asked for more than this—partly because it has not felt it to be necessary so far, and partly because there are doubts over the allies' willingness to comply. It goes without saying that the tacit current support from the Third World

Japan now depends on the international majors for about 50 per cent of its oil imports, but the ratio is certain to fall during the first quarter of next year—normally the heaviest oil importing season.

Before the U.S. ban, Japan was expecting a cut of 230,000 b/d (from 840,000 b/d to 610,000 b/d) in the amount of oil imported from the majors under "third party" contracts during the first quarter of next year.

The reduction in third party shipments (meaning oil shipped to Japanese companies which are not affiliated to the majors) will now certainly be larger.

Japan imported slightly more oil during the six months from

April to September than in the same period last year.

Its imports in the present quarter are likely to be marginally down on those of a year ago, but guesses about the import prospects for January, March vary wildly. Much depends on how much oil Japan will be prepared to buy on the spot market during this period, and on how much it will pay for spot oil.

Spot purchases account for about 11 per cent of total crude oil imports, and Japanese buyers are under instructions from the Ministry of International Trade and Industry not to pay more than the going rate in the Rotterdam spot market.

It remains to be seen whether these guidelines can be adhered to in the next few months.

Japan originally hoped to import a total of 287.4m kilolitres of crude oil in its 1979 fiscal year (ending March 31, 1980), up from 271.2m kilolitres in 1978. In order to reach this target, imports during the January-March quarter would have to hit 83.3m kilolitres, an increase of about 10m kilolitres over the figure for the first quarter of this year. If, as seems likely, actual imports fall well short of this figure, Japan will run down its oil stocks rather than cut back severely on consumption.

Carter raises temperature of the Iran crisis

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

PRESIDENT CARTER has deliberately raised the temperature of the crisis in U.S.-Iranian relations. He has reminded Ayatollah Khomeini that the U.S. for all its persistent and unpractised diplomatic efforts to free the hostages in Tehran, could also have recourse to military action.

This is a marked shift. Mr. Carter has prided himself—and mentioned in almost every pre-election speech—that no American has so far died in combat abroad during his presidency.

But the Administration feels itself intolerably provoked by the Ayatollah's explicit threat to put the U.S. diplomats on trial for espionage, in contravention of all diplomatic and legal norms.

Indeed the President, with an eye to what is legally permissible, was careful to point out that the United Nations Charter condones armed action in self-defence.

The Administration certainly appears convinced that it has "nearly universal" public opinion on its side in its confrontation with the Khomeini regime. The mainstream of domestic opinion has, for now, put aside political rivalries and rallied behind the President's moves. The UN Security Council has also given support. Even the Soviet Union, its radio broadcasts beamed to Iran, has begun urging the students at the Tehran embassy to let the hostages go for humanitarian and diplomatic reasons.

It might even be tempting for the President to conclude—particularly since the attempted seizure of the Grand Mosque in Mecca by extremists—that the Shi'ite theocracy in Iran has now become so alienated from the large community of rational governments, and is posing such a large threat to the economic wellbeing of both the industrialised and developing world, that the world might at least condone American use of military force against Iran.

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would be severely tested by U.S. military action against Iran.

On the other hand, the events of yesterday may reinforce aggressive U.S. tendencies. Both Pakistan and Saudi Arabia have apparently used their own armed forces to squash takeovers related to the U.S.-Iranian crisis.

There remains no doubt that the preferred U.S. solution is the peaceful one, and that such sanctions as it may additionally seek to employ—trade embargoes, the expulsion of Iran from the United Nations and so on—are more likely to be supported by the world community than the military option.

The U.S. deeply believes it has a right on its side, because the Iranian regime has completely broken the traditions of diplomatic convention by, uniquely, hacking the seizure of the embassy, and its personnel. This, the Administration contends, is an absolute breach of all known

standards of behaviour, beside which the decision to admit the deposed Shah for medical treatment pales in comparison. The U.S. would undoubtedly like to be rid of the Shah—and probably regrets it ever listened to the exhortations of Dr. Henry Kissinger and Mr. David Rockefeller to admit him—but that is deemed an entirely secondary issue.

It must also be pointed out that the U.S. does run the risk of some embarrassment if the Ayatollah's regime were to proceed with the trials of the diplomats for espionage. It is obvious that some members of the embassy in Tehran were engaged in intelligence work (the same is true, probably, of the diplomatic offices of most other major powers in Tehran), and likely that not all sensitive documents were destroyed before the mob took complete control.

Production of documentary evidence in an Islamic court is something the U.S. would prefer to avoid.

Not that there was much that could have been done about it. The tiny contingent of U.S. Marines which guard overseas embassies is not empowered to do anything other than buy a little time for embassy staff to destroy incriminating evidence. They are supposed by bye time until domestic police forces, obliged to protect foreign representatives, restore order. That seems to have happened in Islamabad—but not in Tehran.

ISRAEL ADJUSTS TO THE REALITIES OF ITS TREATY WITH EGYPT

Why peace brings as many problems as war

BY DAVID LENNON IN TEL AVIV

IT USED to be said in Israel that if the Arabs had any sense they would make peace and then watch Israel destroy itself from within as the social tensions suppressed by the threat of war broke into the open. Two years after President Sadat's peace initiative, that gilt forecast seems to be acquiring a partial ring of truth.

Having made peace with their largest and militarily most dangerous neighbour and reduced the fear of annihilation, the Israelis are despondent and confused about the future of their country. Instead of bringing the millennium, the long-awaited peace appears to have opened a Pandora's box of problems.

Peace with the rest of the Arab world still appears remote, the Palestinian issue is looming larger than ever and relations with the U.S. are acutely strained. In addition, the economy is in trouble, the national consensus on key issues has given way to polarisation and a divided government is staggering from crisis to crisis.

President Sadat's dramatic visit to Jerusalem cannot be blamed for all these troubles. But it played a major role in the development or accentuation of some of them.

The peace treaty signed six months ago has meant some painful concessions for the Israelis, who were conditioned for 12 years to believe that territory meant security and that Jewish settlements in Sinai were a guarantee of retaining that land.

Now the territory is being given up and the settlements are being dismantled, but the tangible evidence that the peace is real will only be evident next year, once relations are fully normalised. When the Egyptian flag flies over Cairo's embassy in Tel Aviv and flights leave Ben Gurion airport direct

for Cairo, and Israelis can hop into their cars and drive to Egypt, then people will feel the peace is real. At present they are in a limbo, where concessions are being made for written and verbal assurances.

While the circle of Arab hostility may have been broken by Egypt, the Israelis are only too well aware that the man who took that courageous step is still the Arab world, and that Arab hostility towards Israel is as strong as ever.

This continuing hostility and the threat of another war in the region may well have helped prevent the complete fulfilment of the gloomy forecasts of national disintegration in an atmosphere of peace. In case anyone thought hostilities were at an end, the recent piprnick Palestinian attacks have reminded them that there is still a great deal of unfinished business.

But for all the Arab complaints against President Sadat's bilateral peace agreement with Israel, he has undoubtedly brought the Palestinian issue, which is the key to the Arab-Israeli dispute, to the centre of the stage. Israel is being forced to face up to this one issue which for the past three decades it tried to avoid or at most regarded as a refugee problem. The country is now struggling with the issue and finding it a painful and confounding business.

The Government of Mr. Menachem Begin, whose position encouraged public approval for the peace treaty with Egypt, now appears particularly unsuited to the task of resolving the Palestinian issue. His Government is frankly expansionist with regard to the occupied West Bank and Gaza Strip, which is regarded as part of the biblical land of Israel.

In the face of mounting international criticism it has pushed ahead with the estab-

lishment of Jewish settlements in the occupied territories. And it continues to allow a Messianic fringe group, Gush Emunim, to lead the settlement rush.

The intensified urge to settle is driven by a fear that this option will soon be closed off. The ultra-nationalists inside and outside the Government fear that at the end of the one-year period set in the peace agreement for negotiations on Palestinian autonomy Israel will no longer have a free rein in building settlements in the territories.

For the majority of Israelis the settlement scramble seems overdone at best and a threat to the prospects of peace at worst. They see it driving the country's major ally, the U.S., into repeated condemnations, and eroding Western public support for Israel. They also wonder how long Egyptians will negotiate on autonomy in the face of provocations.

While the majority of Israelis are still steadfastly opposed to any negotiations with the Palestine Liberation Organisation (PLO), there is a growing awareness of the need to negotiate with some Palestinians. Yet it is felt that settlement and the rigid negotiating line taken by the Government in the autonomy talks serves to discourage even the most moderate Palestinians from joining the peace process.

Outside the Begin Administration there is also a growing acknowledgement that the Government's autonomy plan is not acceptable to anyone—even the U.S. Yet the unctuous Interior Minister, Dr. Yosef Burg, continues to declare that real progress is being made by his Israeli negotiating team.

While the Government tries to persuade a sceptical public at home and abroad that granting limited boma rule to the



Mr. Menachem Begin... his Government appears particularly unsuited to resolving the Palestinian issue.

Palestinians of the occupied territories will solve the problem, the country's main opposition party is offering its already-failed formula of banding the bulk of the territories back to the Jordanians.

Few people believe this will work either, especially as King Hussein has turned it down in the past. Various other ideas have been suggested, but all stop well short of the Palestinians' minimum demands.

In the absence of a suitable solution, the Israelis are witnessing the continuing diplomatic triumphs of the PLO on the international stage. They are disturbed by the knowledge that if Israel does not change its line the autonomy talks will collapse completely and Western pressure for more Israeli concessions will intensify.

The effect this is having on the Palestinians living in the occupied areas has been amply demonstrated in the past few weeks with massive protests in the West Bank and Gaza over the plan to deport the nationalist Mayor of Nablus, Mr. Basam Staka.

Matters have not been improved by a Government whose ailing leader has appeared in-

capable of restoring order in its ranks. Mr. Begin took months to replace his failed Minister of Finance, he has been unable to stop public squabbling among his Ministers, and he is apparently unwilling to limit Gush Emunim's settlement activities.

Adding to these troubles is the resurgence of antagonism between religious and secular elements of Israeli society. Throughout the summer pitched battles regularly occurred between religious and secular elements in Jerusalem. Only a few days ago a tied vote in the Knesset obstructed a controversial amendment to the abortion law which would have further exacerbated the strains between the religious minority and secular majority.

But the biggest cause of national discontent remains the state of the economy. For the man in the street it is the impact of the threatened annual inflation rate of 150 per cent which causes most concern. For the businessman and economist the expected \$1bn rise in the balance of payments deficit to a record \$4.5bn is causing acute anxiety.

Only some years hence, when the sincerity of Egypt's desire for peace is truly believed, will Israel be able to reduce defence spending. And even then it will remain high unless an accommodation is reached on Israel's other neighbours.

Adding to these national worries is a genuine concern about the viability of the American guarantees of the peace accord with Egypt. A few weeks ago these were succinctly blurred out by Mr. Ezer Weizman, the Defence Minister, late at night at a party in Washington.

During a discussion with Mr. Harold Saunders, a senior American diplomat, the Defence Minister—apparently angered by Saunders' remark—snapped that the Americans who had lost Iran, Afghanistan and Ethiopia were in no position to advise Israel on policy. Apologies were made afterwards, but the message was clear.

Israel is going through changing times when new attitudes are required. Hope is mixed with fear and the uncertainty of the future is bringing out the tensions within a society which has ignored many of its internal problems because of the danger from without.

Defence remains the biggest drain on the national economy. One of the fruits of peace should be a reduction in the defence expenditure. But the immediate consequences of the treaty with Egypt is an increase in defence spending.

Billions of dollars are being poured into re-equipping the military from the Sinai into the Negev Desert of southern Israel. New air bases and army camps are being hurriedly constructed at enormous cost, and Israeli taxpayers will have to foot most of the bill, despite American generosity.

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# Botha seeks backing from S. African big business

BY QUENTIN PEEL IN JOHANNESBURG

MR. P. W. BOTHA, the South African Prime Minister, is today launching the biggest effort of his Administration to win the backing of the private sector for his "total strategy" for South African survival, and the creation of a "constellation of states" in the region.

He has called more than 200 leading businessmen and industrialists to a top-level conference in Johannesburg with the entire Cabinet and Civil Service Department heads. The chairman and chief executives of all major mining houses, banks, financial institutions and industrial companies are expected to attend.

Reason for the meeting is to launch Mr. Botha's idea for a constellation of states, based on a common economic interest, but the whole area of relations between the private and public sectors and the Government's commitment of the reduction of State interference in the economy is likely to be discussed.

Mr. Botha believes the private sector can help promote the constellation idea through business contacts in neighbouring states. He also wants greater

commitment from business leaders to invest in the South African tribal homelands, which are supposed to form part of the proposed alliance.

Already top businessmen have been appointed to investigate a streamlining of the Civil Service, of which details may be announced today. Mr. Botha stresses the identity of interest between government and big business in South Africa, in their common need for sustained economic growth and a skilled labour force.

Virtually all South Africa's neighbouring black states have expressed opposition to an alliance with the white South, apart from her obvious allies of Namibia (South West Africa), Bishop Abel Muzorewa's Government in Zimbabwe-Rhodesia, and the independent homelands of Transkei, Bophuthatswana and Venda.

Mr. Botha will have to portray the constellation as politically neutral if he is to win wider support and persuade the private sector of his genuine commitment to streamline the bureaucracy and cut state involvement in the economy.

At the same time he must persuade his audience to do the Government's job — mainly investment in the impoverished tribal areas — and depends on greater confidence in his political strategy.

Mr. Botha's managerial style of Government since he became Prime Minister last year, and the fact that he is seeking advice from outside the immediate circles of the ruling National Party, have won him business support, although he has yet to make significant inroads on black suspicions.

● About 700 black workers at the Ford Cortina assembly plant in Port Elizabeth downed tools yesterday following a similar stoppage by more than 900 men at the nearby General Tyre factory.

The Ford strikers were immediately dismissed and the General Tyre workers have been warned that they will be replaced if they do not return.

The stoppages are the culmination of three weeks growing unrest at the Ford plant following the dismissal of a leading black activist, Mr. Thozani Botha, though he was later reinstated.

# Trudeau resigns as Liberal Party leader

BY W. L. LUETKENS



MR. PIERRE TRUDEAU, ousted as Canadian Prime Minister in May, said yesterday that he is giving up the leadership of the Liberal Party next March.

His political position has been in doubt ever since, a year ago, his party suffered a series of reverses in by-elections, foreshadowing its defeat at the general election held on May 22 last. Ironically, the Progressive Conservative Government under Mr. Joe Clark, which was then returned to power, has just been beaten in two by-elections, costing it one seat in the House of Commons.

Mr. Trudeau became leader of the Liberals in 1968, succeeding the then Prime Minister, Mr. Lester B. Pearson. Mr. Pearson's purpose in calling him to Ottawa as Minister of Justice three years before was to find a man

who might hold together a country where tension was rising between a 20 per cent minority of French speakers and the English-speaking majority.

Mr. Trudeau, who became Prime Minister in 1968, devised a policy of bilingualism which annoyed the English without pleasing the French. The return of an independence-minded Parti quebecois Government in Quebec in November 1976 showed the failure of this policy.

Even before Mr. Trudeau had alienated much of the party leadership by introducing an incomes policy, though he had campaigned against the idea in the general election of 1974.

At that time he lost the services of Mr. John Turner, his Minister of Finance, an Oxford-educated lawyer who has ever since been named as a likely alternative leader of the

Liberals. The decision, however, will rest with a party convention to be called for the purpose.

Mr. Turner's exit from the Cabinet in 1976 was only the beginning of a veritable procession, most of the outstanding party figures retired from the Cabinet in the closing Trudeau years.

Even before the elections of May there was talk that Mr. Trudeau might go. After losing his majority to the Tories, Mr. Trudeau in his usual forthright language, announced that he thought he would make a "damned good opposition leader."

The fact, however, is that his performance in that role has been patchy, varying between inactivity and aggressiveness. It is in any case doubtful whether the Liberals have much

interest in bringing down the Clark Government before they have sorted out their leadership problems.

In his early Ottawa years, Mr. Trudeau personified the arrival of Canada, previously an extremely provincial country, in an age of relaxed standards, but also of awakening social consciences. His occasional way of sliding down banisters in public symbolised one side of this phenomenon; the wetware state built up under his Prime Ministership the other.

But neither characteristic fitted into the cold economic climate of the later 1970s, when budget deficits appeared to worry voters more than unemployment. The Canadian west, especially, which is bored with the French problem, turned its back on Mr. Trudeau.

# Moslem support for Mrs. Gandhi

BY OUR NEW DELHI CORRESPONDENT

MRS. GANDHI's electoral hopes received a significant boost yesterday with indications that she would get substantial Moslem support in Northern India.

The Imam (head priest) of the Jama Masjid in Delhi, Syed Abdulla Bukhari, the most influential Moslem leader in Delhi and the key state of Uttar Pradesh, announced his support for her. This follows his recent decision by Mr. H. N. Bahuguna,

a former cabinet minister in the Janata government, who also has a strong Moslem following in the state, to join her party.

Uttar Pradesh has 85 seats in a parliament out of 542 seats in the country. Mrs. Gandhi is also likely to help Mrs. Gandhi a great deal, because he can issue a decree to Moslem voters of Delhi. The mosque over which he presides is the centre of Moslem localities where

during the emergency, under the orders of Mr. Sanjay Gandhi, the son of the then Prime Minister, thousands of people were compulsorily sterilised and their huts were demolished as part of the city renewal scheme.

The Imam said at his Press conference that Mrs. Gandhi had promised him that she would not "repeat the mistake committed during the emergency.

# Brazilian Congress to vote on reform Bill

BY OUR FOREIGN STAFF

THE GOVERNMENT of General Joao Figueiredo has called on the Brazilian Congress to vote on a major reform aimed at creating new political parties and ending the artificial two-party system introduced in 1965, a year after the military seized power.

The 67 senators and 420 congressmen are to vote today on the Bill to abolish the pro-government ABENA or National Alliance for Renewal and the opposition MDB or Brazilian Democratic Movement.

The government hopes that its supporters will continue to maintain unity in some new Right-wing organisation, while the former MDB splits into a number of groupings, some more cautious, others more radical, thus allowing the

Government to maintain a Parliamentary majority.

Sig. Luiz Inacio da Silva, the Sao Paulo labour leader, has already signified his desire to start a Workers' Party, which would represent the interests of unionised labour.

Sr. Leonel Brizola, the opposition leader from Rio Grande do Sul, who recently returned from more than a decade in exile, has announced that he is reviving the Partido Trabalhista, or Labour Party.

Many opposition leaders, however, are keen to maintain maximum co-ordination among themselves, the better to challenge the Government. They see the Government move less as a measure of liberalisation and more as a means of neutralising growing popular dissatisfaction with the authorities.

# Congress in move to cut consumer body's power

By Jack Martin in Washington

THE U.S. Congress appears to have embarked on an irrevocable course to cut substantially the enforcement powers of the Federal Trade Commission (FTC), the independent federal agency which increasingly in recent years has been hailed as a champion of consumer causes.

The latest manifestation of this trend, which reflects public disillusionment with the federal bureaucracy, occurred on Tuesday when the Senate Commerce Committee voted overwhelmingly to prevent the Commission from imposing regulations on a number of industries.

These include insurance, used car dealerships, television advertising (especially that directed at children), and private industry groups which set their own professional standards.

Two weeks ago, the full House of Representatives voted to prohibit the FTC from investigating the funeral industry, while members of the Senate Commerce Committee also expressed sympathy for the notion of limiting the agency's powers to order divestitures in anti-trust suits.

On top of this the FTC's budget for the current fiscal year could be severely trimmed. Previously the Senate has thwarted House attempts to curb the FTC in this way. But the mood of the Senate, as witnessed by the Commerce Committee's recommendations, appears to have shifted radically.

Consumer advocates view this whole process with unalloyed dismay. Mr. Mark Green, an associate of Mr. Ralph Nader, complained that the Senate Commerce Committee wanted to destroy consumerism "by the death of a thousand cuts."

Not long ago the FTC was one of Washington's more moribund agencies. But once it acquired, in 1973, the power to enforce standards on whole industries rather than specific companies it took on a new lease of life.

The agency has become even more vigorous over the past two years under its present chairman, Mr. Michael Pertschuk. He strongly believes his mandate is to protect consumers as well as small companies against the pressures exerted by the more powerful.

The FTC shares responsibility principally with the Justice Department, for enforcing U.S. anti-trust laws. Perhaps its most controversial and as yet unresolved action has been against alleged domination of the breakfast cereals market by four companies.

The groundswell against what is seen by politicians as the FTC's overly aggressive and intrusive use of its powers has been building for some time. In 1979, the year before election, there is hardly a politician in the land who feels it profitable to be seen publicly defending any federal agency.

Lost in the current debate is the widely-held view that the FTC has promulgated a number of measures which have properly protected the consumer. In both the used car and funeral fields, for example, there has been ample documented evidence of fraudulent practice.

But special interest groups representing commercial sectors have been adept at exploiting the mood of Congress by pointing to instances where federal regulation has impaired efficiency and needlessly raised costs. At the moment they have the undisputed upper hand.

Against the prevailing tide, the Senate Judiciary Committee this week ironically sent out a Bill sponsored by Senator Edward Kennedy which would limit the freedom of the oil companies to make non-energy acquisitions. Most observers feel, however, that the Bill will not be approved by both Houses of Congress when it comes up next year.

# Latin-American debt worries Euro bankers

BY BRIJ KHANDARIA IN MONTREAL

CONCERN is growing among the European banking community over the mounting indebtedness of Latin American countries, despite the dynamic growth of manufacturing industries in those countries.

Latin America's foreign debt totalled more than \$100bn at the end of 1978 and is increasing because of ambitious economic development plans in the region's larger countries.

Mr. Gordon McCure, vice-president of the International Finance Corporation, told a symposium on co-operation between European and Latin American businessmen that Eurocurrency borrowing by Latin America has increased from \$6bn in 1974 to \$20bn last year.

Latin American countries absorbed about a quarter of all Eurocurrency credits. Four countries—Mexico, Brazil, Venezuela and Argentina—took about 85 per cent of the total for Latin America, although they account for only three-quarters of the area's gross national product.

The smaller Latin American countries have little access to European financial markets but get more official development assistance from the Organisation for Economic Co-operation and Development (OECD).

The region received about 40 per cent of the \$1.2bn placed by private OECD investors in developing countries. Of this about \$1.4bn, or about a third of the Latin American total, came from Europe.

Latin American countries remain high on the European banks' list of credit-worthy developing countries, however, and loans are not being withheld.

"Political stability and peace and order are the main considerations in our decisions to provide credits for Latin American countries," a German banker said.

West Germany is trying to persuade Venezuela and Ecuador, the Latin American members of the Organisation of the Petroleum Exporting Countries (OPEC), to act as intermediaries between Western Oil consumers and the more radical Arab oil exporters.

First soundings were made at a symposium on co-operation between Latin America and Europe attended by several Latin American ministers and government officials as well as bankers and businessmen.

# U.S. to increase aid to Caribbean

BY MOHAMED HAMALUDIN IN GEORGETOWN

THE UNITED STATES has apparently decided to pump more aid and investment into Caribbean countries as part of its response to the leftist trend which has begun emerging throughout the area.

The past eight months have seen a successful left-wing coup in Grenada, a leftist electoral victory in St. Lucia and the resignation of Dominica's premier, under pressure from the Left. In addition the Left in newly-independent St. Vincent is anticipating victory in its first election next year.

One sign of the changing U.S. policy is the importance Washington is attaching to a three-day conference in Miami at the end of this month on Caribbean trade, investment and development. It is hoped that President Jimmy Carter will give the keynote opening address.

At least four Caribbean heads of state are also expected to attend — from Jamaica, Barbados, Dominica and the Dominican Republic. So too will Mr. Phillip C. Habib, the senior adviser to Mr. Cyrus Vance, the U.S. Secretary of State.

Caribbean governments feel that the U.S. has in the past taken the region too much for granted, to the point where Washington is not even sure how to go about boosting its ailing economies, many of which are already heavily dependent on foreign assistance.

The change in Washington parallels a more activist stance being taken in the region by Cuba. This month the Soviet Union's key ally in the Caribbean is despatching more than 1,000 extra technical personnel to neighbouring countries, including Nicaragua. Grenada's leader said at the weekend that 250 Cubans would be arriving to help build a new international airport. This followed a recent agreement with Dr. Castro.

Washington's increased aid, which is expected to come through both bilateral and multilateral channels, is seen as a carrot accompanying the stick of intensified U.S. military manoeuvres in the region. These were most noticeably stepped up following the recent scare over Soviet troops in Cuba, but they also aroused anger in Caribbean capitals.



This, as much as straightforward anti-American sentiment, has reinforced Caribbean antipathy towards Washington. Certainly Left-wing politicians feel that the aid the Americans offer comes on terms which are simply unacceptable.

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## RENTAL & SAFETYWEAR



# ECGD claims Credit approval delays worry exporters

## payments exceed premium income

BY MARGARET HUGHES

CLAIMS PAID by the Export Credits Guarantee Department (ECGD) in the financial year to April 1979, totalled £134m exceeding income from insurance premiums, the main source of ECGD revenue. This is the first time that claim payments have exceeded premium income which totalled £108m by any significant amount and was revealed in trading results for the year published yesterday. Total exports insured were £14.5bn, up 12.1 per cent on the previous year.

Of the total claims paid £84m arose from "political" losses such as debt rescheduling and transfer delays. This was a 49 per cent rise on the previous year. Claims resulting from buyer default or insolvency were up 33 per cent at £44m. Total claims were up 42 per cent.

Payments to exporters doing business with Turkey accounted for about a third of the "political" claims, bringing the total paid out on Turkish claims to over £60m. Although ECGD no longer offers cover on exports to Turkey further claims are likely to have run over into the current financial year.

ECGD would not disclose which countries accounted for the remainder of the "political" claims, but they were almost certainly Zambia, Nigeria and the Sudan. Cover is still available.

No claims were paid out on Iranian contracts. These claims have only come through in the

current financial year. So far ECGD has met some 160 Iranian claims amounting to £30m with another £30m in the pipeline. ECGD's total exposure on Iran has been estimated at £900m indicating that total claims will amount to £100m at most.

Some 80 per cent of the claims paid out on Iran have been due to private buyer default, often because the buyer has "disappeared." Such defaults are the biggest problems for ECGD since claim payments for ECGD since claim payments for political losses are usually recovered in time.

The outlook for the current year is, therefore, far from encouraging. ECGD itself warns that "a continuation of the high level of claims of the past few years could put its accounts under strain." Clearly it is doing so already, given that claims exceeded premium income by £26m.

The ECGD did not actually make a loss since its total income, including interest earned on reserves, was £160m while recoveries on past claims were up 64 per cent at £43m.

Since it has to operate on a self-financing basis premium rates which are the main source of income, would have to be increased to offset its losses. Mr. Kenneth Taylor, head of ECGD said yesterday that no such decision had been taken yet but the situation was "under review." There seems little doubt that there will be some increases, possibly on a selective basis, with premiums raised on the less profit/loss making schemes.

AT A TIME when the public spending axe is poised over Government departments there are increasing complaints from exporters over delays in the services provided by the Export Credits Guarantee Department (ECGD).

The delays which exporters complain of are mainly in the processing of credit limit applications, which exporters have to submit before they can pursue an export order if they want ECGD cover. But complaints over the length of time it takes ECGD to administer the bank guarantee schemes and to meet claims are also becoming more frequent.

By and large the hold-ups relate to smaller export deals. These account for some 80 per cent of ECGD business. ECGD admits that there have been delays but claims that the situation has improved considerably. Exporters, however, tell a different story. Credit applications in the more difficult markets, they say, are sometimes taking six months or more to be processed, while the more routine applications often take six to eight weeks rather than the expected 10 to 14 days.

Exporters and bankers, and to some extent the ECGD, attribute the delays to cumbersome administrative procedures and inadequate staffing. ECGD staffing levels have deteriorated

over the past three to four years. This has been the result of a combination of civil service pay scales and the increasing opportunities open to ECGD trained staff in the more lucrative private sector.

ECGD claims that its main problems were in 1976 when it was having to cope with an upsurge in export business, while staffing levels were up to 10 per cent below what they should have been (ECGD employs about 2,000 persons.)

But exporters, while conceding that 1976 may have been a particularly difficult year, draw their comparisons between now and the early 1970s when the turnaround in credit applications was far quicker. ECGD, for its part, concedes that there have again been increasing delays this year but attributes these to special circumstances which it now says are over.

At the beginning of the year ECGD suffered unprecedented industrial action associated with the civil service pay claim, though it says that the disruption was less than feared. Even so it is still being affected by industrial action in some of its regional offices, mainly over low staffing levels — and this is expected to be stepped up once the Government cuts are announced.

ECGD has also been hit by the three-month recruitment

ban which lasted until the end of August. And, according to the staff (union) side it is not intended to fill all the vacancies which existed before the ban. The recruitment which is taking place is being done on a casual basis. On top of these staff shortages ECGD will be subject to the cuts planned by the Government as part of its savings in public spending.

The decision on the cuts which ECGD would be subject to has been postponed several times but is now expected to be announced next week. ECGD is understood to have been asked to submit options to meet cuts of either 10, 15 or 20 per cent.

Though these have not been officially disclosed they are believed to be along the following lines:

- A 10 per cent reduction would involve a reduction in jobs of around 200 and would include:
  - A 3 per cent staff cut in the comprehensive guarantee department involving 45 jobs in addition to the 40 which have not been filled following the recruitment ban;
  - A reduction of 30 staff in the project divisions, to be achieved by doubling the minimum level of contract value eligible for buyer credits to £2m. This has only relatively recently been reduced to £1m at exporters' request;
- Six positions to be eliminated in the general services division which includes the country policy department.
- The remaining cuts would fall on the personnel management side, which includes training of ECGD staff and others from export houses and banks.
- A 15 per cent reduction would involve a reduction of 350 jobs, including:
  - Another 50 to 55 from the comprehensive guarantee department;
  - Another 45 from the project divisions.
- A 20 per cent reduction would involve the following cuts:
  - A further 50 jobs in the comprehensive guarantee division;
  - 20 jobs in the project division by raising the access limit for buyer credits to £5m;
  - The abolition of the cost escalation scheme, which comes up for review in March, reducing staff by six;
  - Scrapping the Overseas Investment Insurance Scheme, despite the fact that ECGD has recently been promoting this scheme. This would cut staff by 11;
  - Scrapping the tender to contract scheme. This has already been made more restrictive following losses on the scheme by ECGD of around £40m. It is currently under review and

expected to be one of the first schemes to be scrapped if the Government cuts are heavy; and

● Scrapping the loss-making open account bank guarantee scheme widely used by small exporters — for a saving of 13 jobs.

There is no indication of how severe the cuts will be. Indeed there are many within ECGD who argue that they should be exempt from the Government's axe since the department, unlike others, is self-financing, though this argument is somewhat weakened by yesterday's trading results.

Even so ECGD's trading activities are not financed by public funds. Its burden on public spending comes from its bank guarantees and special schemes, such as cost escalation and tender-to-contract cover. This burden has already been substantially cut by placing a greater load on the banks who now finance the first five years of longer term credit on their own books.

The current talks between the banks, Treasury and ECGD to review the present arrangements, introduced in April, 1978, are, therefore, far more relevant to public spending cuts than the main effect of staff reductions within ECGD will be a reduced service to the exporter for there are few who believe that they will result in a much

needed reduction in bureaucratic paperwork.

As the largest ECGD department covering exports sold on up to six months' credit, the comprehensive guarantee division will be the hardest hit by the cuts. ECGD points out that the staff cuts will be largely offset by the switch to computer. The trouble is that its introduction, planned to coincide with the division's move to Cardiff in April of next year, is way behind schedule, mainly due to industrial action.

Staff savings of around 140 had been anticipated by the end of this year through the computer. But no savings are expected now until the middle of 1980 and then at about half the planned level. This means that ECGD has to recruit around 300 clerical staff in Cardiff who, inevitably, will not be as experienced as the 300 or so who are not prepared to move with the department from London.

Credit applications are therefore likely to take even longer until such time as the computer takes over the job and produces the instant processing which is promised — 60 per cent by mid-1980. The only problem then will be that ECGD will be that more vulnerable to industrial action. Once the plug has been pulled no applications can be dealt with as by then there will be no manual system to process them.

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## French car makers fear export decline

BY TERRY DODSWORTH IN PARIS

FRENCH CAR production and sales in October held up in line with the overall growth rate experienced so far this year. But the manufacturers have sounded a note of caution about the future of exports following the dip in new vehicles sales in several European markets.

In their monthly report, the producers hint that a similar decline may be coming in France. They admit that the 4.3 per cent increase in registrations (up from 173,900 in October of 1978 to 180,700 this year), was not as good as it appears because sales were held back last year during the Paris Motor Show.

These remarks are the first indication the manufacturers' association has given of a slow down in the French market, although this has been widely forecast elsewhere. Recent decisions in parts of the PSA Peugeot-Citroen organisation, designed to lengthen the Christmas holiday period, have suggested that it is planning for lower sales early next year.

During October, total production rose from 305,900 units a

year ago to 320,700, an increase of 4.8 per cent. Exports went up by 8.7 per cent from 149,600 cars to 161,600, and on a 10-month basis are now running at 8.4 per cent ahead of last year (1.4m units).

### Heavy vehicle sales

In the commercial vehicle sector, the October figures underline the strength of the recovery in the light van sector. Sales of vehicles of less than six tonnes rose by 8.5 per cent compared with a year ago, from 23,000 units to 25,000. Exports were up by almost 20 per cent from 11,900 to 14,300, and production by 2.6 per cent, from 33,000 to 33,900. Over the 10-month period, sales are now running 5.7 per cent up on last year at 224,500 units.

In the heavier vehicle sector, an enormous jump in both sales and output indicate that the industry may at last be coming out of a long period of depression. Sales rose by 19 per cent from 3,560 units to 4,240 and production by 37 per cent from 3,790 units to 5,180.

## European economic slide to continue

By Frank Gray

WESTERN European economies can expect a period of "near stagnation" in both production and trade through 1980, with an overall growth rate in their gross domestic products (GDP) of 2.5 per cent being forecast for them by the UN Economic Commission for Europe (ECE) in its annual European economic bulletin, released yesterday.

This will represent a decline from the expected 3.2 per cent growth rate among all the European communities this year and the 4.5 per cent improvement shown by them in the 12-month period between mid-1978 and mid-1979.

The report noted that higher oil prices, monetary instability and the expectation of strict Government countermeasures to control inflation were beginning to take their toll and, had already weakened growth output in Europe in the second half of this year.

Of particular concern were changing trade balances in oil-producing and non-oil-producing nations.

"A recent projection, which assumed a 15 per cent increase in the dollar price of crude petroleum in 1980, compared with 1979, shows the oil exporting countries' trade surplus rising to \$95bn in 1980 from \$84bn in 1979 and \$47.5bn in 1978," the report said.

It added, however, that the trade deficit of the non-oil developing countries is projected to rise to \$30bn in 1980, from \$23bn in 1979 and \$19.5bn last year.

## EEC policy 'distorts trade flows'

BY BRIJ KHANDARIA IN GENEVA

THE Common Market's Agricultural Policy has seriously distorted world trade flows and has strongly fuelled inflation in industrialised countries, Mr. Antonio Ortiz Mensa, president of the Inter-American Development Bank, said in Montreaux yesterday.

Addressing a symposium on co-operation between European and Latin American businessmen, Mr. Ortiz Mensa said the Community's Common Agricultural Policy and similar measures in other industrialised countries to protect farmers' incomes resulted in agricultural surpluses. These were exported at the expense of the exports of developing countries.

The agricultural exports of industrialised countries rose by 60 per cent between 1971 and 1978, while those of Latin American increased by only 30 per cent in the same period, he said.

Mr. Ortiz Mensa estimated that the nominal direct cost to EEC authorities of subsidies to producers and higher prices to consumers for only three products — wheat, dairy products and sugar — rose from \$34bn (£15.7bn) in 1976 to \$57bn in 1978.

This cost in 1976 was more than five times the total aid given by the Community to developing countries.

Combined with the prospect of economic recession in industrialised countries, protectionism in agricultural trade offered cause for concern to developing countries, including those in Latin America, particularly if the richer nations fail to implement the new rules developed under the Tokyo Round to regulate world trade in the 1980s.

Such failure would lead to the creation of a protectionist regime in industrial trade similar to the one existing in the farm goods trade, and would lay the groundwork for "a profound crisis in the world economy."

European industry could regain competitiveness by co-operating with Latin American enterprises, Mr. Ortiz Mensa said.

At 6.1 per cent a year, the average rate of growth of gross domestic product in Latin American countries during the past 10 years was nearly double the 3.7 per cent registered by Common Market countries.

He called for more direct foreign investment, which is already the second largest source of foreign finance in Latin America, and greater European support for small and medium-scale Latin American enterprises trying to strengthen their capital structures.

## U.S. sales to Eastern Bloc rise by 40%

WASHINGTON — U.S. exports to Communist countries in the first three quarters rose 40 per cent from a year earlier, the U.S. Commerce Department said yesterday.

Exports totalled \$4.9bn (\$2.3bn) while imports amounted to \$1.7bn. The resulting \$3.2bn surplus was \$1.1bn higher than the surplus the year before.

The leading communist trade partner of the U.S. was the Soviet Union, to which the U.S. exported \$2.7bn of products. U.S. imports from Russia totalled \$489m.

U.S. exports to China totalled \$1.08bn, compared with \$412m in imports. The U.S. exported \$466m of products to Poland and imported \$321m worth from that country.

U.S. exports of manufactured goods to communist countries rose 60 per cent during the first three quarters to \$1.14bn, while agricultural exports climbed 35 per cent to \$3.52bn, the Department said.

AP-DJ

## Contest narrows for Australia fighter deal

BY PATRICIA NEWBY IN CANBERRA

THE SHORT list for a tactical fighter aircraft to replace Royal Australian Air Force Mirage Squadrons has been reduced to two.

The Government has decided that further evaluation should be confined to the General Dynamics F-16 and the McDonnell Douglas F/A-18.

The contract, which should be finalised towards the end of next year, is expected to be worth about \$32m (£1bn) for about 75 aircraft.

The two other main contenders for the contract were the Northrop F-18L and the Mirage 2000.

Mr. Jim Killen, the Australian Minister for Defence, said yesterday the F-16 was a single-

engined, highly manoeuvrable fighter aircraft with air-to-air and air-to-surface capabilities. At present it lacked a medium-range all-weather air-to-air missile, but the U.S. Government was developing a missile for use by the F-16 and other aircraft.

Mr. Killen said the F/A-18 was the largest and most capable of all contending aircraft, but it was more expensive than the F-16 and, because of its early stage of development, there were greater risks in assessing the final cost.

Mr. Killen said the Northrop F-18L had been excluded because there was no firm production programme and there could be no assurance that the aircraft would be available to meet

the time scale of the mid-1980s. The new fighters are expected to continue in service to beyond the year 2000.

Mr. Killen said the Government recognised that the Mirage 2000 had some excellent qualities, but the decision not to pursue further study was based on the expectation that the F-16 could offer a wider range of capabilities at lower cost.

The Mirage 2000 had the disadvantage that a specialised radar needed to be developed for air-to-air operations, and a different radar for air-to-surface.

Although operational capabilities are the prime determinant in deciding which aircraft Australia will buy, Mr. Killen did refer to the need for Australian

industry to provide much of the aircraft's basic support.

McDonnell Douglas has promised that at least 30 per cent of the value of the fighter programme would be channelled to Australian industry and General Dynamics has offered up to 44 per cent Australian participation.

Some doubt has been cast on McDonnell Douglas's offer after Northrop took out an injunction recently in the U.S. aimed at stopping McDonnell Douglas from unilaterally offering foreign companies the manufacture of portions of the F-18A.

The RAAF and the Australian Department of Defence will not proceed with detailed evaluation of the F-16 and F/A-18.

## Romania buys Soviet oil

BUCHAREST — Romania has signed a contract for the first time to import oil from the Soviet Union, Western diplomatic officials said yesterday.

Under a previously undisclosed contract signed earlier this year, delivery of 350,000 tonnes of Soviet crude was due to start in the last quarter of 1979, the officials said. It could not be confirmed whether any had actually arrived.

In the past Romania has failed to obtain oil from the Soviet Union, although Moscow supplies most of the crude used by other East-bloc countries.

Romania disagrees with Moscow and its East European allies on a number of major issues, including relations with China, Middle East policy and Indochina.

Meanwhile, President Nicolae Ceausescu has announced Romania's first offshore oil strike after two years of drilling in the Black Sea, using American designed equipment. He said it was not yet known whether the find was big enough to be exploited but Western experts said it may be insignificant.

Reuter

## Plessey wins £5m Ivory Coast contract

BY MARGARET HUGHES

PLESSEY AIRFIELD Systems has been awarded a £5m contract by the Ivory Coast Government to undertake a study and design proposal for a new international airport at Abidjan. The contract also covers future traffic requirements for the next 20 years "and beyond."

The new airport will involve an initial investment of around £200m. Given Plessey's previous involvement in the Ivory Coast and the fine print of the present contract, it should be in a strong position to undertake a substantial chunk of this work.

The project for the new airport, which will be built on a new site some 3.7 kms east of the existing one, will be undertaken in two phases. The study for the first phase, namely a new runway, control tower and technical block has already been completed by Plessey with Sir Alexander Gibb and Partners, acting as consultants.

This study was undertaken as part of a £27m contract which Plessey was awarded in November 1977. It was part of the main contract for the supply of aviation and navigation equipment to improve the existing airport and facilitate the handling of Jumbo jets. This was a £50m project for which Plessey was also responsible for the management and co-ordination.

At that time, the Ivory Coast Government envisaged a second

runway at the present airport, but because of the long-term limitations, it has now decided to establish the runway at a new site. This runway will form the first phase of the new airport.

Contracts for the new runway and associated facilities worth about £22m, are expected to be let in January of next year. Several UK companies including Laing, Taylor Woodrow and Balfour Beatty are understood to be interested in bidding but face competition from French, Belgian and Dutch companies — UDEC, Dumez, Fougerolles, Francois and Bos Kalks Westminster.

The second phase of the new airport project, involving an

investment of some £150m, covers equipment, services and civil works for new passenger and cargo terminals, a presidential pavilion, aircraft parking areas, roadways and other facilities. Plessey expects to submit its study report within two years.

Financing for the Plessey contract has been arranged by Citicorp International Bank. Citicorp is well established in the Ivory Coast. As well as being the first to arrange a buyer credit it was one of the first foreign banks to set up a branch in Abidjan four years ago. It has since been followed, mostly in the past year, by several other foreign banks, including Barclays of the UK.

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## Lockheed sees advent of 4,000 mph airliner

BY KATHRYN DAVIES IN SINGAPORE

THE LOCKHEED Corporation is examining a "hypersonic" airliner that would fly at almost 4,000 miles an hour — from Tokyo to Los Angeles in slightly over two hours — powered by both conventional engines for take-off and landing and hydrogen-fuelled ramjet engines for cruise speed.

This is one of several projections outlined by General Jack J. Catton, Lockheed's senior vice president, at the Financial Times two-day conference on air transport in the developing world in Singapore.

General Catton said that air-line scientists and engineers, thinking beyond the 1980s and bearing in mind the demand for reduced fuel consumption, were looking favourably at the efficient turbo-prop engine. The propfan of tomorrow would have propellers never seen before — of smaller diameter with thin blades — allowing the engine to achieve high speeds while minimising the compressibility and noise

problems of the conventional prop.

More immediate product plans were discussed by Mr. Rusty Rootman, Boeing's vice president, who said that from the beginning of this month, sales and options of the Boeing 767 totalled 258 and the Boeing 757 82.

"Like our current products, we view both basic programmes as having 20 or more-year life-times and anticipate we will eventually produce 3,000 of both models combined."

But a plea for a less sophisticated approach to solving the air transport problems of the Third World came from Mr. Semret Medhane, secretary-general of African Airlines Association (AFRAA). He pointed out that the operation of long haul wide-body jets, so successful in Europe, America and to some extent Asia, are not commercially viable for the most small African airlines.

Mr. Medhane said an appeal

he made 10 years ago for the airline industry to come up with a low cost, low capacity and short range aircraft to help development in Africa resulted in a couple of years later with the offer of the Boeing 747. African airlines needed to standardise equipment, set up a joint maintenance base and use training facilities without unnecessary competition from the developed world to lure away one or another of the components that make such co-operation possible.

An attempt to meet the needs of the Third World is being made by British Aerospace, said Mr. John Thorne, managing director (Civil) of the BAe Group. The British Aerospace 146-80 to 100 seat feeder jet, which will make its maiden flight early in 1981, offers lower seat/km costs than the turbo-prop and yet is about 20 to 25 per cent cheaper per aircraft km to operate than larger twin jets which are in such widespread airline service today.

The view from Hong Kong was

presented by Mr. John Olsen, Cathay Pacific's South East Asia general manager. Mr. Olsen pinpointed Hong Kong's biggest aviation problem as the saturation of its airport, Kai Tak, by 1985 and uncertainties over plans to build a new airport in the New Territories.

"While all recent indications are very favourable, and while relations are extremely good, some firm commitment from our friendly landlords (China) will clearly have to be made before an expenditure of this order (HK\$5bn) which will certainly need offshore financing can be made."

M. Claude J. Lalanne, director-general of SITA (Societe Internationale de Telecommunications Aeronautiques) told the conference that, in spite of the technological gap separating the industrialised nations from the developing countries, the latter and their airlines are more and more enjoying a privileged position, whereby, without going through the costly de-

**FINANCIAL TIMES**

**Air Transport in the Developing World CONFERENCE**

development phase, a wide range of the most up-to-date communications and teleprocessing facilities are readily available to them. Mr. Lalanne said that, according to the latest available surveys, about 100 of the world's airlines use automatic information processing systems and to date have in total invested over \$4bn in them.

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And rightly so. Today's market is more complicated than ever. It requires an internationally oriented banker. Alert decision-making, minimizing your risks. Promptness, flexibility and accuracy.

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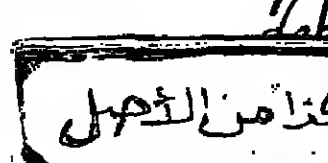
Specific strategic decisions are conceived in this way allowing fast tactical reactions with individual transactions on the international money market, with

stocks & shares or on the world commodity markets.

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# This old cat has learnt some new tricks.

Esso are pulling out all the stops to find new sources of oil and gas.

We've built artificial islands to drill off shore in the Arctic.

We've had to invest in an 800-mile pipeline across Alaska to an ice-free port.

We've had to build stronger, taller rigs to work in deeper water in the North Sea.

Esso went into the coal business more than a decade ago, and since then we have been developing new technologies for converting coal into liquid fuels.

We have developed an advanced catalytic process for converting coal into synthetic gas.

We have intensified our programme for extracting oil from tar sands, the technology for which we developed in the Fifties.

Ten years ago we went into the nuclear energy business.

We pioneered laser techniques for enriching uranium.

In solar energy we are leaders in the area of photovoltaics, important for communications in the Third World, in navigation and in signalling.

Given time we're optimistic about our ability to develop new technologies to help solve the world's energy problems.

And do you know what encourages us most about putting our cat through the hoop and teaching it new tricks?

Its uncanny knack of always landing on its feet.



The world's leading energy company.



# The car that was engineered in a wind tunnel



هكذا من الذخيل

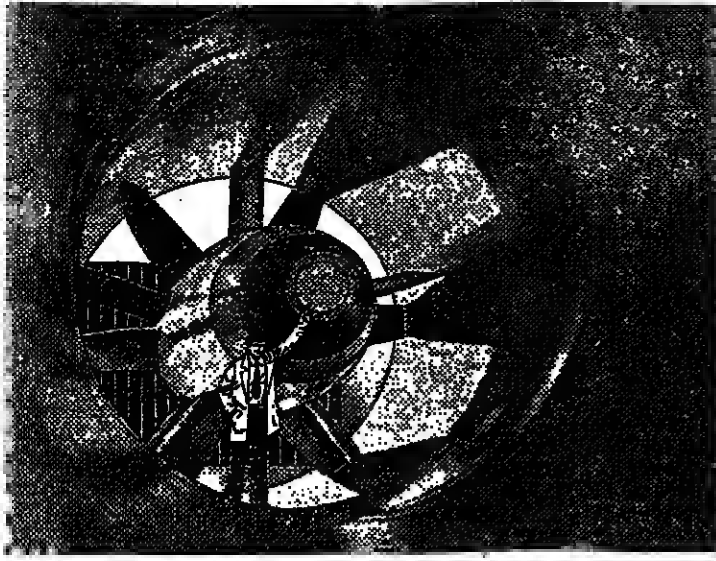
Streams of smoke are released into the wind tunnel to trace the air flow over a Ford Granada's body. Why? Read the full story opposite.

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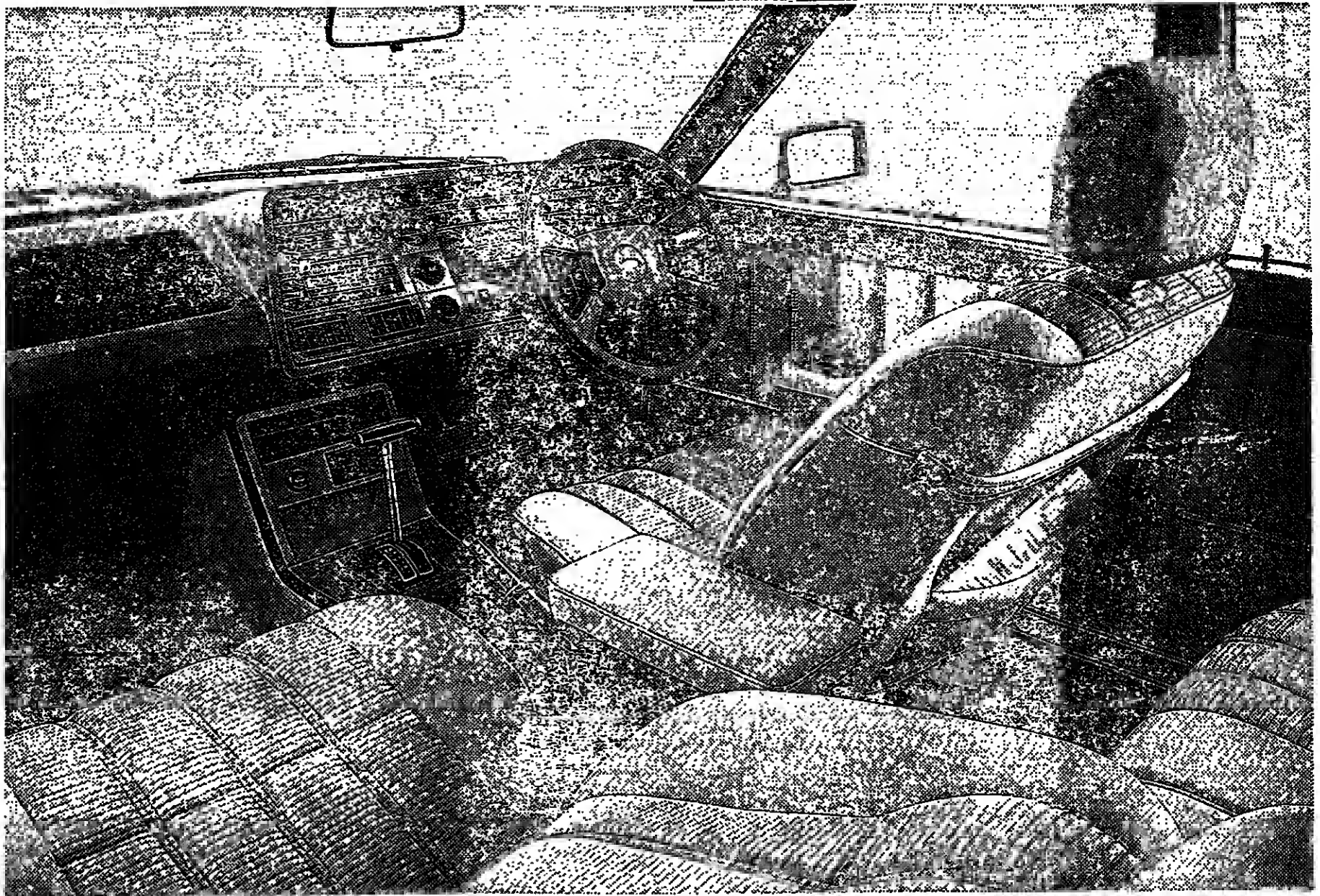


Giant fan can generate 110 mph winds.

We'd like to take you inside one of the toughest test tracks in the world. In reality it isn't a track at all, because no test track on earth could produce such extreme conditions.

Our picture was taken in the curving, 110 mile an hour, environmental wind tunnel at one of Ford's design and development centres. Inside we can create every kind of climatic condition on earth. And some that have more in common with Mars. Temperatures that would blister paint, or freeze anti-freeze. Tropical humidity. Or vicious side winds.

It was in the wind tunnel that the Ford Granada took shape.



The refined interior of the Granada owes much to wind tunnel testing which reduced wind roar and developed a more efficient ventilation system.

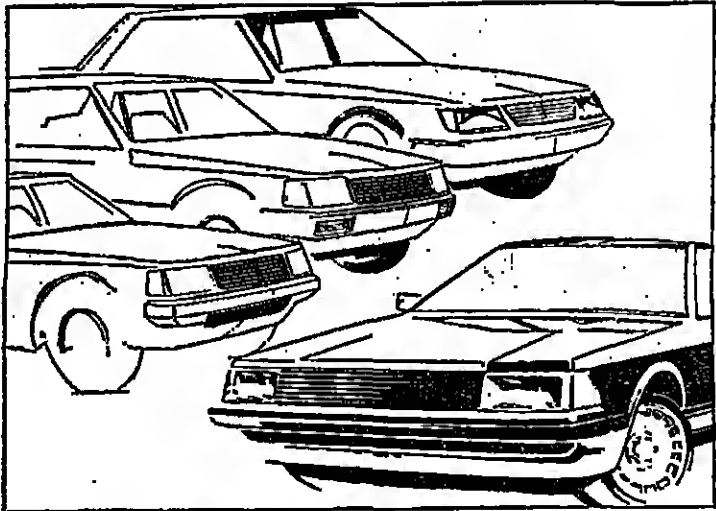
The wind tunnel also helped us design special window seals that practically eliminate wind roar when you're driving down the motorway, and a ventilation system which can change the air inside the car every 20 seconds at 50 mph without causing draughts, and which can prevent the side windows from misting up.

Wind tunnel testing even determined the tension in the springs that hold the wipers on the windscreen.

Scottish winter's night it seldom drops below minus 10.

Here, too, we have machines that can age a car's suspension 15 years in 24 hours. We can simulate Alpine descents that test disc brakes to the limit, or non-stop drives at 120 miles an hour from Calais to Rome and back.

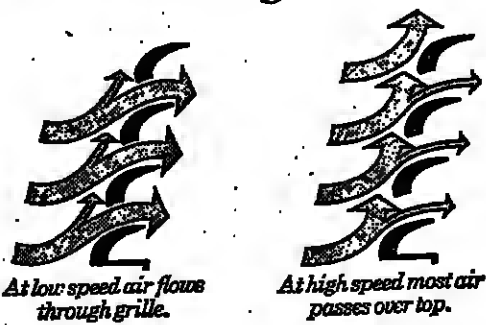
Journalists have consistently praised the safe and decisive handling of the Granada with its all round independent suspension and powerful, dual circuit, servo-assisted brakes.



Which prototype was most streamlined? The wind tunnel found out.

As you may know, at 70 mph between 65% and 70% of the petrol you use is wasted simply overcoming wind resistance.

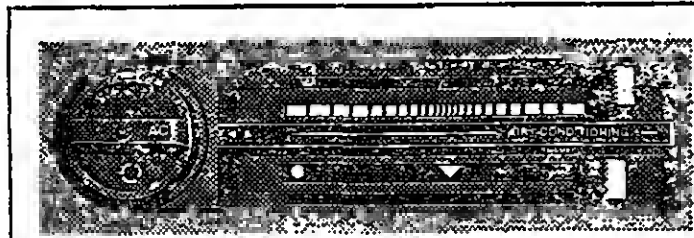
That's why we went through over 280 tests like the one on the left. The picture shows how smoke is released into the airflow to detect turbulence. This helped assess the relative aerodynamic efficiency of various prototype models and develop features to reduce drag.



At low speed air flows through grille.

At high speed most air passes over top.

One such feature is the Granada's unique grille, which lets air into the radiator when you're stuck in traffic and extra cooling is needed, but which channels it over the top when you're travelling fast. This stops pressure building up under the bonnet and holding you back.

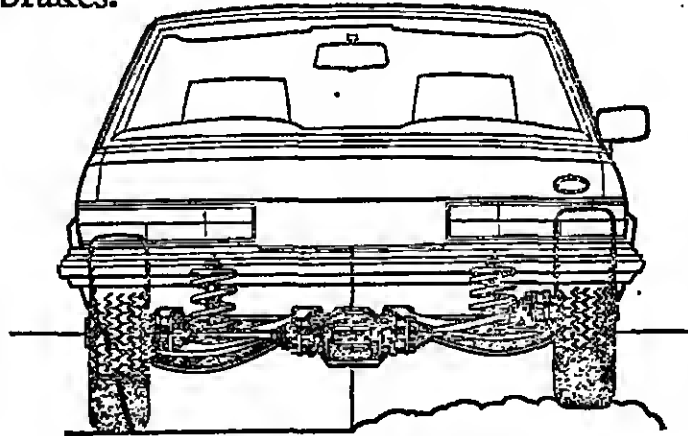


Air conditioning is an optional extra on all V6 engined Granadas. It reduces humidity on hot sticky days or gives you warm dry air on cold damp days. It also filters out pollen and exhaust fumes. The unit is fully integrated into the dashboard design and can deliver air at floor, screen or face level. It was tested in the wind tunnel, naturally.

In another experiment the Granada spent days under searing ultra-violet light to see what effect continuous sunlight would have on the car.

And the engine was left idling for hours on end in sticky, humid heat to check that the fuel wouldn't vapourise and the radiator wouldn't boil in a Naples style traffic jam.

Then came the cold. The Granada had to prove it could start at 29 degrees below, with the oil congealed in the sump and the battery sapped of its power. Even on a



With all round independent suspension, the Granada goes as smoothly over the road as it goes through the air.

The Ford Granada is the end result of some of the most advanced technology ever designed for building cars.

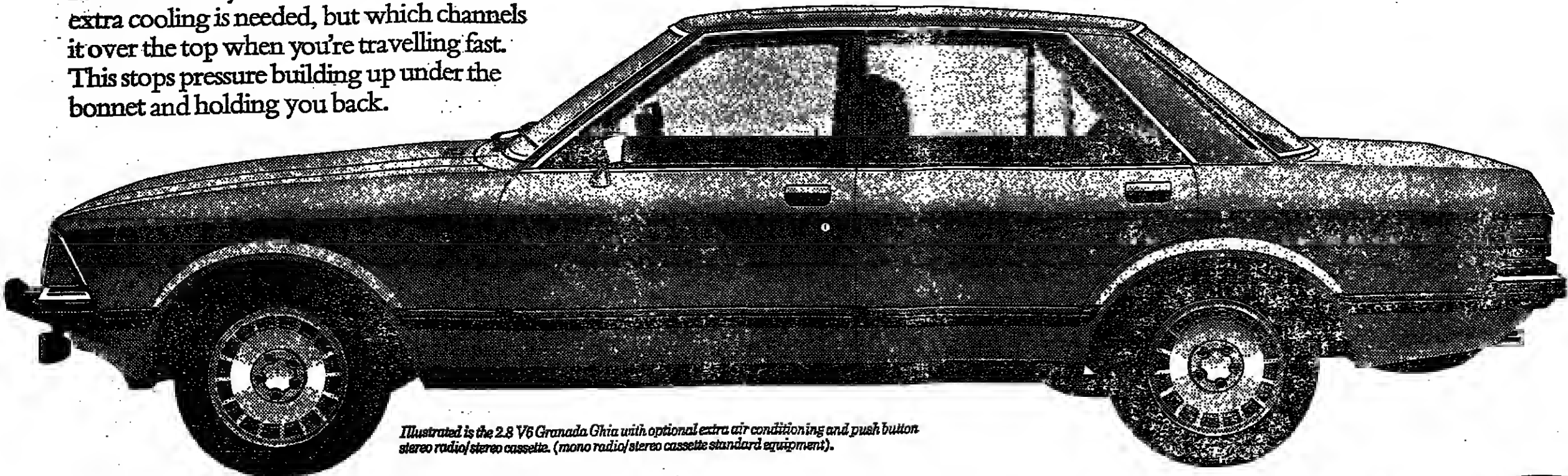
That's why it's so quiet and refined to drive. That's why it's so reliable.

Now that you've seen how we test it, why don't you test it?

Engine size (litres)	Max. Speed (mph)*	0-60 mph (secs)*	GRANADA PRICES
2.0 L (manual)	102	11.1	Granada L from £5499
2.3 L (manual)	107	10.2	Granada GL from £7240
2.8 GL (manual)	114	9.5	Granada GLS from £8325
2.8 Ghia (automatic)	109	11.3	Granada Ghia from £9173
2.8 Ghia S fuel injection (manual)	120	9.0	Granada Ghia S from £9305
2.1 Diesel (manual)	85	22.5	Granada Diesel from £5943
			Granada Estate from £6086

\*Maximum prices as at November 1st 1979. Sash belts, car tax and VAT included. Delivery and number plates at extra cost.

\*Ford computed performance data for saloon models.



Illustrated is the 2.8 V6 Granada Ghia with optional extra air conditioning and push button stereo radio/stereo cassette. (mono radio/stereo cassette standard equipment).

FORD GRANADA





UK NEWS

Tory MP attacks 'invest in steel' call

BRITISH STEEL Corporation's scheme to create new jobs in areas where steelworkers have been made redundant has run into opposition in the West Midlands, where the Corporation is trying to attract investors for areas like Sbroto and Corby.

North Sea boost as Statfjord starts production

THE ANGLIO-NORWEGIAN Statfjord oil field, the largest in the North Sea, will come on stream today or tomorrow after 29 months of offshore construction work on its "A" platform.

CBI asks big firms to help the small

SMALL companies were going to be badly hit by the 17 per cent Minimum Lending Rate and larger companies should help them "weather the storm," the Confederation of British Industry said yesterday.

Auditors 'must toughen draft'

THE Bank of England has told the accountancy profession to toughen its inflation accounting proposals. Contrary to the existing plan, the Bank wants to see inflation accounts audited, and it wants them to be given equal prominence in annual reports.

Howson-Algraphy factory in Leeds costs £12m

A FACTORY costing £12m will be built by Vickers for its Howson-Algraphy Group, one of the world's largest manufacturers of lithographic plates for the newspaper printing industries.

£110,000 for Copley portrait

A PORTRAIT of George Rottwell painted around 1780 by John Copley, later Lord Lyndhurst, sold for £110,000, plus the 10.8 per cent buyer's premium and VAT, at a Sotheby's sale of British pictures yesterday.

Maintain effort to attract U.S. investment

BRITAIN should maintain its effort to attract U.S. manufacturing investment over the next few years, to lay the basis for the late 1980s, when the world economy would again pick up.

No restraint

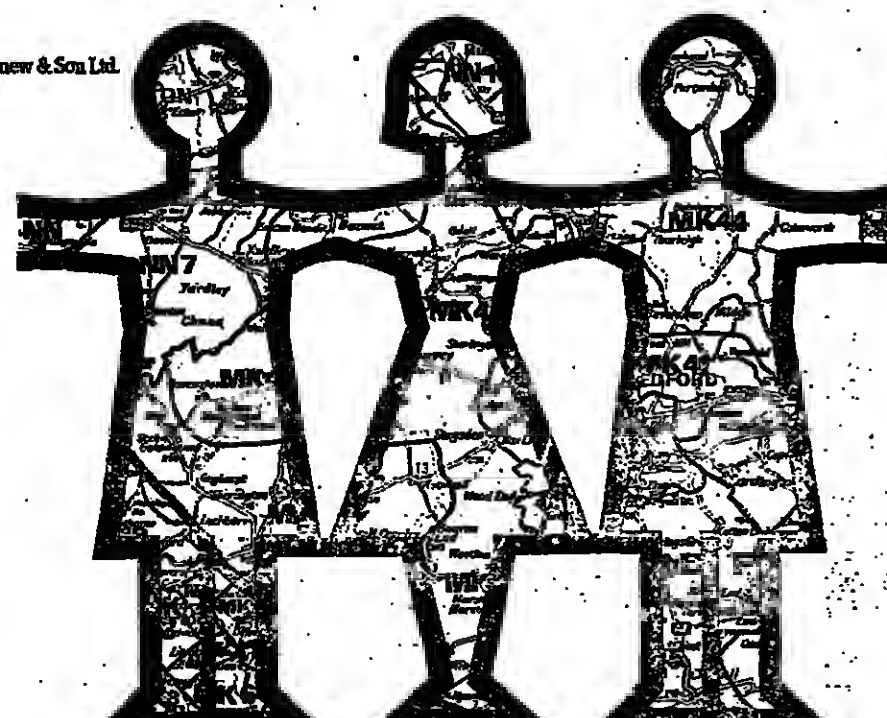
Sir John Melville, director-general, said big companies had shown this kind of consideration to smaller concerns during the recent wave of industrial unrest in 1974, however, when a similar crisis had occurred, there had been no such restraint.

Decision soon on UK's nuclear deterrent for the '90s

A DECISION on the strategic nuclear deterrent to replace Britain's Polaris missiles in the 1990s is likely to be taken before the end of the year, possibly before the Prime Minister visits Washington on December 17.

SALEROOM

It was the top price in an auction which totalled £431,440 with a reasonable 15 per cent profit in it. Other high prices were the £18,500 from Baskett and Day for "An extensive view of Ford, Races" by Charles Turner and £13,000 paid for "James John Farquharson with the Blackmore Vale Hunt" by Richard Davis.



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Form for requesting a Postcode booklet, including fields for Name, Position, Company, Address, and Postcode.

CONTRACTS AND TENDERS

Advertisement for Peat Marwick Limited regarding the purchase of assets of a Come-By-Chance refinery. Includes details on process units, design capacities, and related facilities.

Advertisement for EURO BONDS, published by the Association of International Bond Dealers. Lists dates for bond offerings from 1979 to 1980.

Public notices and company notices, including information about Birmingham Council Bills and various regional notices.



UK NEWS

£230,000 Sealink campaign launched

BRITISH RAIL is to boost its cross-Channel ferry and hovercraft business in the face of growing competition from other ferry operators. The BR campaign, costing £230,000, was announced at a lavab promotional presentation at the Association of British Travel Agents annual convention in Los Angeles...

Cut in sugar output 'means big jobs loss'

ALMOST HALF the workforce of the British Sugar Corporation would be made redundant and about half the group's factories would be closed under proposals being considered by the EEC, according to a document circulated by British Sugar to resist proposed cuts of 30 per cent in the UK's sugar production quotas.

Beckett emphasised, however, that the group would not apply direct pressure on the EEC, but would rely on Mr. Peter Walker, the Agriculture minister, to argue the case in Brussels. He was "pretty confident" that the proposals would be rejected.

Severn Bridge repairs

LANE closures will be made on the Severn road bridge from next week for repairs. These will occur when traffic is lightest. The main repairs will start in January and longer closures will be needed.

Machines 'pose big threat to typists'

UP TO one third of typing and secretarial jobs will disappear in the next ten years because of word-processors, according to a report published yesterday. The report, published by Youthaid, a pressure group concerned with youth unemployment, examines the likely effects of word-processors on employment.

New chairman of Lloyd's will spearhead reforms

BY JOHN MOORE

MR. PETER GREEN will be chairman of Lloyd's of London, the UK's leading insurance market, from next January. His election is seen as a victory for Lloyd's traditionalists.

Election of Mr. Peter Green is seen both as a victory for Lloyd's traditionalists, and as an attempt to unite underwriters and brokers when the institution is under pressure to change.

ranked in some quarters of Lloyd's, particularly among underwriters, who often feel that brokers, producing the insurance business for them, do not have the same depth of understanding of how the market works.

Mr. Green is an underwriter, and with more than 30 years' experience, he is chairman of Janson Green, the underwriting management company—which is part of Hogg Robinson Group, the insurance broker with large Lloyd's interests.

Skills Mr. Taylor said he doubted that the new jobs created would be matched by the skills of those made unemployed by the new technology.

He gave examples of how word-processors increased productivity. One metropolitan council which installed a shared logic system in the department of development services had an estimated increase of workload of 19 per cent, while the staff was reduced from 44 to 22 between 1977 and 1979.

Ms. Clare Short, director of Youthaid, said it was hoped the report, which explains how word-processors work and what they do, would help people understand the machines so they did not approach their introduction with fear and ignorance.

These problems have their roots in the terms of office of a number of Mr. Findlay's predecessors.

Taking account of the troubles which have swept through the market, Mr. Ian Findlay and Lloyd's ruling committee, formed a working party, headed by Sir Henry Fisher, to examine Lloyd's powers of self-regulation.

When that party completes its inquiries in about next March, it will make recommendations to the Lloyd's committee, which will have to implement any proposals.

Mr. Green will have to steer the Fisher Report through the committee, which may lead to some of the most far-reaching reforms the market has ever seen.

Mr. Green is not regarded by some members of the market as a chairman likely to be fired with great reforming zeal, although for most brokers and underwriters this would be an acceptable characteristic of a new chairman.

Many working members of Lloyd's market are openly alarmed that there should be radical changes to the existing order of things in an institution which appears to have worked perfectly well for 300 years.

Mr. Green had experience of coping with Lloyd's troubles during his last year as deputy chairman. He led the committee's negotiations with the disaster-struck Sasse syndicate.

During these negotiations he is said to have taken a tough



Mr. Green: sitting with a "broker baron."

that most in underwriting computer-leasing insurance, expected to produce over \$225m of losses for Lloyd's as a whole.

But Mr. Green's own detailed understanding of computer-leasing problems will be important next year when most Lloyd's members will be told the full extent of their liabilities.

Another important development in the Lloyd's market, which Mr. Green is likely to have to deal with is a review of the 20 per cent rule of ownership of Lloyd's brokers.

In 1973, prompted by a spate of planned takeovers of Lloyd's brokers by large U.S. broker, Lloyd's ruled that an insurance company, an underwriting agency, or a non-Lloyd's broker may not normally hold more than 30 per cent of an established Lloyd's broker.

The move was protectionist and led to the Americans creating their own version of Lloyd's in New York. Lloyd's has been anxious ever since to amend the rule in some way and it may be that it will be abandoned altogether soon.

If that were so, Mr. Green and his committee would see a rush of takeovers by U.S. brokers of Lloyd's insurance brokers.

Mr. Green is known as an innovator at Lloyd's, involved in such developments as creation of oil-rig insurance; and for his quick decision-making and forceful views. These should stand him in good stead at a time when the market needs strong leadership.

Tax fear for family shipping firms

BY WILLIAM HALL, SHIPPING CORRESPONDENT

FAMILY-OWNED shipping companies are in danger of being destroyed by the current rates of capital gains and capital transfer tax, the General Council of British Shipping says in a memorandum to the Chancellor of the Exchequer.

Nearly a fifth of all UK shipping tonnage—excluding oil company ships—is owned by family companies. "The nature of the Capital Transfer Tax is such that it may compel owners to liquidate their companies, having sold their readily realisable assets, or to sell their

shares, only too probably to overseas buyers," says the memorandum.

The Council says a large part of the world fleet is owned by individuals and family entrepreneurs who are willing to take risks and engage in sectors of the market which are not always attractive to the large public company.

The memorandum makes recommendations for reform of the current tax system. It calls for a clear qualification that both both Capital Transfer and Capital Gains Tax should not

be levied at the same time. Present rates of Capital Transfer Tax are too high and apply to bands which are too narrow.

The Council also calls for a deferment of payment of Capital Transfer Tax in the case of gifts of shares in family trading companies until such time as the shares themselves are sold, as is the case for Capital Gains Tax.

The preferred solution in the case of Capital Gains Tax is lower rates and the removal of any liability after seven years.

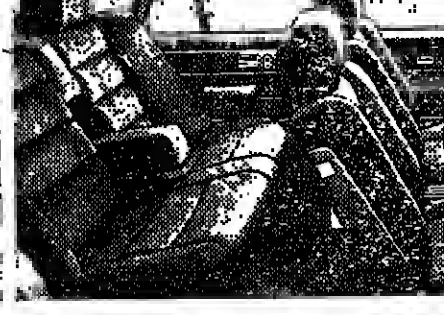
We've elected another Senator to our exclusive range.

Just over a year ago, the 3 litre Opel Senator CD, joined the elite ranks of truly exclusive cars. And Car magazine said, "Do the much respected Mercedes-Benz 280 SE and BMW 730 have anything to fear from the sleek new Opel Senator 3-0E? You bet they do!"

opulence. Madeira cloth and velour upholstered seats, velour carpeting right through to the boot, tinted, electrically operated windows. When you get behind the wheel (power assisted, of course), you'll be cosseted by everything that can transform modern motoring from an ordeal into a pleasure.

Senator 3-0 CD £11,364. The 3 litre Senator CD offers extra luxuries for the most discerning—automatic transmission as standard, front-seat heating and height adjustment, full instrumentation and driver information systems, centralised locking and of course that little extra that the 3 litre engine with fuel

injection delivers 0-60 in 9.2 secs. and an amazingly smooth top speed of 127 mph. (Manufacturer's figures.) Both the 2-8S and the 3-0 CD are available with 5-speed transmissions as options. Perhaps the best news is the price—£8,627 for the 2-8S and £11,364 for the 3-0 CD. And we think one test drive will convince you that the Senator is a lot of car for your money.



Next move is to write to the Opel Information Service, P.O. Box 2, Central Way, Feltham, Middlesex TW14 0TG for the name of your nearest Opel dealer. And we'll take it from there. Prices correct as at 14 November 1979 include seat belts, car taxes and VAT. Delivery and number plates extra.



SENATOR by Opel



UK NEWS

**LORNE BURLING looks at the industrial spin-off from aero engine power**  
**£28.5m power station boost**  
**for Rolls-Royce order book**

THE £28.5m order for Rolls-Royce to supply a gas turbine power station to Egypt has boosted its already strong position as the world's leading supplier of modified aero engines for industrial power plants and ships.

The company has now sold more than 2,000 gas turbine engines for these purposes in nearly 50 countries and recent energy problems have greatly improved the prospects for sales, either as easily installed electricity generating stations or in the recovery of oil and gas reserves.

Under the Egyptian contract, Rolls-Royce will supply a complete station powered by Olympus turbines, originally developed in the 1950s for the Vulcan bomber and later used as the basis for the Concorde engine. About 450 of these units have now been sold for use in ships or as power plants.

Although this spin-off was never envisaged during development, Rolls-Royce's industrial and marine division sees great scope for the use of the new RB-211 engine, already being used for gas pumping in Canada, the U.S. and Holland.

Work is now being carried out to prepare it for use in liquid natural gas (LNG) carriers, where gas boil-off can be used as fuel, and in icebreakers where exceptional power is required.

The earliest industrial use of the Olympus engines was by the Central Electricity Generating Board as standby units at large steam power stations, where their quick start-up was ideal for boosting output when necessary.

Then, at about the time of the 1973-74 oil crisis, overseas demand for complete power stations based on the Olympus began to take off, particularly in the Middle East, and orders were secured in Saudi Arabia and Iran, where previously fired gas could be used as fuel.

The main advantage of these plants is their low initial cost—far below that of a conventional



A Rolls-Royce Avon engine is installed in the compressor house of a new fertilizer plant in Qatar, under construction by Richard Costain Process Engineering. The Middle East order is for Rolls-Royce.

power station—the small site area needed, speed of installation and their flexibility.

Plants have also been installed in South Africa and Malawi, and Rolls-Royce now believes it has good prospects for a number of contracts in South America, the Far East and for offshore oil operations.

The first Olympus set for this purpose is to be installed soon in the North Sea on Conoco's Murchison platform, providing 30 MW of power at the comparatively low weight of 264 tonnes.

The Olympus has also proved successful in powering warships for the Royal Navy and 15 foreign services, again giving the advantage of fast start-up. These are often used in conjunction with Rolls-Royce Tyne units as cruise engines.

However, the company's most widely sold industrial gas turbine is the Avon, developed about 30 years ago and used in

the Comet airliner. It now provides power for pipelines and offshore platforms in many parts of the world, including the Soviet Union's Chelyabinsk Gas pipeline which has 42 units.

Nearly a thousand of these turbines have been sold and account for nearly half the output of the industrial and marine division at Ansty, near Coventry, which in turn provides about 10 per cent of Rolls-Royce's total turnover.

The Avon has sold consistently for industrial purposes due to its reliability during long use under rigorous weather conditions, and is gaining a similar reputation operating offshore on major platforms in the North Sea.

Until 1971, Rolls-Royce engines sold at an average rate of 77 a year for other than aero purposes, but since then this average has risen to 125 a year and is still increasing.

With a considerable number

of pipeline projects now planned worldwide including those in Mexico, the Arctic and Italy, the company believes demand will continue to be strong. It has already sold Avons to Pemex, the Mexican national oil company.

Rolls-Royce also believes that, with its range of engines from 1,000 to 40,000 horsepower, there are new applications which will provide orders.

However, the division has benefited without significant cost, from the very large sums spent on the development of its basic range of engines, often under Ministry of Defence contracts and their modification has been relatively inexpensive.

The job of adapting the RB 211, which was largely responsible for the financial problems of Rolls-Royce due to its high development costs, is now virtually complete but has been complex and costly since it is a more sophisticated unit

**Campaign to attract more engineers**

By Our Own Correspondent

BRITAIN'S engineering training system must be completely updated and revitalised to face the challenge of the 1980s, Mr. John Halbert, president of the Machine Tool Trades Association, said last night.

"Our object must be to promote the industry to young people as an exciting and satisfying path to follow," he said.

Mr. Halbert, chairman of ABMTM (formerly Associated British Machine Tool Makers), speaking at the MTTA's annual dinner in London, said the industry's move to more modern technology would have to mean change.

But new technology was not the only ingredient of success. Just as important was a new look at job and career prospects in the industry.

Reviewing the performance of the machine tool industry in the past year, Mr. Halbert said the industry, though small, was "a vital ingredient in the country's economic prosperity."

A 63,000-strong workforce produced £550m a year of machine tools and associated equipment. In spite of much public criticism and ill-informed advice, usually stemming from ignorance, 75 per cent of machine tools used in the UK were British-built.

World markets had become increasingly sophisticated and demanded the most advanced products and equipment available, which Britain must produce at a more economic rate than anyone else in the world.

To promote the industry as a career prospect, special opportunities would be given to students to visit the job stand at Mech 80—the international machine tool exhibition to be held in Birmingham from April 22 to May 2.

**Post Office chief rejects criticism of mail service**

BY JAMES McDONALD

SIR WILLIAM BARLOW, chairman of the Post Office, yesterday reacted angrily to an attack on the organisation's efficiency made by the Mail Users' Association.

The Association, which represents commercial users of the postal services, forecast imminent cuts in postal service staff because of failures to improve productivity.

In evidence to the Post Office Users' National Council on mail increases scheduled for February 4, 1980, the Association said it was with those of August and October 1979, and "with the inadequate service which has characterised postal performance, are an indication of deep-seated problems."

February's scheduled increases are 2p in basic letter rate, 20 per cent first-class, 25 per cent second-class, with 22 per cent on parcels and 23 per cent on printed paper.

The Association said users will respond to increases of this order by cutting mailings and, once again, the Post Office is on the brink of falling into a cycle of rising tariffs and falling traffic.

"If there are similar increases in 1980-81, and service does not improve, there will simply not be sufficient mail

in the system to support the present pattern of deliveries and collections."

The organisation suggests postal management's pay is out of line with the private sector, the latest pay award meaning that senior management salaries start at £10,000 a year.

"In the private sector £10,000 a year entails considerable responsibility, seniority, and an expectation that penalties will follow failure. The Association considers that postal management—if they mean business about turning the organisation round—will be prepared to waive increases and forgo perks until after the end of the financial year."

**Perks**

Sir William Barlow said the Association was a pressure group with only about 250 members. They had a vested interest in postal rates. He denied that postal management was overpaid. Low pay over a period of years might well have had an adverse influence.

"MUA's call to forgo perks is ridiculous," Sir William said. "I have never run an organisation with fewer perks than the Post Office. All Post Office managers pay their own telephone bills, drive their own cars and operate under strict ex-

penditure control.

"It is expensive to operate manually-dependent services like the Royal Mail under inflation conditions and that is why prices will have to be increased. Failure to pay the rate for the job, either of postmen or managers, will only make matters worse."

He condemned the attack on postal personnel managers, who compared well with professionals in the private sector.

● If the Post Office letter monopoly were ended, the Greater London Council, like other large users, could expand its own delivery service, the GLC policy and resources committee said in evidence to the Monopolies Commission on the quality and reliability of the letter-post in London.

It said London's postal system badly needs an overhaul. The quality of the letter service had been considerably reduced, particularly in the past few years. Making GLC's service, the Post Office's best, even from Tuesdays to Saturdays. More than 10 per cent of first-class mail failed to achieve next-day delivery and a similar percentage of second-class mail was not even delivered by the third working-day after posting.

**Boarders cleared of causing affray**

TWO MEN who led a 40-strong boarding party on to an oil tanker at Le Havre, nearly three years ago because the crew had refused orders to unload the ship were acquitted at the Old Bailey yesterday of causing an affray.

Judge Charles Lawson, QC, directed the jury to find Raymond Miller, 33, a trawler skipper from Grimsby, and Alistair Glennie, chief accountant of the shipowners Globtik Tankers, of Courtfield Gardens, Earls Court, London, not guilty after submissions that there was no case to answer. Both men were discharged.

The judge told the jury that the Crown had not proved that the two men were not justified in taking the steps they did.

There was no doubt that 40 men were taken from Grimsby to London and on to Le Havre and that they had with them axes and torches.

"There is no doubt that they appeared on the quayside and were instructed to act in an orderly fashion. But at some stage a gentleman shouted 'Let's get the bastards.' Thereafter there was a charge of the light brigade, and pandemonium broke out."

The judge added that the Filipino crew of the tanker Globtik Venus were at least 60 yards from the gangplank and took no part in anything that happened.

On the deck they abandoned knives and back-saw blades and other weapons they had with them, and peace soon reigned on the mess decks, with the Filipinos playing Scrabble with the boarding party.

There was no evidence that Glennie intended that it should be anything other than a peaceful operation. Miller, it would seem, did lose control.

Earlier, the judge told the jury that the crew had caused a fire hazard by refusing to unload the tanker.

**Haddow in switch to Ultramar**

By William Hall, Shipping Correspondent  
 BOB HADDOW, who was brought in from Amoco to help solve Burmah Oil's tanker problems, is to take charge of the shipping operations of Ultramar, the independent UK oil company.

Mr. Haddow joined Burmah Oil four-and-a-half years ago and was appointed to the main board in January last year. He has played a leading role in helping Burmah sort out its tanker problems. His replacement at Burmah is Mr. S. E. N. Pollock.

Ultramar, which has small refineries in Quebec, Newfoundland and California, has been disposing of its wholly-owned foreign flag tankers. It has relied increasingly on the spot tanker market for its transport requirements.

Ultramar has 20-year time-charter on four American ships of which two 90,000 dwt tankers are employed by Ultramar.



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# Shell plants face threat of 24-hour strikes

BY NICK GARNETT, LABOUR STAFF

SHELL'S REFINERY and chemical installations face a series of 24-hour strikes by manual workers unless the company substantially improves its pay offer within the next week.

Mass meetings this week overwhelmingly rejected the company's 18 per cent offer and empowered the negotiators to call a series of stoppages if Shell Oil and Shell Chemicals do not make significant improvements on the offer by next Tuesday.

Management has made an offer worth 18 per cent on rates and has agreed to pay the new rates, in effect, three months before they would normally be due.

The pay anniversary date for the 2,600 manual workers is January, but new payments will run from October this year.

Shell which supplies a fifth of the UK oil market, said yesterday that it was studying the possible impact of such industrial action but that, at least in the short term, it believed it would be fully able to meet customer demand.

Affected by industrial action would be the big Carrington chemical complex in Manchester, Shell Haven, Stanlow in Cheshire, Teesport in the north-east and Ardrossen in Scotland.

Union negotiators have submitted a claim for increases of 40 per cent, a shorter working week and improved allowances.

# Boyd calls for pay 'forum'

A PAY forum based on the TUC General Council and representatives of Employers' Associations with power to issue pay guidelines has been suggested by Sir John Boyd, general secretary of the Amalgamated Union of Engineering Workers.

The General Council should be reorientated and be a full-time elected body, quite divorced from individual union responsibilities. It, together with employers' association representatives should examine in depth the economic and financial condition of major industries, the Government, irrespective of companies and reach "broad general conclusions about the facts," he said.

These findings would be related as guidelines within which settlements would be negotiated. Sir John said the new-style General Council should have the power, after consulting with employers, to adjudicate internal union differences on various pay levels for specialist skills.

He was speaking at a Financial Times conference on establishing a framework for Industrial Relations in the 1980s. The aim of his proposals, he said, was to place responsibility for settlements in individual industrial sectors on the unions and employers involved.

Differentials would play a more important role in negotiations in the 1980s, Sir John said. Craftsmen's differentials would be increased.

Unless the anomalies of the present "jungle" of free collective bargaining were binning

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**FINANCIAL TIMES**  
**Industrial Relations**  
**CONFERENCE**

# Booth seeks framework for labour relations

INDUSTRIAL RELATIONS in the 1980s should be built on a framework of organisations set up in the 1970s, Mr. Albert Booth, Employment Secretary in the last Labour Government, told the conference.

Organisations such as the Manpower Services Commission and the Advisory, Conciliation and Arbitration Service offered a base for co-operation between Government, trades unions and employers' associations. However, tripartite bodies would not be able to attract members of the biggest calibre unless there was continuity of policy.

Referring to the role of ACAS in recognition disputes—as set out in one of the Government's working papers on industrial relations law reform—Mr. Booth said he thought no Conservative Government would be able to define precisely a method for recognition procedures. Experience in other countries showed that definitions had not solved industrial relations problems.

Mr. Booth said he would like to see recognition disputes given to an organisation consisting of trade union representatives and employers' representatives and

# Low growth 'hits industrial relations'

THE KEY factors in British industrial relations were the low rate of economic growth and rising social expectations of the workforce, Mr. Jim Mortimer, chairman of the Advisory, Conciliation and Arbitration Service said in his summing up of the conference.

The problem of low growth in the British economy went back 100 years. The outlook over the next two years was not encouraging with investment declining, growing unemployment, the economy at best stagnant. This basic problem manifested itself in the climate of industrial relations and any advantage any groups won would be at the advantage of other groups.

Mr. Mortimer said he was not convinced of the arguments expressed at the conference in favour of increasing pay differentials. In a no-growth economy this would mean the poor would be made even poorer. There was no agreement on the criteria to be used for wage increases.

The Government clearly had an incomes policy for the five or six million workers in the public sector, he said. The New Earnings Survey had shown that earnings in the private sector were still setting the pace despite the events of last winter.

# Blastfurnacemen may strike over British Steel's closure plans

BY CHRISTIAN TYLER, LABOUR EDITOR

THE THREAT of retaliation against the British Steel Corporation's closure programme emerged yesterday from an unexpected quarter.

The National Union of Blastfurnacemen decided to recommend its members to vote for strike action in support of colleagues faced with closure. If the vote is in favour, that would mean a national strike Mr. Hector Smith, general secretary, said.

So far, the NUB has often been the first to accept a closure—and it remains to be seen whether the 14,300 members support the recommendation of their national executive committee in lodge (branch) meetings or ballots.

With workers at one of the threatened plants, Shotton in North Wales, now resigned to closure, yesterday's call refers principally to Corby Northants, where resistance is strong.

Mr. Smith said yesterday: "If the vote goes our way, there will be a complete stoppage. We are not messing about."

About 3,000 Corby workers yesterday voted by a large majority—but not unanimously—to continue the fight against the BSC's plan to end iron and steelmaking there. About 5,500 jobs out of 11,000 are threatened.

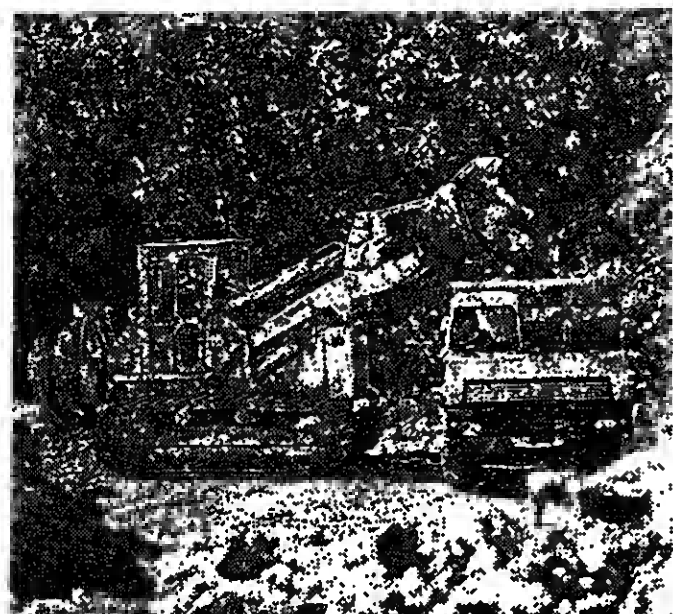
There was also talk of a secret ballot of the workforce, and a suggestion to that effect may be passed to leaders of the biggest steel union, the Iron and Steel Trades Confederation.

In London the Confederation's executive met to discuss the closures at Shotton, Corby and also in Cleveland. The ISTC has threatened industrial action—probably starting with an overtime ban—but is awaiting the decisions of other unions on the TUC steel committee.

Last night, Mr. Bill Sims, general secretary, said the union was convinced BSC was wrong to close Corby steelmaking, but admitted there were some union "waverers." His union would force the BSC to reconsider, he said, and a meeting with BSC management looks likely.

Although there was now no mood for a fight over Shotton, the union would be pressing BSC to retain the hot rolling mill and increase the throughput of the cold mill.

The ISTC does not want a national strike that would instantly shut down the industry, but to take sufficient action to force the Corporation to change its plans for Corby.



The FL 20. A rugged and reliable crawler loader.

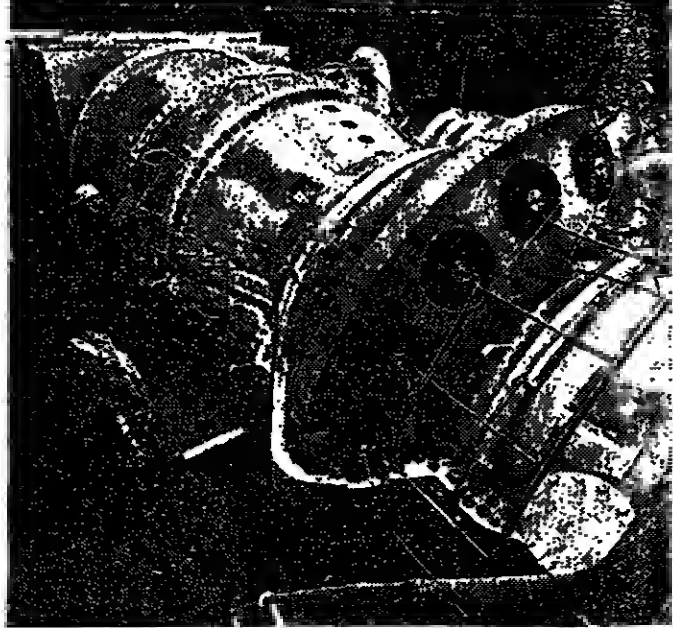
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# TUC to warn Prior over legal changes

BY NICK GARNETT, LABOUR STAFF

THE TUC will tell Mr. James Prior, Employment Secretary, next Thursday that the Government's working paper on proposed legislation covering union recruitment techniques could have severe repercussions on what union officials believe to be acceptable union activities.

Implications of legislative changes proposed in the Government's latest working paper—which followed the Leggat report into recruiting methods adopted by the print union SLADE—are now seen by the TUC as of special importance.

They will be stressed by union officials during the meeting with Mr. Prior at which the TUC will repeat its condemnation of proposed law reforms covering the closed shop, picketing and secret ballots.

The report, by Mr. Andrew Leggat, QC, said that SLADE had used coercion to recruit employees in artwork and advertising.

The Government wants the law to provide protection against such action by enabling redress to be sought in the courts.

Members of the TUC's employment policy and organisation committee, which met yesterday, believe such legislation could have a dramatic effect on recruitment activities operated by bigger industrial unions such as the Transport and General Workers Union, where the focus of union recruitment activity is localised.

Such activity sometimes includes workers refusing to work with non-union staff or declining to handle work emanating from non-union labour.

There is also some feeling that proposed legislation, particularly on the closed shop could affect the operation of the TUC's own disputes procedure.

A special conference in London of up to five representatives of TUC-affiliated unions is being organised for late January as part of the TUC's social and economic campaign against inflation, unemployment and public spending cuts.

# Redundancy pay is handed out too freely, says judge

REDUNDANCY compensation paid to unwanted workers, partly from the public purse, is handed out far too freely, a judge said yesterday.

"These days, the provisions relating to redundancy payments are often used to justify bribes to go quietly," said Mr. Justice Kilner Brown, presiding at the Employment Appeal Tribunal.

The judge said it was sometimes forgotten that one of the main purposes of the Redundancy Payments Act was to make it easier to transfer labour from one area to another.

He was giving judgment dismissing appeals by two supervisory workers, backed by the engineering union, who had sought unfair dismissal compensation.

Both had been treated as redundant by a company which found it was overmanned. They accepted sums purporting to be redundancy payments.

They wanted more—in the form of unfair dismissal awards. Their claims were made on the basis they had been made redundant unfairly.

But an industrial tribunal found against them and yesterday the EAT dismissed their appeals against the finding.

The two had worked for Rotaprint Ltd., of Wear West, Washington, Tyne and Wear.

# Further threat to talks

BY OUR LABOUR STAFF

MERGER negotiations among staff bodies in the banking industry moved further towards collapse yesterday when the staff association at National Westminster followed colleagues at Lloyds in proposing to withdraw from the talks.

The management committee of the National Westminster staff association is recommending to its executive council next month that it should refuse to take part in further merger discussions under the supervision of Dr. Tom Johnston, chairman of the Scottish Manpower Services Committee.



# British interests 'seriously damaged' by Blunt spying

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

BRITISH INTERESTS were seriously damaged by the activities of Professor Anthony Blunt, Mrs. Thatcher said yesterday. He regularly passed to the Russians "anything that came his way" during his period with the intelligence service from 1940 to 1945, she told the Commons.

Opening the emergency debate on the Blunt affair Mrs. Margaret Thatcher said that it was unlikely that British military operations or lives had been at risk as the result of his activities.

She explained that the Attorney-General in 1964, Sir John Hobson, had offered Mr. Blunt immunity in return for information about Russian intelligence activities and about his association with the spies Guy Burgess, Donald Maclean and Kim Philby.

Burgess, she said, had used Mr. Blunt as his contact with Soviet control to help with arrangements for Maclean's flight to Moscow.

The Prime Minister also told the House that apart from this and his wartime activities, Mr. Blunt had on one occasion between 1951 and 1956 accepted British intelligence.

Mrs. Thatcher said that the security services had concluded that the information passed to the Russians was of such a nature that it would be of interest to them.

It was not known exactly what information he had access to. It was from this that it was concluded that although British interests were seriously damaged by his activities it was unlikely that military operations or British lives were put at risk.

The story that he jeopardised the lives of secret agents in the Netherlands was without foundation, said the Prime Minister.

He was never in the special operations executive which had been in charge of the intelligence effort in Holland with the underground movement.

After he left the secret service in 1945 and resumed his career as art historian, he ceased to have access to classified information. From 1945 to



Mrs. Thatcher leaves Downing Street before the debate on the Blunt affair.

1940 to 1945 he regularly passed to Russian intelligence anything that came his way which would be of interest to them.

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He was never in the special operations executive which had been in charge of the intelligence effort in Holland with the underground movement.

After he left the secret service in 1945 and resumed his career as art historian, he ceased to have access to classified information. From 1945 to

1951 he passed no information to the Russians.

In May, 1951, an investigation which had continued for some years caught up with Donald Maclean. It was Philby who warned Burgess to tell Maclean that he was about to be interrogated.

"And it was Burgess who used Blunt as a contact with a Soviet controller to help with the arrangements for Maclean's flight to Russia, a journey in which he was joined by Burgess," said Mrs. Thatcher.

Although Mr. Blunt had admitted that on one occasion between 1951 and 1956 he assisted Philby in contacting Russian intelligence, he said that he had no contact with Russian intelligence since then.

Mr. Blunt had come under early investigation in the inquiries following the defection of Burgess and Maclean. This was because Burgess had

been heard to say in 1937 that he was working for a secret branch of the Comintern and that Mr. Blunt was one of his sources.

Mr. Blunt denied this but remained under suspicion and was the subject of intensive investigation. He was interviewed 11 times over the following eight years but persisted in his denial and no evidence against him was obtained.

Until his confession, the authorities did not know the extent of his involvement with the Russians or the period over which it lasted.

Early in 1964, new information was received relating to an earlier period which directly implicated Mr. Blunt. The Prime Minister could not disclose the nature of that information but it was not usable as evidence on which to base a prosecution.

In this situation, the security authorities were faced with a difficult choice, said Mrs. Thatcher.

"They could have waited in the hope of further information which could be used to prosecute Mr. Blunt.

But, after inquiries which had been going on for nearly 13 years, there was no reason to expect that a further wait would yield more evidence.

Alternatively, they could have consented to his new evidence to see if it would break his denial. Yet if the security authorities confronted him with the new information and he still denied it they might alert him to information he could use to warn others.

It had, therefore, been decided to ask the Attorney-General, through the acting Director of Public Prosecutions, to offer Mr. Blunt immunity from prosecution if he confessed and agreed to cooperate in further investigations.

Sir John Hobson, the Attorney-General at the time, decided it was in the public interest to offer immunity and to this day there was no evidence which could be used for a prosecution against Mr. Blunt.

Mr. Blunt had confessed and both at that time and subsequently had co-operated with the inquiries of the security authorities.

After the Attorney-General's authority to offer immunity had been given, the Queen's private secretary was invited to a meeting with the Permanent Secretary at the Home Office and the Director General of the Security Services.

The private secretary was told that Mr. Blunt was suspected of having been a Russian agent, and would be granted immunity if he confessed.

"The private secretary asked what action the Queen was advised to take, if Mr. Blunt confessed. He was told that the Queen was advised to take no action.

"Any action would, of course, have alerted Blunt's former Russian controllers and others who were already under suspicion to the fact that he had confessed and could well be providing information to our security authorities."

After that, Mr. Blunt had been interviewed and had confessed, the Palace fully followed the advice that had been given."

# Government 'failed to consult' Board

SIR LESLIE MURPHY made the following statement when he resigned as chairman of the National Enterprise Board:

"I was asked by Sir Keith Joseph to a private meeting with him on November 6, 1978. At that meeting Sir Keith Joseph told me that Sir Kenneth Keith would be resigning as chairman of the National Enterprise Board at the end of the year and that Sir Frank MacFarlane was to be appointed chairman in his place. The Government would also, as soon as the current Bill had been enacted, take responsibility for Rolls-Royce back from the National Enterprise Board.

"I have no confidence that Ministers advised by civil servants who have no business experience are competent to discharge the tasks previously carried out by the NEB."

"I asked what was the justification for this action. I pointed out that the NEB had been dissatisfied with the performance of Rolls-Royce for a long time.

"Its attempts to bring about an improvement in performance under the existing management had not been successful and in December 1978 the Board had decided that it was necessary to change the chairman and to appoint a chief executive. Although the NEB had done this in the case of BL, it had been frustrated by Government in doing so in the case of Rolls-Royce.

"I then formally asked the Secretary of State to reconsider his decision and to see the Board of the NEB."

"This meeting took place on the evening of the next day, November 7. During the course of that day I received a letter from Sir Michael Edwards stating that his Board considered that a direct relationship to the Government was essential and that if Rolls-Royce was to be reported directly to the Government it would be illegal for BL to remain under the aegis of the NEB.

"At the meeting with the Secretary of State, the Board of the NEB stated that his action in backing a subsidiary company of the NEB against the Board of the parent company would put them in an impossible position. It was also intolerable that the Secretary of State should have taken these decisions without any consultation with the chairman and Board of the NEB.

"If the Secretary of State persisted with his proposal, the Board of the NEB would wish to resign. The NEB would wish to avoid such an extreme and damaging course.

"The NEB therefore suggested that alternative arrangements should be explored to enable the existing framework of the NEB to be retained.

"No further consultations between the Secretary of State and the chairman and Board of the NEB have taken place.

"I still remain convinced that a body like the NEB is essential to deal with Government involvement in industry and to act as a bridge between the public and the private sectors."

"The Board was asked to see the Secretary of State on the evening of November 20 and was informed that the Government would go ahead with its intention to take Rolls-Royce from the control of the NEB as soon as the Industry Bill was passed into law. The Board of the NEB then confirmed to the Secretary of State that it would accordingly resign.

"I very much regret that events have taken this course. The NEB has throughout insisted that commercial disciplines must be followed in the companies in which it invests.

"I still remain convinced that a body like the NEB is essential to deal with Government involvement in industry and to act as a bridge between the public and the private sectors. I have no confidence that Ministers advised by civil servants who have no business experience are competent to discharge the tasks previously carried out by the NEB.

"As to the rest of the NEB's activities, I think it is of the utmost importance that they should continue. The NEB has investments in 61 companies other than Rolls-Royce and BL and I very much hope that the new board will carry on the policies which were initiated by the board of which I had the honour to be chairman.

"I wish to place on record my appreciation of the loyalty and untiring efforts of the staff of the NEB and my wish that they will continue to serve the new board.

# Joseph names first five NEB replacements

SIR KEITH JOSEPH, Secretary of State for Industry spoke to Parliament yesterday about the relationship between Rolls-Royce and the National Enterprise Board. He said: "I should like to make a statement on the relationship between the National Enterprise Board and Rolls-Royce."

"I have had in recent months, to consider the relationship between the NEB and Rolls-Royce in the light of evidence of some friction over a considerable period.

"I have concluded that the friction is not a passing problem of personalities or a difference of opinion on the management of the company but is inherent in the relationship and would almost certainly survive a change of management.

"Rolls-Royce is a company of a scale and importance such that the supervision of its Board by another Board, however eminent and accomplished is bound to give rise to strain.

"Moreover, it is a company with which, inescapably, Government has exceptionally close connections and where important decisions lie directly with Government.

"I therefore decided that in view of these two considerations, from which there is no escape, it would not be right to paper over the cracks but rather to plan to remove the source of the difficulty.

"Clause 2 of the Industry Bill now before the House will give

me power to direct the NEB to transfer its shareholding in Rolls-Royce to the Secretary of State, and I told the NEB of my intention to make such an order as soon as the Bill becomes law.

"This decision was in no sense whatsoever a reflection on the members of the NEB or their staff. Rather, it is a judgment that the role they had been given in relation to this major company was, in the last analysis, not an appropriate one.

"When I expressed to the NEB my intention, I was told categorically that were I to adhere to my proposal all the members of the Board would resign. This I did.

"Yesterday, I told the Board that I did adhere to my proposal. The House knows that the chairman, Sir Leslie Murphy, and all the members of the NEB, have resigned from their posts.

"I have accepted their resignations with regret. The Board was composed of distinguished people from business and trades, who had co-operated together to serve the country with dedication.

"I hope this form of co-operation will become possible in the new Board.

"The NEB has, as the House knows, important disposals to arrange and other continuing tasks to perform. It will have a catalytic investment role especially in connection with

advanced technology and increasingly in partnership with the private sector, as well as its regional and small firms roles.

"I am glad to tell the House that Sir Arthur Knight, chairman of Courtauld, has accepted my invitation to take over the chairmanship of the NEB with immediate effect.

"Sir John King, chairman of Babcock International, has accepted my invitation to become deputy chairman and five other persons have similarly indicated their willingness to serve."

"Sir Robert Clayton, technical director of GEC.

"Mr. Alec Dilks, deputy chairman of National Westminster Bank.

"Mr. George Jefferson, chairman and chief executive of British Aerospace, Dynamics Division.

"Mr. Dennis Stevenson, chairman of Peterlee and Newton Aycliffe New Towns.

"Mr. John Cairnes, secretary to the NEB.

"I am deliberately leaving some places vacant. I have to date written to the TUC about this.

"The House will wish to know that, following the recent announcement that Sir Kenneth Keith wishes to retire from the chairmanship of Rolls-Royce after seven years service, Sir Frank MacFarlane has indicated his willingness to accept appointment as chairman."



Sir Leslie Murphy

# Murphy cites lack of support

SIR LESLIE MURPHY resigned yesterday as chairman of the National Enterprise Board. The text of his resignation letter to Sir Keith Joseph, Industry Secretary, follows:

"During the time that I have been chairman of the National Enterprise Board, I have endeavoured to follow policies which would command the widest possible support and would help to remove the NEB from the realm of party politics.

"It has been an essential part of the policy followed by me and my board that the companies for which the NEB was responsible should follow commercial disciplines.

"I very much regret that you have not supported the board of the NEB in its efforts to bring about a more efficient management and a stricter commercial and financial discipline in Rolls-Royce and to establish an effective working relationship between the company and the NEB.

"In the light of your decision I feel that I have no alternative but to resign as chairman and member of the board of the NEB.

"I do this with great regret. I still feel very strongly that there is an essential role for the NEB in its support for manufacturing industry, particularly in relation to advanced technology, to its regional activities and in its support for small companies.

"So that the NEB may continue to perform a useful and effective task, I hope that the Government will give its strongest support to the new board."

# Keith welcomes decision

SIR KENNETH KEITH, chairman of Rolls-Royce said yesterday:

"I and my Board welcome the decision announced by the Secretary of State for Industry. I am sure that it is in the best interests of not only Rolls-Royce, its employees and customers, but the British taxpayer as well.

"The decision removes an anomaly that has concerned us for some time. The Government's role in the company's affairs is a unique one.

"Today's decision recognises the reality of this relationship and demonstrates continued Government support for the company's current commitments which the Board intends will be carried out efficiently and effectively."

"On the company's relationship with Government, Sir Kenneth explained:

"The British Government acts in a number of capacities towards Rolls-Royce—as owner,

as guarantor, as sponsor of our many international collaborative projects, and, not least, as our biggest single customer.

"Effectively, all matters of corporate finance are directly related to Government, and it is only Government that can give the necessary degree of support that our customers require for the very long-term nature of our business.

"Inserting a layer of bureaucracy, with no financial resources of its own, between Rolls and the Government in these circumstances was bound to create a number of irrelevant problems.

"All major policy decisions have always been taken by the government who have never ceased to monitor the company's performance closely."

"On the company's future needs for financial support, Sir Kenneth said: "Rolls has never asked the Government or anyone else for £700m, as has been

widely reported, and we have no plans to do so.

"Finance will be required to 1981, primarily to cover continued development of the RB211 engine family and the cost of financing increased workload in our factories and expanding order book.

"We have already agreed with the Government that we shall seek £200m from the private sector and a similar amount of equity and loan finance is being sought from the Government, part of which has already been received.

"The company does not at present see a need for further substantial sums in 1982 onwards.

"Rolls faces a future of considerable potential growth and prosperity. Given appropriate Government support in the short-term and improved productivity in our factories the company's future is assured."

# Friction 'justified changes'

A CLEAR HINT that BL, like Rolls-Royce, is likely to be freed from supervision by the National Enterprise Board was given by Sir Keith Joseph Industry Secretary in the Commons yesterday.

He indicated the Government's thinking when replying to an Opposition attack on his insistence that the State holding in Rolls-Royce should become the direct responsibility of the Department of Industry, despite the unprecedented resignation of the entire membership of the NEB Board.

Sir Keith, who maintained that the friction which had extended over a considerable period between the management of Rolls-Royce and the NEB justified the change imposed by the Government, also spoke of "friction" between BL and the NEB.

But in pointing to the similarities in the position of BL and Rolls-Royce, he stated that he did not regard them as being

"in any way complete."

Sir Keith emphasised: "I must refer to the case which the BL Board makes."

Leading a sustained opposition onslaught on Sir Keith, Mr. John Silkin, the shadow Industry Minister, accused him of going back on earlier promises not to interfere in the management of companies within the responsibility of his Department.

Mr. Silkin recalled that when presenting the half yearly accounts of the NEB the outgoing chairman, Sir Leslie Murphy, made a number of criticisms of the management of Rolls-Royce, particularly its financial administration.

He asked if these criticisms, inherent in the duty of the NEB and the holding company to supervise and monitor its subsidiary company, had been endorsed by the Industry Secretary.

Between expecting a high powered Board of an important international company, like Rolls-Royce, being supervised by another Board, however distinguished, and then to have its results monitored yet again by the Government.

Mr. David Steel, the Liberal leader, described the announcement made by Sir Keith as "astonishing" coming from a Government so dedicated to non-intervention.

He asked if the seven new appointments to the NEB Board had been secured overnight or whether Sir Keith had been preparing the way for the "forced" resignations of Sir Leslie Murphy and his colleagues over a long period of time.

Sir Keith explained that he had prepared the way for the new appointments about half-way in the period between the threatened resignations by Sir Leslie Murphy and his colleagues, and when he said that there might be the possibility of compromise.



UK NEWS—THE FUTURE OF THE NEB

New team to axe intervention policies

THE ANNOUNCEMENT yesterday that Sir Arthur Knight is to be the new chairman of the National Enterprise Board marks a final break from the old-style interventionist State holding company which was originally designed by the last Labour Government.

Sir Arthur and his new Board members will bring a new style to the organisation, which has had a tumultuous four-year life at the centre of political infighting.

These external tensions should vanish, because the new team has presumably accepted that it will work within the

and influence. TUC leaders believe that at least some senior Ministers—including maybe the Prime Minister himself—are glad to see this happen because, in the union view, it will be easier for the Government to blame the TUC for future economic problems if old-style partnerships have been abandoned.

But the NEB itself still has a job to do, even after losing Rolls-Royce to the Department of Industry's direct control. In all it has over 60 companies in its charge, employing over 250,000 people with an annual turnover in excess of £4bn, which makes it the sixth largest industrial grouping in the country.

But these statistics are dominated by Rolls-Royce and by British Leyland which is now to consider asking the Government to free it from the NEB's control—a request which Sir Keith Joseph, Industry Secretary, has said he does not favour.

The third lame duck being looked after by the NEB for the Government is the ailing machine tool maker, Alfred Herbert. Then there are a number of other major subsidiaries and associates. They include at least four companies whose assets are to be partially or totally sold off in the coming months to raise £100m towards the Treasury's £1bn sale of Government holdings. The four are Ferranti, ICL, Brown Boveri Kent, and Fairley.

The new Board will have to decide how fast to go ahead with these sales.

Sir Leslie Murphy had been making only slow progress. He said his freedom of action had been constrained by statutory requirements. This made major sales unlikely until next

February or March.

The statutory requirements are being changed by the current Industry Bill now passing through Parliament and Sir Arthur will urgently review what can be done in the meantime.

Once Rolls-Royce has gone and these assets have been made, the NEB's main work will be in its entrepreneurial activities which cover major electronics businesses plus developing small and medium sized firms in the assisted regions of England.

The electronics work is by far the most important and has been one of the main reasons for the Government keeping the NEB in being.

So an important indication of how the NEB is to develop under its new political and industrial masters will come when the new Board starts to make decisions about any fresh investments.

The names announced yesterday are but the latest group of to operate some form of State-owned industrial combine in the UK. A decade ago the Industrial Reorganisation Corporation had been set up by the then Labour Government, but was wound up by the Conservatives who came to power

in 1970. But by 1972 that Government's famous "U-turn" led to a new interventionist policy under the 1972 Industry Act and an Industrial Development Unit was set up within the Industry Department to do some of the old IRC's work and to administer the new Act's aid.

That unit remains in being, administering State aid to industry, and it has been suggested that its special expertise (it is staffed partly by people seconded from the industrial and financial works) might be brought to bear on Rolls-Royce.

When Labour returned to power in 1974, the NEB was created. Originally conceived by Labour's Left-wingers as an interventionist agency carrying its way into the private sector, it was trimmed back when Mr. Eric Varley succeeded Mr. Anthony Wedgwood Benn as Industry Secretary.

Lord Ryder became its chairman, fresh from rescuing BL, and led the organisation in flamboyant style till he resigned in 1977.

He was succeeded by Sir Leslie Murphy, a Labour supporting former industrialist, civil servant and merchant banker who tried to mend the damaged reputations he in-

herited from the NEB's controversial past.

He disagreed with the doctrinaire views of both the Labour and Conservative Parties on industrial policy and wanted to run the NEB as a sort of merchant bank-cum-industrial holding company that would take its decisions for commercial, not political reasons.

This fitted in with the Collaghan period of the Labour Government but came unstuck with the Conservative Government, even though Sir Leslie wooed many of his primary aims by persuading Sir Keith to give the NEB a wider role than just looking after lame ducks.

But it was a long-running feud with Sir Kenneth Keith, the extrovert chairman of Rolls-Royce, which brought the Murphy regime down. Sir Kenneth fell out with both Lord Ryder and Sir Leslie, strongly resenting, as a merchant banker himself, being put under the NEB.

He and Sir Leslie Murphy are old merchant banking rivals and matters came to a head when Sir Leslie first asked the Government to sack Sir Keith a year ago and then publicly criticised the style of management at Rolls-Royce.

Sir Leslie insisted that he had a duty gradually to remove Rolls-Royce from its lame duck status and that this meant that the Government should not agree to the aero engine manufacturer's demands for fresh aid of £500m unless a new regime was introduced.

One problem for the NEB is that it has never been a popular organisation and some Department of Industry civil servants are believed to consider that they can monitor companies like Rolls-Royce just as well. Indeed it is thought that some senior civil servants did little to help the Murphy regime survive during the political storm of the past two weeks.

Sir Leslie was not consulted much during this period when it appears that the Government was secretly assembling Sir Arthur and his team, while giving the NEB and others the impression that a compromise was being sought.

Sir Leslie would probably have retired next summer when his current contract expires. The Rolls-Royce row has brought this forward, and has proved yet another example of how difficult Britain finds it to try to have calm continuity of its industrial policy.



Sir Arthur Knight, the new chairman of the National Enterprise Board.

New chairman starts today

BY RHYTS DAVID, TEXTILES CORRESPONDENT

ON THE day he presents the half yearly accounts for Courtaulds for the last time before retiring on December 31, Sir Arthur Knight, group chairman, will take up another and perhaps more difficult appointment—as the new chairman of the truncated National Enterprise Board.

He arrives in the middle of the biggest crisis the NEB has experienced in its brief history, with Rolls-Royce, one of its principal assets, removed to direct Department of Industry control, its other principal subsidiary BL likely to demand similar treatment, and with the NEB's own powers to intervene in the private sector heavily circumscribed by the Government.

It is a job which needs a man who is prepared to look at problems completely unemotionally, who will think through all possible complications, logically, and who combines a strong personality and decisive manner with a reluctance to seek the limelight.

On this assumption the Government could hardly have found a more suitable candidate than Sir Arthur, the son of a London railway worker, a lifelong Courtaulds man, and a member of the team which in the 1950s developed the strategy which put together Europe's biggest textile group.

Sir Arthur succeeded the much more public figure of Lord Kearton as chairman of Courtaulds in 1975 when the group was highly profitable but not as well equipped as it might have been to withstand the textile problems of the post oil crisis years.

Though the group is still some way from returning to its best profit performance, Sir Arthur's achievement has been to reorganise a ramshackle structure, closing down those parts of the business which have no chance of recovery.

Under his leadership the group has moved away from its previous emphasis on vertical integration and volume production.

Sir Arthur has allowed much more freedom to individual businesses in the Courtaulds'

group encouraging them to sell on the basis of design and marketing skills rather than price and market strength.

Though it is the most intangible of the benefits he has passed on to the group, his policies have resulted in an overall improvement in morale among Courtaulds' managers and a marked decline in the antipathy once held in other parts of the textile industry towards the group.

The problems of restoring morale and even credibility to the NEB after the resignation of its board are obviously going to be of a different order, but Sir Arthur will plainly be bringing the same quiet rational approach to the task.

One of his first jobs will be to look at the question of NEB involvement in micro-electronics through its Immos subsidiary. A tricky question of national interest is just how far should Government money be committed to a project of this kind in order to try and ensure that Britain remains abreast of other EEC countries.

Sir Arthur's vigorous though usually behind the scenes advocacy of the importance to Britain of retaining a textile industry for strategic, balance of payments and other reasons, suggests that he may well take a positive view on the need to nurture the much newer technology of micro-electronics as a national need.

One of his abiding interests has been government relations with industry and his thoughts from the industry's point of view—were published in a book—Private Enterprise and Public Intervention, which charted Courtaulds' experiences in dealings with civil servants and ministers. In his new role he sits between Government and industry, with a chance he probably never expected of trying to encourage on both sides the principles he outlines.

His weak spot at least as far as employees in companies within the NEB and in particular BL could, however, be the regulation which Courtaulds has—generally without justification—of being ruthless in closing down plants and cutting jobs.

Most electronic companies have assured future

BY JOHN LLOYD

IF BL, Rolls-Royce and Alfred Herbert occupy the NEB's hospital wards, the electronics companies constitute its research laboratory.

Towards the end of the life of the Labour Government it became clear that the research work had taken on a defined pattern. The NEB had worked out, and in part set in train, an electronics strategy worthy of the name, in an attempt to stand up to sustained competition from U.S., Japanese and large European electronics companies.

Parts of this strategy have already gone by the board. What happens to the rest under the NEB's new management is very much an open question.

The strategy was far from perfect. In some ways it reflected the root compromise dogging the NEB's more venturesome operations—the search for success in an atmosphere of suspicion and thin toleration generated by most industrialists and bankers in the private sector, called for caution.

An ambitious plan to restructure the telecommunications industry founded, removing what was seen by many at the board as an essential underpinning for aggressive, export-oriented advance in its own and related sectors.

Yet its electronic portfolio includes a number of the more promising UK companies. At the large end, the board has substantial holdings in International Computers (25 per cent) and Ferranti (25 per cent). It has created two poten-

tially large companies—Immos, the semiconductor company—which has received £25m and waits on a further £25m—and Nexos, the office equipment group—which has been pledged £40m.

The first two of these, of course, pre-date the NEB, but both required its ministrations and appear to have benefited from them.

Ferranti concern

In ICL's case, the £40m capital injected four years ago by the Board has helped ICL retain its lead as Europe's most successful computer manufacturer, while Ferranti, through a combination of access to funds and good new management, now appears strong again.

Neither company voices any concern over returning to the private sector. ICL believes returns will marginally assist it when bidding for large overseas contracts if the possible stigma of "lame duck" is removed.

Both—especially Ferranti—are anxious that the holdings should not be sold to one buyer, thus making them vulnerable to strong influence which might be much more interventionist than the NEB has been. Ferranti's managing director, Mr. Derek Alun-Jones, has pressed the point strongly with the Government, and hopes it is taken.

Immos and Nexos are in quite a different position. Neither will be profitable for some time—years in the case of Immos—and both require an understand-

ing parent. On a pessimistic view, throwing them on to the market would be akin to the ancient Roman practice of exposing twins on a hillside: the effect would be death.

On an optimistic view, however, they might, like Romulus and Remus, find a foster mother. There are many wolves around Professor Ian Barrow, Immos UK's managing director, has recently reminded observers that it is at present a largely U.S. company (a rapidly growing one, at that) which might now be attractive to either U.S. or Japanese companies, as more and more of the large electronic companies seek to integrate a semiconductor operation into their business.

Nexos has already won a good reputation in parts of the City, where its acquisition last month of the Dowty subsidiary Ultronic Data Systems, which licenses Rich word processors, is regarded as a good move. It, too, might make a good, long-term buy.

The medium-to-small end is dominated by software companies, like the Isaac subsidiary, and the part-owned companies like Systime, Computer Analysts and Programmers and Systems Designers.

The UK software industry, though strong and highly competitive internationally, is experiencing some growth problems, and will need a good deal of funding in the years ahead. Still, UK software houses are likely to attract private purchasers—who will quite possibly be Japanese.

Finally, the Board's sub-

sidary Data Recording Instruments, one of Europe's largest makers of computer peripheral equipment, has linked with the Control Data Corporation of the U.S. in an £8m deal which will see the establishment of a computer peripherals manufacturing plant in the UK. This, too, appears to have at least a fighting chance of getting private funding.

It thus seems most of the NEB's electronic companies have an assured future, either as discrete units or as parts of larger companies.

The strategy which saw them as forming the divisions of an electronics holding company which spanned office equipment, defence equipment, computers, telecommunications, semiconductor and software—a home-grown, state-backed Philips—has gone, partly because of the NEB's failure to weld together the bigger companies, particularly in telecommunications, and partly because of the general change of policy under the new Government.

The demise of a grand overall strategy has already prompted the departure of the electronics division's young director, Mr. David Dunbar, who has taken a post in Morgan Crucible. He has been replaced by Mr. Charles Morris, who took it on in addition to his deputy chairman's duties—an indicator of its fall from grace.

There is no doubt, too, that its loss contributed largely to the disillusionment and disappointment in the Board, feelings which Rolls-Royce brought to a head.

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

Government's policies, so agreeing to constraints which were proving irksome to Sir Leslie Murphy, the outgoing chairman, and his former colleagues.

Whether the NEB develops into a significant industrial force in the UK or gradually withers away remains to be seen.

Certainly it will have a different nature, if only because TUC leaders are saying they will refuse to accept seats on the Board. So the board's tripartite style will vanish, although it is possible that the Government will find some other worker representatives from employee organisations outside the TUC, as the last Conservative Government did when the TUC boycotted the then National Industrial Relations Court.

The TUC believe that it has been squeezed out of one of the last national organisations where it has exercised power

and influence. TUC leaders believe that at least some senior Ministers—including maybe the Prime Minister himself—are glad to see this happen because, in the union view, it will be easier for the Government to blame the TUC for future economic problems if old-style partnerships have been abandoned.

But the NEB itself still has a job to do, even after losing Rolls-Royce to the Department of Industry's direct control. In all it has over 60 companies in its charge, employing over 250,000 people with an annual turnover in excess of £4bn, which makes it the sixth largest industrial grouping in the country.

But these statistics are dominated by Rolls-Royce and by British Leyland which is now to consider asking the Government to free it from the NEB's control—a request which Sir Keith Joseph, Industry Secretary, has said he does not favour.

The third lame duck being looked after by the NEB for the Government is the ailing machine tool maker, Alfred Herbert. Then there are a number of other major subsidiaries and associates. They include at least four companies whose assets are to be partially or totally sold off in the coming months to raise £100m towards the Treasury's £1bn sale of Government holdings. The four are Ferranti, ICL, Brown Boveri Kent, and Fairley.

The new Board will have to decide how fast to go ahead with these sales.

Sir Leslie Murphy had been making only slow progress. He said his freedom of action had been constrained by statutory requirements. This made major sales unlikely until next

February or March.

The statutory requirements are being changed by the current Industry Bill now passing through Parliament and Sir Arthur will urgently review what can be done in the meantime.

Once Rolls-Royce has gone and these assets have been made, the NEB's main work will be in its entrepreneurial activities which cover major electronics businesses plus developing small and medium sized firms in the assisted regions of England.

The electronics work is by far the most important and has been one of the main reasons for the Government keeping the NEB in being.

So an important indication of how the NEB is to develop under its new political and industrial masters will come when the new Board starts to make decisions about any fresh investments.

The names announced yesterday are but the latest group of to operate some form of State-owned industrial combine in the UK. A decade ago the Industrial Reorganisation Corporation had been set up by the then Labour Government, but was wound up by the Conservatives who came to power



Sir John King, chairman of Babcock and Wilcox.

Sir John will spread no joy among staff

BY JOHN LLOYD

SIR JOHN KING, newly-appointed deputy chairman of the National Enterprise Board—he will combine the post with his duties as full-time chairman of Babcock International—has strong views on the NEB and has made them public.

They are unlikely to spread joy among NEB staff.

Sir John wrote a lengthy letter to the Daily Telegraph a few days after the Conservative Government took office. Highlighted by the Telegraph in an editorial on the same page, it is said to have been seen before publication by the new Industry Secretary, Sir Keith Joseph.

The letter was in response to a statement a day or two before by Sir Leslie Murphy, the NEB chairman, who had argued that the board should be preserved with its range of interests intact.

Sir John acknowledged that it had the support of those businessmen who either had needed, or thought they might need, its help, and said there should be no particular urgency "over dealing with the Board. The Government had many more important matters to attend to, he contended, and should in its early stages content itself to "controlling stringently the flow of funds to it."

Sir John made clear his belief that the board had a very limited use indeed. He reached this conclusion by taking what he said were the leading arguments for its continued existence, and refuting them.

As to the argument that the NEB acted as a buffer between its industries and Government, this was not an advantage but a drawback. The State already controlled some 14 nationalised industries. Why was it assumed that, if it had to, it could not overlook BL, Rolls-Royce and the others as well?

He saw the use made of the board by its industries to gain extra influence with the Government as harmful.

Second, against the argument that the NEB had acquired a strategically significant set of companies, he said it had in fact gathered "an absurd hotch-potch" which made sense only if the Board were a free-wheeling private venture capitalist. The State, he argued, should not extend its "venture capitalist" activities beyond those already provided for by the industrial development executive

and its regional counterparts.

The main fallacy was for the NEB's chairman to say that it should become a profitable company modelled on a successful commercial enterprise. The only role for it was as a public service organisation.

Finally, Sir John was prepared to admit only the argument that the Board should be used as a "casualty station." That was a realistic function. The NEB should see itself as a lender of state funds of last resort—charged with the duties of good husbandry—nothing more.

So much, it thus appears, for any residual hopes which the NEB officials might entertain of keeping their interventionist role.

It can be surmised that Sir John would not have taken on an onerous job unless the terms were very much his own. "He'll bring a breath of fresh air into the place," said a senior colleague last night, "but he certainly won't go in for any kind of expansion."

Sir John, at 60, heads the country's largest boiler-making group, with sales last year approaching £800m and a profit of £40m.

He has had a prodigiously successful career in 1938, at the age of 19, he founded Whitehouse Industries, making aircraft and car components. The venture was to prove profitable.

In 1950 he took over the Pollard Ball Bearing company, built it up until, after a bitter battle, it was taken over in 1969 for £10m and became part of the Ransome Hoffman Pollard group. He then became chairman of Dennis, the fire engine group which was going through hard times but it back up again a sold it. Moving on to the David Brown Corporation, he sold its tractor and Aston Martin cars division to restore it, then went to Babcock, first as deputy chairman, then, in 1972, as group chairman.

While Babcock has had its problems—notably on the heavy power plant side, where few companies have remained profitable—through the 70s—it has seen steady sales growth from £127m in 1972 to £775m last year. Pre-tax profits have gone up at a slightly faster rate, from £5.3m to £45m.

The power plant division is to announce today a large investment programme in its Renfrew plant.

NEB INVESTMENTS OVER £1m

SUBSIDIARY COMPANIES

Company	Main Activity	% held by NEB	Total Investment £m
BL	Automotive Products	99.1	930.23
Brit. Underwater Engineering	Underwater Engineering	89.2	5.35
Bull Motors	Electric Motors	100.0	1.52
Cambridge Instrument	Scientific Instruments	25.1	9.02
Data Recording Instrument	Computer Peripherals	33.8	4.98
Fairley	Engineering	100.0	18.00
Herbert	Machine Tools	100.0	44.47
IMMOS	Microelectronics	67.3	6.59
INSAK	Computer software	100.0	5.25
NEXOS	Office Equipment	79.8	2.36
Rolls-Royce	Aero-Engines	100.0	285.00
Sinclair Radionics	Microelectronics	73.3	7.79
Systems Programming Holdings	Computer Services	30.0	1.55
United Medical Enterprises	Medical Equipment	70.0	6.29
Wholesale Vehicle Finance	Motor finance	77.5	9.69

ASSOCIATED COMPANIES

Company	Main Activity	% held by NEB	Total Investment £m
British Tanners	Tanning (in receivership)	50.0	4.50
Brown Boveri Kent	Instrument	20.0	3.29
Computer & Systems Engineer.	Communications Equipment	27.6	1.53
Ferranti	Electronics	50.0	6.93
ICL	Computers	25.0	12.96
Logica companies	Computer Systems	n.a.	5.80
Monotype	Typesetting	37.5	2.88
Negretti & Zambra	Process Control	23.9	1.17
Systime	Computer Systems	28.1	1.97
Twintock	Office Equipment	35.2	1.29
Yates Duxbury	Paper Manufacture	50.0	1.75

Silhouette plant reorganisation

SILHOUETTE, the women's clothing and swimwear manufacturer, recently sold for £3m to W. L. Pawson of Halifax will close its Taiford factory December 7. Many of the 140 staff will go to its Shrewsbury and Market Drayton factories. A factory at Chirk, Clwyd, has been sold to Undercover Products of Wrexham who will keep 28 of the 34 workers.

Silhouette's main factory at Shrewsbury, employing 470, will have some changes including streamlining of the product range. Seven of the company's directors including Mr. Frank Belok, managing director, have left and the company is run from Pawson's head office.

Appeal to save the Broads

A NATIONAL appeal was launched yesterday to save part of the Norfolk Broads "threatened" by plans to build a tidal surge barrier. Friends of the Earth, making the appeal, said 45,000 acres of grazing marshland would be threatened by Anglian Water Authority's proposal to build the multi-million pound barrier across the River Yare's mouth.

Many of Britain's rarest wildlife species, including swallowtail butterfly, Norfolk assechoa dragonfly and water-violet, are likely to become extinct if the barrier is constructed, the organisation said.

Shoplifting claim denied

THE CLAIM that self-service shopping is a cause of shoplifting has been challenged by Mr. Harry Shepherd, president of the Oxford Street Association.

An independent study group partly backed by the Conservative Party, made the claim in a recent report on shoplifting. But Mr. Shepherd said that the evidence collected by the study group was inadequate. Shops cause shoplifting, suggested Mr. Shepherd. In the same way that Parliament causes tax evasion by passing income tax laws.

Joseph picks men from public and private sectors



Mr. Alec Dibbs



Mr. George Jefferson



Mr. John Caines

CBI urges continuation despite mass resignation

BY MAURICE SAMUELSON

THE National Enterprise Board should stay in existence despite the mass resignation of its members, Sir John Greenborough, president of the Confederation of British Industry, said yesterday.

The CBI had not been a party to the NEB's creation under a Labour Government, but it wanted continuity of policy and was not "abandonist," he said after a meeting of the CBI council.

There would still be a need

for the Government "to intervene at arm's length through something like the NEB rather than letting Ministers or civil servants intervene directly," he said.

The repercussions of the upheaval of the NEB should also not be allowed to jeopardise the "constructive relations" which the CBI was trying to build with the trade unions through the National Economic Development Council.



# Worries over West Bank water

BY TIM COONE, RECENTLY IN THE WEST BANK

EL AUJA is an Arab village on the Israeli-occupied West Bank of the Jordan. Its banana plantations, normally lush and abundant, this year have large areas standing withered in the sun. The neighbouring fields which should now be filled with vegetable crops, ripening for the market in Jericho, eight km away, are empty.

The village's 1,500 inhabitants rely exclusively on income from irrigated agriculture—fed from a spring which until this year had dried up only twice in the villagers' memories, once in a bad drought in 1936 and again in 1962.

But this year the spring slowed to a trickle in March and ran dry by May, when in other years it reaches its peak flow after the winter rains have recharged the aquifers. There has again been a drought this year, but the background to the failure of El Auja's spring lies in competition for water resources with the Israeli settlements in the Jordan Rift valley.

The 23 Israeli settlements in the Jordan Rift have been designed as economic units based primarily on irrigated agriculture. Because of the paucity of rainfall in the Jordan valley a regional water network has been developed, consisting of 20 high capacity wells, storage facilities and over 100 km of large-diameter pipeline to supply all the settlements.

Around 14,000 Palestinians also obtain their livelihood from irrigated agriculture in the Jordan Rift, but 80 per cent of their water comes from springs rather than tube wells. Israel's plan to colonise the Jordan Valley, originally conceived under the previous Labour Government, has inevitably led to a conflict of interests between the settlers and the West Bank Arabs, because of the inter-relationship between the new Israeli wells and the Arab springs.

A Jewish agency plan drawn for the development of the Jewish settlements in the Rift, for 1975-85, states: "Most of the water for the needs of the Jews has been made and will be made on the mountain slopes, and will in general be at a depth of 300-500 metres. These bores are liable to harm to some extent the flow of the springs, chiefly in the Jericho and Bardala areas, as a consequence of the lowering of the water table."

At El-Auja the military government drilled two wells five years ago immediately adjacent to the spring down to some 500 metres, as part of the regional water plan for the settlements. According to hydrological data from the Israeli Ministry of Agriculture, by 1976-77 the average spring flow had dropped to less than half its normal flow

over the previous 12 years, and this in a year when rainfall had been normal in the regional watershed.

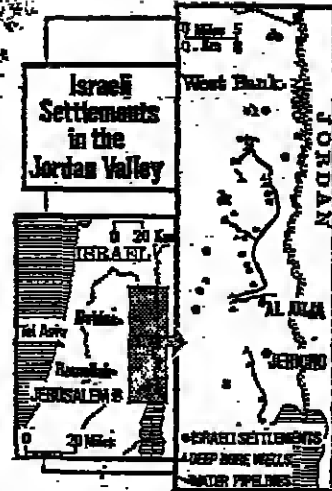
The spring at El Auja is fed from a geological stratum which underlines the whole of the West Bank, and so is not affected by local variations in rainfall which can affect other springs. Therefore, the community at El Auja has been able to develop a thriving agricultural economy based on a normally reliable water source. However, the water table has been lowered to such an extent by the extraction from the Israeli wells that this year's drought has dealt a severe blow to the community.

An agricultural expert who works in the region told the Financial Times: "Of 1,500 dunums (150 hectares) in El Auja, today only 130 dunums are still alive." Of 392 dunums of citrus, 250 are still alive, but much of this looks perilously close to death and may not survive until the winter rains give them a chance for revival. A further 2,000 dunums of vegetable plots lie empty. The estimated loss in revenue of the bananas and citrus alone has been valued at \$2.75m.

The Nijum family at El Auja have 225 dunums of vegetable plots and plantations. They have lost all their agricultural production for this year. They are having to buy tanks of

water for about £10, which gives them sufficient drinking and washing water for one week. One of the sons has had to stop his studies at school, because the family has no money. Ironically, he is now working on a nearby Israeli settlement as an agricultural labourer, to earn enough money to buy food and water to keep his family alive. Other members of the family have already left, to live with relatives in Amman, or other parts of the West Bank. When asked whether he thought that the spring would start flowing again in the winter, he said, "Perhaps. We will have water for drinking, but not for agriculture."

The regional water plan for the Rift calls for a total of 36 wells. On completion, they will be extracting half the extractable ground water in the Rift for the Jewish settlements. The implications of this, and the full extent of the plight of the Palestinian farmers, can be appreciated from the words of Meir Ben Meir, Israel's Water Commissioner. He told the Financial Times: "No increase in water will be made available to the Arab sector for production purposes. If an increased demand can be proved to exist for domestic purposes, only this will be met. To do otherwise would mean that Israel would



have to decrease its own green areas. The question of water supply in this region at the end of this century, and the beginning of the next, is a major question of the mutual survival of the nations involved." He explained that by drying the springs, and increasing the volume in the aquifer to receive the winter rainfall, the availability of water was actually increased, because zone would then be running to the Dead Sea. But this is of little comfort to the El Auja farmers, who now have no water at all. As for mutual survival while the El Auja farmers have to abandon their livelihoods and buy drinking water from Jericho, the Jewish settlers of Galilee, a new settlement a few kilometres north of El Auja, relies by their new swimming pool. It is filled with water from the same aquifer that feeds El Auja's spring.

# Cairo revives plans for \$880m underground

BY ALAN MACKIE IN CAIRO

PLANS FOR a Cairo Metro to relieve the Egyptian capital's chronic traffic congestion have been revived, following talks last month with France on finance for the \$880m project. The scheme has been successfully shelved and resurrected for the past decade—ever since the French consultancy group Sofretra (Societe Francaise de Realisation et d'Etudes de Transports Urbains) presented

a blueprint for a network of four underground lines. This had, as its first phase, the rehabilitation and development of two existing suburban lines, from the southern industrial town of Helwan and a line to the northern suburb of El Marg. The two central terminals, at Bah el Loug market and Ramses square, were to be linked by a four kilometre tunnel. This is the project under negotiation.

Former economic overlord Dr. Abdel-Moneim al-Kaissyouni shelved the project in early 1978, as a white elephant Egypt could ill afford. Dr. Abdel-Razak Abdel-Maguid, the Minister of Planning, lent his voice to the opposition, claiming the underground would be a potential death trap because of the danger of water seepage getting into the electrical circuits.

But transport officials have stuck adamantly by the project as the "only solution" in the words of Mr. Ali Daghistani, the Transport Minister, to Cairo's transport problems.

Around 85 per cent of the population travels by public transport. They make 4.5m trips a day, and in the next 10 years this figure is expected to double. A rapid transport system can handle 60,000 passengers an hour—the equivalent of 10 buses.

For the time being the authorities are working piecemeal, aiming to upgrade the existing track so that, if and when the finance can be put together, the 42-km Helwan-El Marg line will be fully operational on the tunnel's completion.

Some E£111m (£155.8m) have already been allocated for the Helwan line. This includes E£55m (£77.2m) for 52 train units being financed and supplied by France. A further E£150m (£210.5m) will be needed for this section.

Electrification and rehabilitation of the El Marg line will cost just under E£200m (£280.7m), but this includes finance for a further 100 train units. The construction of the tunnel

section and supply of ancillary equipment will cost E£160m, or roughly Ffr 1bn. The foreign currency element for equipment will be Ffr 650m. The remaining Ffr 350m, making up the local currency element, will pay for the civil works.

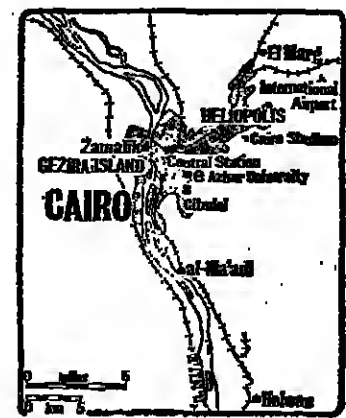
France has, for the past few years kept a Ffr 140m special loan aside in its annual aid protocol for the Metro. However, it agreed in the latest talks to raise this figure to Ffr 200m, leaving the way open under its normal financing arrangements to securing double that amount in commercial credits from Orace, the French export credit agency. This would be nearly sufficient to finance the hard currency element of the project.

However, the Egyptian authorities, fresh from their signal coup in persuading a Siemens-led consortium to provide Egypt with a \$1.5bn line of credit on easy terms for telephone rehabilitation and expansion projects, are looking to

France to finance the soft-loan element as well—as, in fact, the Siemens consortium is doing. They are also asking for financing to be divided equally between soft loans and commercial credits, and for France to make commitments to financing the construction of the other three lines contained in the Sofretra study.

These requests have put the French authorities in a quandary. Such a commitment would be greater than their current total aid to Egypt, and would raise problems if the project did not proceed according to plan. Ideally the French authorities would prefer to finance the scheme annually.

Negotiations continue, although there is not much chance of further developments before the end of the year. But the two sides have narrowed their differences and next year could see a start to the project, in which case Cairoites could be having a taste of underground travel by 1985.



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# BOND DRAWINGS

SOCIETE DES AUTOMOBILES SIMCA (ACT. CHRYSLER FRANCE) 7% 1967-1982 LOAN OF US \$15,000,000

We inform the bondholders that the redemption instalment of US\$1,250,000 nominal due 15th December 1979 has been satisfied by purchase of US\$352,000 nominal bonds and by the drawing for redemption of the undermentioned bonds amounting to US\$898,000 on 31st October 1979, in Luxembourg, in the presence of an "Huisier".

The bonds will be reimbursed at par on 15th December 1979, coupon due 15th December 1980 and followings attached, according to the modalities of payment on the reverse of the bonds.

The numbers of such drawn bonds are as follows:

Table with columns of bond numbers and amounts, including serial numbers and nominal values.

The following bonds previously called for redemption have not yet been presented for payment due 15th December 1979:

Table listing bond numbers and amounts for bonds not presented for payment.

Amount outstanding after 15th December 1979: US\$3,750,000 nominal.

The Principal Paying Agent: SOCIETE GENERALE ALSACIENNE DE BANQUE 15, Av. E. Reuter LUXEMBOURG

## CHILEAN GOVERNMENT 5% ANNUITIES SERIES "A"

NOTICE IS HEREBY GIVEN that in carrying out the operation of the sinking fund of 1st January 1980 in respect of the above Loan, Bonds for \$2,740 Nominal have been purchased and the undermentioned Bonds are to be redeemed on this day drawn by lot by RICHARD GRAMHAM ROSSER & Co. Limited, of 120, Cheapside, London, E.C. 4, in the presence of Messrs. De Pless, Secy & John Venn, Notary Public, for repayment at par on the 1st day of January 1980, from which date all interest thereon will cease.

Table listing bond numbers and amounts for Chilean Government 5% Annuities Series A.

RECAPITULATION: 1 Bond for \$200 each \$200.00, 22 Bonds for \$20 each \$440.00, 44 Bonds for \$20 each \$880.00, Total \$1,520.00.

The above-mentioned Bonds with coupons attached may be lodged for redemption on or after 2nd January 1980 at the office of the above-named Company, at the offices of Messrs. De Pless, Secy & John Venn, Notary Public, at the offices of Banco de Chile, at the offices of Banco de Santiago, and at the offices of Banco de Valparaiso, in Santiago, Valparaiso, and Concepcion, respectively.

LONDON, the 26th October, 1979.

## CHILEAN GOVERNMENT 5% ANNUITIES SERIES "B"

NOTICE IS HEREBY GIVEN that in carrying out the operation of the sinking fund of 1st January 1980 in respect of the above Loan, Bonds for \$2,740 Nominal have been purchased and the undermentioned Bonds are to be redeemed on this day drawn by lot by RICHARD GRAMHAM ROSSER & Co. Limited, of 120, Cheapside, London, E.C. 4, in the presence of Messrs. De Pless, Secy & John Venn, Notary Public, for repayment at par on the 1st day of January 1980, from which date all interest thereon will cease.

Table listing bond numbers and amounts for Chilean Government 5% Annuities Series B.

RECAPITULATION: 1 Bond for \$200 each \$200.00, 22 Bonds for \$20 each \$440.00, 44 Bonds for \$20 each \$880.00, Total \$1,520.00.

The above-mentioned Bonds with coupons attached may be lodged for redemption on or after 2nd January 1980 at the office of the above-named Company, at the offices of Messrs. De Pless, Secy & John Venn, Notary Public, at the offices of Banco de Chile, at the offices of Banco de Santiago, and at the offices of Banco de Valparaiso, in Santiago, Valparaiso, and Concepcion, respectively.

LONDON, the 26th October, 1979.

## CHILEAN GOVERNMENT 5% ANNUITIES SERIES "C"

NOTICE IS HEREBY GIVEN that in carrying out the operation of the sinking fund of 1st January 1980 in respect of the above Loan, Bonds for \$2,740 Nominal have been purchased and the undermentioned Bonds are to be redeemed on this day drawn by lot by RICHARD GRAMHAM ROSSER & Co. Limited, of 120, Cheapside, London, E.C. 4, in the presence of Messrs. De Pless, Secy & John Venn, Notary Public, for repayment at par on the 1st day of January 1980, from which date all interest thereon will cease.

Table listing bond numbers and amounts for Chilean Government 5% Annuities Series C.

RECAPITULATION: 1 Bond for \$200 each \$200.00, 22 Bonds for \$20 each \$440.00, 44 Bonds for \$20 each \$880.00, Total \$1,520.00.

The above-mentioned Bonds with coupons attached may be lodged for redemption on or after 2nd January 1980 at the office of the above-named Company, at the offices of Messrs. De Pless, Secy & John Venn, Notary Public, at the offices of Banco de Chile, at the offices of Banco de Santiago, and at the offices of Banco de Valparaiso, in Santiago, Valparaiso, and Concepcion, respectively.

LONDON, the 26th October, 1979.

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## COMPANY NOTICES

CREDIT COMMERCIAL DE FRANCE (C.C.F.) U.S. DOLLAR 6% ANNUITY FLOATING RATE NOTES DUE 1981. Noteholders are informed that CCF with the consent of the Board of Directors, in accordance with the terms and conditions of the Notes, the total amount outstanding of the above-named Floating Rate Notes is to be redeemed on 31st October 1979.

## PERSONAL

IN REARRANGEMENT—Send your notices in a form that never varies with a deposit of £100 to the Registrar of Companies, London W1E 7JL.

## LEGAL NOTICES

IN THE MATTER OF THE COMPANIES ACT 1948: NOTICE IS HEREBY GIVEN that the conditions of the above-named Company, which is being voluntarily wound up, are required, on or before the 22nd day of December 1979, to be sent to the full Christian and sunnites, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors (if any), to the undersigned Leonard Cyril Curtis, C.A., of 3/4 Bernbeck Street, London W1A 3BA, the Liquidator of the said Company, and, if so required by notice in writing from the said Liquidator, or otherwise as directed by the said Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or to show cause why they will be excluded from the benefit of any distribution made before such date as is provided.

## THE COMPANIES ACTS 1948 TO 1976

NOTICE IS HEREBY GIVEN, pursuant to section 253 of the Companies Act 1948, that a Meeting of the Creditors of the above-named Company will be held at the offices of Leonard Curtis & Co., situated at 3/4 Bernbeck Street, London W1A 3BA, on Friday, the 30th day of November 1979, at 12 o'clock in the afternoon, for the purposes mentioned in sections 294 and 295 of the said Act.

## CONTRACTS AND TENDERS

INTERNATIONAL TENDER To Supply Steam Coal for CHILECTRA in 1980. Compania Chilena de Electricidad S.A., "CHILECTRA," calls for international tenders for the supply of 400,000 metric tons of steam coal for its 330 MW steam electric generating station at Ventanas-Quintero, Chile. The coal is to be delivered; Tender specifications are available from: EMBASSY OF CHILE, 12 Devonshire Street, London W1N 2DS, England.

## LECTURES

GRESHAM LECTURES IN MEDICAL SCIENCE. Some Aspects of the Physiology of the Endocrine System. By Professor J.D. Stoen. 19th November 1979, 12.00. The City University, Northampton Square, EC1N 6BT. Admission: FREE.



# Technical Page

EDITED BY ARTHUR BENDRETT AND TED SCHOETERS

## ELECTRONICS

### More components from France

IN SPITE of gloomy economic forecasts, manufacturers of specialist printed circuit boards, Comelint UK, expects to turn over some £1m this year.

Three months old, the company belongs jointly to Comelint (France), Technical Selling Services and Matra UK. It is offering high quality boards to BS9000 with delivery between 5/25 working days for batches of two to 30 boards.

By the beginning of next year, the company will be ready to offer prototyping of multi-layer flexible boards and rigid designs. Comelint is developing these types of boards up to 16 layers for arduous space/massive applications.

Technical backing is available at all times from the French parent company which has 20 per cent of its national market in printed circuits.

Further from Technical Selling Services at 80a High Street, Camberley, Surrey GU15 3RS.

Another French group with more than a foothold in the UK, Souriau has set up a plant at Loudwater, High Wycombe, in which it expects to be making 50 per cent of its UK sales in three years or so.

The company's parent is a major European manufacturer of connectors for the most arduous tasks, many of them in military work and indeed, the Souriau UK plant has D.O.D. approval.

Souriau, Shirley Ave, Windsor, Berks, Windsor G94 7L.

From MCB, whose UK representative is Cetrico of Ware (0830 871077), comes a fader with plastic conductive track which has been physically tested to 100k operations without breakdown.

The company is involved in the development of a transducer system that will sense the movement of a car or other road vehicle and adjust the headlights as the car moves to take account of road gradients.

State of the art charge-couple device unit from Thomson-CSF is a linear array with 1723 sensing elements in a single 22.5 mm line.

It is being offered for document readers, facsimile systems and other line at a time reading image analysis systems.

In display technology, the company is preparing to make a series of rugged, high brightness colour cathode ray tubes for the civil and military aircraft of the 1980s.

The great advantage of such tubes is their ability to present a mass of data clearly and without any possibility of wrong interpretation.

Such tubes use the company's

penetration screen principle which was developed because of its superior performance compared with shadow-mask technology.

In another area of display technology is a rectangular plasma-panel unit for terminals which do not need full screens.

It has a 219 x 52 mm useful panel area allowing the display of up to six lines of 40 five by seven dot matrix characters. It has a power consumption of less than 30 watts.

With inherent storage, the panel is flicker-free and provides high legibility without eye strain.

For use in the burgeoning microelectronics industry are two new ultra-compact cooling fans from Etri, which has a UK base at 3 Guildford Road, Horsbarn (0403 68797).

These are less than one inch in height and are made to tight specifications. Power consumption is low.

The company which has designed and built 2 in by 2 in 22,000 rpm fans to military specification is providing a design advisory service.

These are just a few of the new components described in a recent meeting called by French Trade Exhibitions on behalf of a number of member companies of the French Sycep and Sitelec trade associations, seeking closer links with Britain.

French Trade Exhibitions on 01-439 3964.

## POWER

### High grade capacitors

HIGH VOLTAGE professional-grade aluminium electrolytic capacitors from the capacitor division of Pye Electro-Devices have many new characteristics.

All-welded construction and glass-filled nylon top make them suitable for use in applications such as high quality power supplies for computers and peripheral equipment.

The new capacitors will be available in 12 standard voltage ratings from 6.3V to 450V, with capacitance ranging from 150 to 330,000 microfarads. Quantity production is due to start in the first quarter of 1980.

Pye Electro-Devices, Capacitor Division, Oldmeadow Road, Harwick Industrial Estate, King's Lynn, Norfolk PE30 4JN. 0553 3855.

## METALWORKING

### Automatic cold roll forming

THE SYSTEM of cold roll forming ring and bearing races and other similar products that promises to outdate conventional multi-spindle work has been further developed by FormFlo, of Cheltenham, into an almost automatic process.

The three main processes of making the blanks, deburring and final forming ready for heat treatment, have been linked together to form an integrated push-button plant. This can produce a finished ring in 8.5 seconds compared with around 30 seconds on multi-spindles and at a floor space saving of some 30 per cent.

Cold roll forming allows a wider choice of material than is generally possible when making bearing rings on multi-spindle automatics. The best results have been obtained with spheroidised tube with a starting hardness of below 200 Brinell. Up to 40 per cent savings have been achieved compared with conventional processes, since multi-spindles often machine away 20-50 per cent.

After light machining to produce a consistent wall thickness hydraulically-powered free wheeling discs make a recess in the outer wall. Carbide tooling then moves in axially to machine the wall on both sides. The final

cut of the boring tool parts the ring at the recess, so that only a negligible amount of scrap is produced.

The system copes with bearings in the 25-95 mm range and, depending on the diameter, blanking takes 5-7 secs. Blanks are then conveyed to a vibratory deburring machine before passing to the cold rolling machine. Progressive rolling then occurs, with the diameter growth restrained by support rolls. Axial growth, and the separation of the mandrel halves is restricted by the engagement of side plates with the mandrel. These are attached to the main forming rolls.

The cold rolling process enables heat treatment to follow with virtually no distortion, of the order of 0.015mm. Before the deburred blanks are passed to the final forming machine they are electronically weighed to ensure consistency. Those outside a one gramme tolerance are rejected. Rejects account for only 1.2 per cent.

Although the different processes occupy different times, seven seconds for blanking an inner race, 4.5 secs per unit for deburring (400 every half hour) and 8.5 secs for roll forming, the amount of work in progress makes it relatively easy to maintain smooth output. Tool

changes take from an hour and a-half to two hours only.

The automotive industry is an obvious potential customer for FormFlo and Ford was one of the first, buying six lines of early machines, first produced eight years ago.

The first order for the later model plant has come from GKN, which has ordered three worth more than £500,000 for its Hardy Spicer factory. It will be used at the Birmingham subsidiary to make components for the fixed end of constant velocity joints of which GKN is a worldwide supplier. When proved satisfactory GKN is expected to buy similar plant for its overseas factories.

Now part of Metal Box Engineering, which acquired it two years ago, FormFlo is also working on extending the range of products that can be made to such items as textile spinning rings, synchro sleeves for manual gearboxes, water pump spindles and ball valve elements. In terms of greater efficiency, material and energy saving and creating more acceptable working environments, the system has a lot of plus factors.

More from FormFlo, Lansdown Industrial Estate, Cheltenham, GL51 8PW.

## MATERIALS

### Absorbs the impact

A POLYURETHANE elastomer called Sorbothane which has a particularly marked ability to absorb impact and vibrational energy is to be manufactured and marketed by BTR Industries from its Silvertown, London factory.

Developed by Mr. Maurice Hiles in conjunction with Bostik and BTR and with financial support from the National Research Development Corporation, the material has already been used on a pilot basis in products ranging from hi-fi pick-up arms to impact absorbing sports shoes.

Most obvious property of the material on handling is that it can be considerably deformed relatively slowly to its original dimensions, releasing the impact energy.

It has the dimensional stability of a solid together with many of the hydraulic characteristics of a fluid; by varying the formulation the rate of both distortion and recovery can be controlled.

Among the other properties are a density of 1.340 kg per cubic metre, hardness ranging from 20 to 90 on the Shore (00)

scale, a minimum tensile strength of 0.12 meganewtons per sq. metre, and an operating temperature of -40 to +100 deg C.

Sorbothane has already been examined by the Shoe and Allied Trades Research Association, which found that at 60 per cent compression there was no permanent distortion after 1m cycles, and by the Motor Industry R.A. where a constrained layer damping system permitted decay rates up to 50 dB/sec.

Orthopaedic researchers are also pursuing the idea of fillets of the material, built into shoes, being used to cut down heel impact which is now believed to exacerbate complaints such as arthritis.

Properties such as tear strength and abrasion resistance can be enhanced by the incorporation of certain powders and fibres, and other additions make the material self-extinguishing after exposure to hot flame.

BTR is to supply Sorbothane in finished component form and no raw materials will be available. More on 01-476 3300.

GEOFFREY CHARLISH

### Role of resins reviewed

RESINS USED in adhesives, sealants, printing inks and paints in the UK are the subject of the latest market report produced by Industrial Aids.

This study, it is stated, brings together and updates basic information on the industries involved and describes the use of the various resins as basic components of formulations. Nineteen groups of resins and five classes of synthetic elastomers have been identified as significant raw materials within the four sections covered by the report.

According to the report, the aggregate value of resin sales in the sectors reviewed was £185m in 1978. By far the most important group in money terms were the alkyl resins sales of which in 1978 to the paint and ink sectors are estimated to be about £71m, followed by poly-

vinyl acetate emulsions, urea and melamine resins, acrylics and epoxies.

Modest growth in demand for the various resin classes is foreseen and will result partly, it is stated, from evolving technology, but mainly from expansion of existing applications.

In most cases growth seems likely to be from 1 to 3 per cent a year, but demand for certain resins such as silicone resins in the sealants sector and polyamide resins in adhesives and printing inks, may increase significantly more quickly.

The report contains a list of suppliers who are regarded as significant sources of the resins used in the sectors studied, and it also gives the types of resins they supply. It costs £300 and is available from Industrial Aids, 14 Buckingham Palace Road, London SW1W 0QP (01-823 5036).

## EXHIBITIONS

### Working for other industries

IMPORTANT POINTER to the health of European industry will be the forthcoming "Midest" subcontracting exhibition to be held this year in Brussels.

If interest shown by exhibitors is anything to go by—20,000 sq m of stand area or 75 per cent more than in 1978—the show should prove a great success. Close on 15,000 sq m will be taken up by French participants and nearly 2,500 by the Belgians with Britain at a disappointing 310 sq m, behind Italy, Holland, Switzerland and Germany.

Get the lack of an expert infrastructure of specialist manufacturers has often been blamed by UK computer experts for the comparatively slow

expansion of that industry in face of penetration from the U.S.

Experience has shown in the UK that companies who are able to buy the latest machinery and keep it working round the clock can achieve production costs sometimes an order of magnitude lower than those of a similar small in-house operation within a large group.

This is true for many metal-working tasks and certainly for a variety of products used in electronics.

Exceptional, of course, are those groups involved in military, space and certain other advanced projects. But, here

again, once the initial proving stages are over, any big development programme demands efficient sub-contractors to succeed.

The parallel conference will have a number of important meetings over the four days between November 26 and 30. None, in the present UK context, can be more important than that taking place in the afternoon of November 27. The theme is "Problems of International Business: Faced by Smaller Firms."

French Trade Exhibitions, French Chamber of Commerce House, 54, Conduit Street, London W1R 9SD. 01-439 3964.

## COMPUTING

### Intel users given new assurance

USERS OF Intel's computers, plug-compatible over a wide range of IBM equipment, have been told that the first stages of the transfer to National Semiconductor Corporation's Advanced System have gone smoothly.

At a meeting in Germany, members of Choice (co-operative holders of Intel's computing equipment) were told by Floyd Kramme, president of Advanced Systems, that National had assumed responsibility for hardware/software maintenance agreements for National's Advanced Systems products and Hitachi products previously marketed by Intel.

National Semiconductor (UK), 310 Harpur Centre, Horne Lane, Bedford (0234 47147).

### Program job made easy

PACKAGING TECHNIQUES that simplify program development during the prototyping stage by permitting economical program storage in separate erasable PROMS is offered in a new version of Zilog's Z8 single-chip microcomputer.

Housed in a 40-pin package that is pin-compatible and interchangeable with the standard Z8, the Z8 Protopak carries pick-a-back a 24 pin socket for direct connection to program memory. This socket provides 12 address lines, 8 data lines, and the necessary control lines.

Zilog, Babbage House, King Street, Maidenhead. 0628 36131.

## LIGHTING

### An instant searchlight

A PROBLEM with the conventional searchlight—a warm up time from 15 to 20 seconds—has been overcome with a device from Francis Searchlights which makes use of a xenon light source and warms up to its full luminous intensity of over 35m candle power with no delay.

With a range of over 5,400 metres (over three miles) the M5X 380 mm light combines range, power and immediate use into one unit which can be mounted in a variety of ways. Orders have already been placed by the naval authorities. More from Union Road, Bolton, Lancs. BL2 2EJ (0204 27196).

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\* Subject to Government approval.

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A range of slideway lubricants said to meet these demands is called "Maccurat" and is being offered by BP Oil, BP House, Victoria Street, London SW1 (01-821 2000).

These oils were developed in France by BP's principal associate company as a substitute for traditional slideway lubricants containing whale sperm oil.

Lubricants are said to combine a superior anti-stick-slip performance with a reduction of up to 30 per cent in lubricant consumption and productivity is improved because there is no loss of production after a week-end break—when a machine is restarted first thing on Monday morning, sufficient lubricant remains on the slideway to prevent stick-slip.

By agreement between the Financial Times and the BBC, information from The Technical Page is available for use by the Corporation's External Services as source material for its overseas broadcasts.







# THE MARKETING SCENE

## CONSUMER MAGAZINES

# Good times still a 'coming'

BY IAIN MURRAY

THE CONSUMER magazine business, having finally clambered back to its 1973 peak, may have got there just in time to be pushed back down the slippery slope.

The Advertising Association's forecast is that this year the advertisement revenue of consumer magazines will be £182m, which in real terms is slightly higher than the £72m achieved in the boom year of 1973. But an economic recession is on the way, with the inevitable consequences for all advertising media.

Even so, magazines are likely to suffer less than some other sectors. For one thing, forward bookings are strong and lead-times long, so the effect of the down-turn will be delayed until well into the New Year, and secondly, magazines as a whole have shown remarkable resilience over the years.

Though the medium is undoubtedly undervalued by many advertisers, and there are still people who remember the collapse of Picture Post and John Bull (Sir James Goldsmith may prefer to forget), life in the magazine world goes on. New titles are born all the time, others marry, and some die, usually suddenly, but there is no evidence that the species is endangered. And, as always, the keys to survival are adaptation and evolution.

Circulation figures since 1970 show that the four women's weeklies have come off fairly badly, with an average fall over the period of 18 per cent. (The trend has been halted and to some extent reversed during the past two years, but there is still a lot of ground to be made up.)



The most severe losses, however, have been suffered by titles such as True Romance (down 31 per cent), Mother (down 42 per cent), and Home-maker (down 48 per cent).

At the other end of the scale, there have been some remarkable increases. The sales of Good Housekeeping have gone up by more than 80 per cent since 1970. House and Garden, Harpers, Queen, Ideal Home and Vogue have all enjoyed substantial rises. There have also been one or two spec-

ing, for example, appears in women's magazines.

"But the kind of advertisers who use the monthly glossy do not want television," says Bird. "You do not try to sell a fur coat to millions of housewives, but to a select few women with £15,000 in spend. A lot of the ads in Harpers & Queen are unique, which is more than you can say for detergent advertising."

Once a glossy is on the upward spiral its growth is inclined to be self-generating. Advertising growth enables increases in editorial paging which in turn is good for circulation. On top of that, the improved production quality of small-circulation magazines has further strengthened the market.

But it would be quite wrong to imagine that the mass circulation titles have given up the fight. Frank Farmer, advertising director of IPC's Women's Magazines Group, which dominates the sector, has been conducting a vigorous campaign to persuade advertisers and agencies to adopt mixed-media schedules.

He has commissioned surveys to demonstrate that women are a major force in, for example, the drink market, and play a significant part in important decisions such as the purchase of the family car. And IPC's research programme on Advertising Campaign Effectiveness (ACE) has produced evidence that women who read magazines are more likely to be responsive to many advertisers' messages than women who are heavy viewers of TV.

There are signs that Farmer's evangelism is winning converts. Kraft Foods, for example, has switched from TV and now puts the majority of its advertising budget into magazines. Mr. John Foley, Kraft's marketing director, says: "The print media offered the greatest opportunity for exploiting the need for constant and vivid presentation of our products because in the women's magazines there is the possibility to present recipes in a colourful and appetising way, in a relevant and relaxed atmosphere."

Without doubt, though, the great strength of magazines as a medium is their selectivity. Just about every interest, however obscure, has its own publication; and it is the proliferation of magazines with precisely targeted readerships that explains the continuing buoyancy of the sector.

So, although the economy may be in for a rough time, the magazine business is certain to survive, and might even prosper. In America, where everything happens first, Russell J. Melvin, vice-president of Newsweek, has predicted that magazines will become the medium for the eighties.

He says that dramatic rate increases by TV networks have prompted major companies such as Procter & Gamble and General Foods to shift dollars into magazines.

Also, as education improves, people watch less TV and read more; and that is particularly true of women in the better-off households. Melvin concludes triumphantly: "Magazines which have been sold effectively as the medium best equipped and most efficient at reaching target audiences in the seventies will have twice as much going for them in the eighties."

lacular new arrivals. The National Magazine Company's Cosmopolitan, launched in 1972, has a circulation of 496,000 and is still rising. Last year the same group launched Company, for the "post-liberated" woman, and that title now has sales of more than 300,000.

The picture that emerges says something both about changing social patterns and the economics of advertising. The magazines that are flourishing cater either for the home-interest market or the new, emancipated woman. In these circumstances it is scarcely surprising that Pins & Needles and Brides magazine have suffered.

Michael Bird, assistant managing director of the National Magazine Company, says that in his opinion the middle classes, despite their pleas of poverty, are increasing both in numbers and prosperity, and look upon home-interest magazines as fascinating catalogues of the good things in life. And he hears few complaints from Harpers & Queen readers about the large number of ads in the "world's most intelligent glossy magazine."

"Bird" says that each copy of Vogue, for example, generates more than £2 for its publishers, Condé Nast, and 80 per cent of that comes from advertising. Much the same is true of the less expensive but larger circulation home-interest magazines. His own company's Good Housekeeping produces income of more than £1 per copy and is 80 per cent dependent on advertising.

By contrast, the mass circulation women's weeklies earn only about 20p per copy and good year which, says Bird, shows that there is a distinct correlation between cover revenue and advertisement revenue. Low cover prices go together with low advertisement revenue, and the lower the cover revenue, the smaller the proportion of total revenue contributed by advertisements.

At least part of the explanation is that the mass circulation weeklies are competing with television for consumer advertising, and coming off worse. Only 5 per cent of all food advertis-

In the first of an occasional series, David Churchill talks to Tesco's Ian MacLaurin about the shape of grocery retailing in the 1980's

# How Tesco will flourish

A WEEK may be a long time in politics, but a decade can be a very, very long time in such a fast-changing world as retailing. Ten years ago, for example, the Tesco stores group was facing probably its bleakest future since the late Jack Cohen ousted the company shortly after the First World War. Sir Jack had just retired from active participation in the running of the company and Tesco's aggressive trading image and performance was beginning to tarnish badly.

Yet by the end of the decade Tesco has emerged as the dominant grocery retailer in the country, and is now ready to spearhead equally aggressive growth over the next decade in the non-foods sector as well as expanding overseas.

It is not surprising, therefore, that Ian MacLaurin, Tesco's 42-year-old managing director, argues that "retailing has always been about the survival of the fittest."

But, poised on the verge of a new decade, the question begs to be asked: how will the fittest survive in the 1980's?

MacLaurin, who is widely regarded within the grocery world as the powerhouse (along with the professional management team he has built up around him) behind Tesco's market success, believes that the structure of the food retailing sector will become increasingly concentrated over the next decade. "It is becoming more and more apparent that the Big Three—Tesco, Sainsbury and Asda—will continue to grow even stronger in the 1980's," he says.

This growth will come not at the expense of the smaller grocers, he suggests, but from the minor multiple groups who will continue to try to compete in the same way and areas as the "Big Three."

He predicts that the small

multiplex chains will face severe trading problems. The results of this are already being demonstrated by such mergers as International Stores and MacMarkets, or Tesco's acquisition of the Kent-based Carriers' group. "As the smaller multiples begin to be eased out, I think that there will be a big gap in the market at the small supermarket end of the trade, which I think will be increasingly filled by voluntary groups, such as Spar."

But MacLaurin acknowledges that there are a number of factors which can upset this view of the future, in much the same way as Tesco's growth over the past decade was foreseen by few at the time. The three main influences, he suggests, are the pace at which retailers are able to increase their selling space in order to increase sales volume; the effects of the continuing energy crisis; and the impact of the rapid developments in electronic technology on retailing.

MacLaurin believes that the era of the free-standing, out-of-town hypermarket being built in green field developments is probably over. But I think we'll see a lot of the type of development such as at our new store at Weston Favell near Northampton where councils are willing for shopping centres to be built. Weston Favell is Tesco's newest and largest store with over 100,000 square feet of selling space as well as nine retailers operating concessions within the store.

"We are working very closely with local authorities who want us to build a large superstore around which they will put other amenities, such as a library, sports facilities, or other shops," he adds.

However, MacLaurin also believes that retailers will have to be flexible and adapt to where

new store sites can be obtained. He foresees a continuing role for smaller supermarkets operated by Tesco—of 10,000 square feet and upwards—which can be the main supermarket in a local area. Tesco, for example, has recently opened a new 12,000 square foot super-market at Street in Somerset.

But retailers' localational strategy will also be influenced by the energy situation, one of the major factors likely to shape the pattern of retailing in the 1980's.

Tesco, for example, has a fleet of 230 lorries, each of which averages 800 miles a week. "Every year, therefore, our two fleet covers some 9.5m miles which, in its turn, costs more than £800,000 for fuel—and this excludes our in-store heating and ventilation bill, or the fuel costs of the goods delivered direct from suppliers."

Even a marginal increase in fuel costs, suggests MacLaurin, can have a serious inflationary effect on retailers' costs. Tesco's response is to ensure that new stores are sited as close to public transport as possible and, more importantly, by overhauling its distribution system which, for most retailers, is obviously the less glamorous side of retailing.

The development of electronic check-outs, especially the laser-scanning of special "bar codes" on grocery products, will also mean "a whole new ball game." The full introduction of electronic checkouts is likely to cost Tesco up to £90m in new capital investment—but the potential savings from the reduction in costs "will be quite dramatic."

The key to successful retailing in the 1980's, however, will be how far retailers plan their operations to take advantage of new developments. The retail trade is notorious for its failure to plan ahead. "We've all had experience of running the business by the seat of our pants, changing our minds every other day. But once you've experienced the frustrations of that you realise you've got to plan for the long term with everyone knowing exactly where they are going."

Tesco's strategy in the 1980's

## ABM adds £6m BR

PETER MARSH'S confident assertion that his agency would win the British Rail advertising—at £6m the biggest single account ever to switch agencies—has proved right. In the Allen & Unwin competition with its big British competitor, Saatchi and Saatchi, and gained the business on the nod of Sir Peter Parker, chairman of BR.

In the past British Rail has used a number of agencies but last year it was decided to coordinate all the advertising and promotion in one agency and the existing incumbents were asked to pitch with some others. Much money was invested in the presentations (ABM used Jimmy Savile), but all along Marsh, who already services Sealink, expected the business. It puts ABM's billings up to £42m a year. Marsh dominates the agency, and believes his commitment to it ensures a stability and assurance which gives it the edge over competitors which has to answer to American owners or outside shareholders.

HARRISON Cowley, the Bristol-centred agency with a chain of successful regional offices, is adding an executive selection company to its services in Bristol. The group is surely unusual in increasing its profit this year by 75 per cent to £750,000, despite losing £100,000 through the ITV strike, which must make it one of the most profitable agencies in the country. Chairman David Harrison is still thinking about settling up in London, perhaps by backing an aspiring entrepreneur in the business; he is also considering making Harrison Cowley a public company again.

IN A typically tendentious article in the forthcoming issue of Admap, Harry Henry suggests that the decline in total newspaper circulations by 10 per cent in the past 13 years is a direct consequence of an increase in newspaper prices by 50 per cent in real terms, and has nothing to do with broader social trends. However, advertising rates have remained virtually unchanged, again in real terms.

ROSSER Reeves, the fast-growing New York agency which has billings of \$46m after 18 months in business, has formed an affiliation with Wood Brigdale, the London agency with billings of £2.5m. Reeves, a former chairman of Ted Bates, set up his own agency in his mid-sixties, and specialises, like Wood Brigdale, in fast-moving consumer goods.

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 - The Saatchi Brothers - Sir Peter Parker - Mary Quant  
 - Lord Barnetson - Victor Matthews - Richard Tompkins

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22

# Root pruning for the money tree

BY ANTHONY HARRIS

THE JAPANESE have long known that if you want to produce a shapely miniature tree, you restrict the roots instead of backing at the branches. It seems to me that there could be more than a metaphor (or a learned pun) in favour of a similarly radical approach to monetary control.

Consider for a moment what we actually mean by controlling the money supply. Freeing your mind of fashionable arguments and technicalities, it means controlling bank intermediation. We bank, but we seldom inquire what it is that makes the thing grow.

## Sheer power

This only shows how familiarity breeds neglect; for on the face of it, the sheer power of bank intermediation needs some explaining. Banks borrow funds from depositors and lend them on to companies and private people, pocketing a hefty margin on the way; yet there is no law against direct lending by potential depositors to would-be borrowers, leaving the margin to be split between the two. Indeed, there was a flourishing inter-company credit market as recently as 1971, when the volume of bank lending was directly restricted. Yet if there is any possibility of getting the backing of a bank—by way of acceptance if not through deposits—lenders will eagerly pay the margin for it.

The textbook answer is that they are buying liquidity. This is obvious enough where bank deposits are concerned, but when it comes to accepted credit, we are only adding a loop to the problem: an accepted credit is more liquid than an ordinary IOU simply because it has the name of a bank on it, but the special appeal of bankness remains to be explained.

The answer, I suspect, lies in the fact that banks really do reduce the riskiness of lending in this country even more than in other places. This is partly because they can survey a wider market and use better credit information; but also because if they choose wrong, they have a better chance of being repaid.

The facts here, which are a matter of banking practice, are not easy to establish. When I last suggested that the banks in this country rely excessively on secured lending, thus conforming to the caricature of a man who will only lend you an umbrella in dry weather, I got quite a roasting. The chairman of one clearing bank summed up the situation as follows: "The leading was unsecured— which may have something to do with the fact that even a bank chairman may quail before the thought of demanding collateral security from the Treasurer of Shell, GEC or Whitbread. Others reminded me that collateral is often required in lands across the sea. Nothing has altered my impression that it is much easier for a small company to get an unsecured loan in almost any other country."

Apart from the knowledge that banks can often jump the queue in a bankruptcy, lenders and depositors in London have a hefty margin on the way; yet there is no law against direct lending by potential depositors to would-be borrowers, leaving the margin to be split between the two. Indeed, there was a flourishing inter-company credit market as recently as 1971, when the volume of bank lending was directly restricted. Yet if there is any possibility of getting the backing of a bank—by way of acceptance if not through deposits—lenders will eagerly pay the margin for it.

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# Cable television tied in a knot

Commission's spokesmen in Brussels. While the public is not adequately informed about the work of the court it is equally true that the court does not show sufficient awareness of the economic and political background against which its judgments are viewed by outsiders. When a member of the editorial staff of Le Monde spoke of the apprehension with which the member states observe how the court's judgments can change the original meaning of the treaties, he was told by the French judge, M. Adolph Toulfaut, that such fears of a "Europe of the judges" is a purely French phobia dating back to the French revolution. When the fear was expressed by another journalist that the courts' zeal for integration may cause Community law to run far ahead of economic and political realities, creating conflicts between member states, the answer given from the platform was purely formal, as though such fears were due only to a misunderstanding of the function of the court.

This seemed to be all the more regrettable since the hearing which the visiting Journalists were able to attend provided an excellent example of how the court is driven towards legal innovation not only by the pressure of the EEC Commission but also by technical developments not foreseen in the treaties. The hearing dealt with two cases\* both originating from objections to German TV broadcasts being retransmitted in Belgium. German television can be received satisfactorily in Belgian border districts, but not throughout the country. For that reason three Coditel companies serving the regions of Brussels, Brabant and Liege, pick up the German signal on their aerials and relay it by cable to their subscribers. As part of this service they relayed from Germany a French film, Le Boncher, for which Cine

casts from abroad are concerned, the Performing Rights Tribunal can exempt their retransmission from copyright fees. In Germany the courts view cable television from the point of view of the subscribers, as a sort of an extended aerial, thereby achieving very much the same effect as the UK legislation. The problem is unsolved in Italy and Denmark and controversial in France. Belgium and Luxembourg simply follow the

re-transmit by cable, the Belgian distributor cannot stop the cable transmission of that film in Belgium. It is the case, says the Commission, as when a patented product is placed on the market in one of the member states by the patent holder, or with his permission. A licensee in another member state, as the European Court has held in several cases, cannot then stop the importation of this product into his "exclusive" area.

Both the British and German Governments strongly oppose this view. It would deprive authors' rights of all meaning if so wide an interpretation were to be given to the competition rules of the EEC Treaty and to Article 59 providing for freedom of cross-border services.

The other case, the criminal prosecution before a Belgian court of Coditel for retransmitting German commercials, is even more complicated. Several rules of EEC law are involved. Does the treaty guarantee the freedom to provide services across national frontiers extend also to services contracted between parties within one member state if the "contents" of these services has come from abroad? The two parties are the Coditel companies on one hand and their subscribers on the other. The contents, of course, are German broadcasts picked up in Belgium. The second question is whether the Belgian prohibition of commercial broad-

casts can be justified on grounds of public policy. The Commission is pressing hard for an end to the Belgian ban on commercial broadcasts. It argues that though prohibited, such broadcasts do not in practice lead to prosecutions which originate in a veiled form from Belgian TV stations. The Commission therefore rejects the public policy argument and asserts that the prohibition in practice hits only at foreign broadcasts.

The French Government wants national and European regulations which would prevent technicians making insensitive cuts in programmes. The Luxembourg Government wholeheartedly supports the Commission which, in turn, is vigorously opposed by the German Government. In the German view there has to be some legal or commercial relation between the supplier and the consumer of services, otherwise there is nothing to protect. No such relationship exists between the German television and the Belgian viewers. All member States in one way or another regulate commercial broadcasts, and in the German view, Community law cannot be used as a lever against a general prohibition of commercial broadcasts, even if that prohibition is not always fully effective in practice.

\* European Court, Luxembourg, Case no. 22/79 (prohibition of commercial) and Case no. 23/79 (Belgium).

## Broadleas safest Kempton bet

THE SAFEST bet on a tortuous programme at Kempton this afternoon appears to be Broadleas in Division II of the Vauxhall Novices Hurdle (3.15). This gelding, trained by Capt. Ryan Price for his wife, has shown promise in both his races over the minor obstacles; first, when runner-up to Persian Crown at

defeated Kybo by four lengths at level weights is a certainty, barring a fall, for any Novices event.

However, that promising young jockey, R. Rowe (who made ample amends by a flawless exhibition on Kybo at Ascot last weekend) made a proper nonsense of things at Lingfield by lying miles out of his ground. Bettors are taken to beat Royal Charley, but with no great confidence.

Whether Derek Kent wins with Royal Charley, I expect him to take the Hounslow Handicap Hurdle (2.15), with Mister Oats, who trotted up at Worcester. Perambulate has Sweeping Along to beat in the Staines Handicap Chase (2.45).

Division I of the Vauxhall Novices Hurdle (12.45) may go to Benson. Fred Winter's gelding was displaced at Worcester and may be up when finishing sixth of 21 behind Buffoon, but no doubt he will have benefited from that race.

An intriguing runner as Towcester is Lord Howard de Walden's Snailwell, a brown gelding by Moulton, who showed some ability in Maiden races on the Flat last season. He need not be special to win Division II of the Marchmont Novices Hurdle (3.15). Mandy's Gift ought not to be troubled to win Division I of this event (12.45).

At Tamtoot: Go Gently, from L. Kennard's in-form, local stable, looks like providing the answer to Division I of the Necktie Novices Hurdle (1.00).

## RACING

BY DARE WIGAN

Fontwell last December, and again when he divided Esparto and MUI Street three weeks ago at Sandown where he was hailed approaching the final night.

The Richmond Novices Chase (1.15) looks to be virtually a match between Betton Gorse and Royal Charley. Betton Gorse, up against the odds made a Kybo at Lingfield earlier in the month. Any horse who has

6.20 Nationwide. 6.30 Tomorrow's World. 7.20 Top of the Pops. 7.55 Blankety Blank. 8.30 The Dawson Watch. 9.00 News. 9.25 The Richard Dimbleby Lecture (Roy Jenkins: Home Thoughts from Abroad).

10.15 Play for Today. 11.35 The Sky at Night. 11.55 Weather/Regional News. All Regions as BBC-1 except at the following times: Scotland—8.47-10.30 am and 11.39-11.50 For Schools. 12.40-12.45 Pm The Scottish News. 3.40-3.50 Pm For Schools. 5.55-6.20 Reporting Scotland. 11.55 News and Weather for Scotland. Wales—2.15-2.35 pm I Ysgolion. 5.55-6.20 Wales Today. 6.55-7.20

Heddiw. 10.15 The Colliers' Crusade. 10.45 Play for Today: "Instant Enlightenment Including V.I." by Andrew Carr. 12.05 am News and Weather for Wales. Northern Ireland—3.53-3.55 pm Northern Ireland News. 6.55-7.20 Sportsweek. 11.56 News Headlines. 11.59 Festival Notebook from Belfast. 12.14 am The Sun. 12.15 am News and Weather for Northern Ireland. England—6.55-6.30 pm Look East (Norwich); Look North (Leeds, Manchester, Newcastle); Midlands Today (Birmingham); Points West (Bristol); South Today (Southampton); Spotlight South-West (Plymouth).

11.00 am Play School (as BBC 1 3.55 pm). 2.00 pm Tennis: The Daihatsu Challenge. 4.45-5.00 pm University. 7.55 Laurell and Hardy in "Busy Bodies". 7.55 George Formby in "Spare A Copper". 7.10 Mid-evening News. 7.20 Newsweek: Do Our Schools Make the Grade? 8.25 Maestra. 8.25 Previews. 9.00 Kelly Monteith. 9.30 Diamonds in the Sky. 10.30 Richard Stilgus with guests Barbara Dickson, Tallan Lloyd Webber. 10.45 Tennis: Daihatsu Challenge highlights. 11.25 Late News. 11.40 Close-down reading.

9.30 am Schools Programmes. 12.00 Animal Kwackers. 12.10 pm Once Upon a Time. 12.30 Emmerdale Farm. 1.00 News, plus FT Index. 1.20 Thames News. 1.50 Armchair Thriller. 2.00 Afternoon News. 2.15 London Belongs to Me. 3.45 Quick on the Draw. 4.15 Project UFO. 5.15 Mr. and Mrs. 5.45 News. 6.00 Thames News.

6.20 Help! 6.30 Crossroads. 7.00 Sapphire and Steel. 7.30 Charlie's Angels. 8.30 TV Eye. 9.00 Fallen Hero. 10.00 News. 10.30 Thames Report. 11.00 The Streets of San Francisco. 12.00 What the Papers Say. 12.20 am Close: Personal Choice with Ray Smith. All IBA Regions as London except at the following times:—

ANGLIA 1.25 pm Anglia News. 4.15 The Beechbombers. 4.45 Little Vic. 5.15 Makin' It. 6.00 Sport. 11.20 Late Film. 11.00 Camera. 11.30 Power Without Glory. 12.30 am The Living Word.

BBC 2 11.00 am Play School (as BBC 1 3.55 pm). 2.00 pm Tennis: The Daihatsu Challenge. 4.45-5.00 pm University. 7.55 Laurell and Hardy in "Busy Bodies". 7.55 George Formby in "Spare A Copper". 7.10 Mid-evening News. 7.20 Newsweek: Do Our Schools Make the Grade? 8.25 Maestra. 8.25 Previews. 9.00 Kelly Monteith. 9.30 Diamonds in the Sky. 10.30 Richard Stilgus with guests Barbara Dickson, Tallan Lloyd Webber. 10.45 Tennis: Daihatsu Challenge highlights. 11.25 Late News. 11.40 Close-down reading.

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THE ARTS

Her Majesty's

Rookery Nook by B. A. YOUNG

No nude girls appear in the Ben Travers farces. No one is bashed over the head from behind a door in mistake for somebody else. There are very few quotable jokes. The plays stand up through the decades because of the skill with which the situations are built up and the characters given sharp but uncomplicated personalities.



Nicky Henson and Dora Bryan

Sadler's Wells

Don Giovanni

The previous Scottish Opera visit to Rosebery Avenue, six years ago, was a heartening affair—a *Tristan* admirably scaled to Sadler's Wells dimensions without skipping, a subtle and sensitive *Pelléas*. This week, the company returns with a new production of *Don Giovanni* and the *Orfeo ed Euridice* described in these columns last month.

The producer is David Pountney, the Scottish Opera Director of Productions, remembered for (among other things) a meticulously musical and carefully characterised Meistersinger, and for the imaginative daring lavished on David Blake's *Toussaint* at the Coliseum. It was as well to cling on to such memories while watching, at times in a state approaching disbelief, the trail of rubbish left by this shallow and vulgar Don Giovanni. It exhibited several of the noxious tendencies peculiar to that dangerous Opera Producer. One is the urge to people the stage with cohorts of extras, massed in defiance of stage directions.

music, and, therefore, sense (so "Fuggi, crudele" became an ensemble for Anna, Ottavio, and six mute attendants. "Ah! chi mi dice mal" a scene with a subplot for Elvira's maid, the Act 1 quartet a burial procession complete with coffin and pallbearers). Etcetera.

Another is the readiness to confuse the dramatic depiction of sexual tensions with a plentiful lolling about on the floor (like bad television adaptations of Restoration comedy), and with a bounty of coarse, redundant byplay, all arms akimbo and outflung breasts, that reached a nadir of sorts in the supper scene, when Giovanni attempted to stuff a banana into Elvira's mouth and threw wine down her bodice. The driving force behind these and other excesses seemed to be the desperate need to throw light on some or other fancy connected with the substance of the opera. It did not matter what that fancy might be, since it was neither clearly nor sentimentally communicated in the actions of music-drama, but flung at the audience in a welter of irrelevant and disconnected embellishments.

Needless to say, the most important things about the opera got submerged: the exploration of character, the peculiar and terrifying mixture of comedy and drama (not much genuine *gloriosità* here); the great balance of profundity and formal innovation. The close of the first act and Giovanni's end, two familiar danger points, were both laughably botched. The designer, Maria Björnson, had costumed the characters in the manner of Velázquez (be it suddenly all the rage—the Welsh National *Erzani* also has a bevy of meninas). As usual in her work, there is a quantity of fascinating, richly elaborated detail, much heavy, sumptuous Spanishness; but the sum, on a stage bounded by imposing facades and wooden slat-blinds, is incoherent. Nick Chelton's lighting rings busy changes on queasy greens, lurid reds, sudden "cinematic" highlightings; to judge by some of Tuesday's furnishings, the lighting box at Sadler's Wells was proving somewhat unresponsive to his demands.

Record Review

Record revolutions?

by DOMINIC GILL

Beethoven: Piano sonatas 1-7. Bernard Roberts. Nimbus D/C 801 (4-disc box, £19.40). Chopin: Four Scherzi. Marta Deyanova. Nimbus 2124 (£4.85).

When considering the claims made by record companies for the various new recording techniques that have been introduced in recent years, it's important to bear in mind that the production line from recording studio to home performance—like the home hi-fi ensemble itself—is only as good as its weakest link.

Just as there is no point in buying a pair of very good and very expensive loudspeakers if you are going to run them with a cheap, ill-matched and underrated amplifier, the benefits of using advanced computer technology for recording in the studio can be cancelled out entirely by a weakness in any part of the subsequent chain—in the actual recording and engineering techniques involved; in the pressing (they are often unstable, recycled vinyl); and not least, in the quality and type of equipment used to reproduce the sound in the home.

"Digital" recording is potentially superior to the conventional analogue system, since it bypasses magnetic tape entirely at the recording stage (and thus also tape-distortion and tape-hiss); has a virtually unlimited dynamic range; is indestructible; because of its non-mechanical nature, but we, the consumers, must still put back our recordings at home on conventional analogue equipment, either on tape (most probably a mass-produced cassette) or on disc (often warped and badly pressed). The subsequent links in the chain are as weak as they ever were.

I have not yet been able to detect the slightest significant difference between any new digitally-recorded commercial disc and the best of those produced in the conventional way. Some, because of poor pressings, have been significantly worse. The new technology is not so far, from the consumers' point of view, the revolution it is sometimes dressed up to be. Its full impact will certainly be felt eventually, but not, I suspect, until all have digital sound-processors at home (of some standardised type) to reproduce the digitally-recorded sound.

Some other, usually smaller, record companies have been experimenting with less expensive ways of improving their quality of their recordings—notably in two fields, called for

convenience "Direct Cut" and "Fast Play." By the conventional process, a performance to be issued on disc is first recorded on a multi-track tape, edited, spliced and corrected, mixed for stereo, and transferred to a master-disc for pressing. The final result may bear little resemblance to what actually went on in the studio of single movement of a sonata can be, and sometimes is, made up of literally hundreds of short takes and re-takes spliced together; and a certain amount of quality is lost by recording first on tape and then transferring to disc.

"Direct Cut," like digital recording, bypasses the magnetic tape stage entirely, cutting the performance directly on to a master disc. It also rules out editing: the groove-cutter is not raised from the disc until the whole side is finished; the music is recorded as it was played, warts, fluffs and all. At first sight the idea is attractive: the performance may be that much more "authentic," heard in direct and unedited form. The sound-quality, by-passing tape, should also be richer and clearer, less distorted, and contain no tape-hiss at all.

But there are also disadvantages. Technically, the system allows less room for manoeuvre and correction—still greater attention must be paid to the fine points of recording technique in the studio; and the performer, far from feeling a sense of joyful release, may actually feel intimidated and constrained by the knowledge that his mistakes cannot be edited away. His performance may, paradoxically, sound less spontaneous, and less daring, than one recorded under more "artificial" conditions. And "artificial" is perhaps the key word: for there is nothing natural to the process of recording a single performance, immutably, on tape or disc; the very process itself is an artifice, a kind of deceit. Direct-cut recordings of live recitals and concertos is another idea—and perhaps a promising one. But a musical performance in a studio full of technicians, without an audience, is not usually an event of the greatest magic—and not at all an event one would necessarily like to capture "whole."

Nimbus is one of the first record companies in Britain to experiment with Direct Cut commercially—though of course the technique (as opposed to it) is not remotely new, and takes us back to the very earliest days of wax-cylinder recording. They claim additionally that the virgin vinyl used for their pressings

is three times harder than that commonly used, and gives longer record life, as well as less warping. Each side of Bernard Roberts' Beethoven sonata discs is a single entity, bearded just as it was played. But for all the enterprise involved, both technically and artistically, the set is a disappointment. The acoustical ambience, for a start, is plummy, slightly over-resonant, slightly "boxed-in," never ideally clear. The "village hall" presence is no worse than that in many concert halls; but if a record is to have any advantage over live performance at all, it must be to present the music in the best possible acoustical light.

The playing is decent—Bernard Roberts is a chamber pianist I greatly admire; but none is a performance I'd feel compelled to rush out and buy. "Frock-coated" was a colleague's accurate epithet. Op. 10 no. 3, for example, invariably a gauge to any pianist's success with early Beethoven, is presented with integrity, honesty and intelligence, but without flashing lights, fury or fire. The great *largo e mesto* just sounds nice and straightforward; jolly good, in its very English fashion, but not remotely exciting. The minuet is charmingly done, capped by a gentlemanly rondo (in that finale especially, one senses the constraint that Direct Cut must have provoked).

Ironically enough, I find the sound-quality of Marta Deyanova's performances of the four Chopin Scherzi altogether truer and clearer, closer and fuller-blooded—and they were recorded by Nimbus using the traditional tape-transfer method. The disc's unusual feature is its 45 rpm playing speed—which should produce less surface noise on playback, and give a wider dynamic range. (Interesting to note that Nimbus have not sacrificed playing time by increasing the speed: new recording techniques mean that 12-inch discs can still hold up to 30 minutes of music even at 45 rpm.) The sound-quality is certainly good; though I have to admit I find it no better than, for example, the best of DGG's piano recordings at 33 1/3 rpm. The performances themselves leave something to be desired; sturdy, but without much light and shade, or a great deal of sparkle. Good second-rank.

No new technique has yet emerged, it would seem, to supersede, or even greatly improve, a fine tape-recorded performance, engineered and edited to give as natural and authentic a sound as possible, superbly pressed, and reproduced at home on any of the well-matched, mid-price range hi-fi systems available everywhere. In ten years' time the picture may well be different, but this week, significantly, the most compelling of Nimbus's recent releases are three discs, traditionally recorded by tape-transfer, and playing at no more than 33 1/3 rpm, of Vlado Perlemuter's Ravel—good, old-fashioned recordings of a great, old-fashioned pianist which I hope to review next month.



Diana Montague and Gary Bennett

National Gallery

Monteverdi

by RONALD CRICHTON

In honour of the Venetian Seventeenth Century Painting loan exhibition the National Gallery on two consecutive evenings (Tuesday and Wednesday) presented a programme of Monteverdi. The small but talented company, Musica nel chostro formed for Adam Pollock's summer festival at Batignano in Tuscany, chose the space under the dome where the wartime concerts took place. Although secret hopes that the spirit of Dame Myra Hess would float downwards on a heavenly chariot remained disappointed, memories were stirred.

To be truthful, the space is not ideal for stage works, even on the small scale required for Monteverdi's *Combattimento di Toncredi e Clorinda* and *Bello delle Ingrate*. The small Baroque ensemble under Jane Glover sounded, from quite a near seat, distant and rather dim: only the organ impinged and that grew monotonous. The producer, Patrick Libby, wisely did not attempt too much, but the singers' slow gyrations on their high platform so that the three separate blocks of audience could be more or less equally favoured were an unexciting solution. To be fair the voices did not disappear when backs were turned, but tension sagged. Intonation was unreliable.

Il combattimento, one of the sacred cows of Baroque music and, indeed, a piece of great historical importance, is difficult to put across to a modern audience who haven't got printed words and if they had couldn't read them in near-darkness. The always intelligent and stylish Ian Caddy was unable under these circumstances to do much with the long

narration. Only the beautiful ending when Clorinda dies made much effect. *Il ballo*, the sad story of heartless wives summoned from Hell by Pluto for the benefit of Venus and Cupid (and of potentially heartless ladies in the audience), came off better. The composition of the ballet was odd: not only presumably equally damned bushbands but a monstrous cardinal made their appearance. At least they brought a welcome touch of grotesque fantasy.

Diana Montague was tonching as the dying Clorinda. Eiddwen Harry, dignified but cool in the solo version of the "Lamento d'Arianna," was much more eloquent as the suffering lady who sings the shorter, equally poignant, lament at the close of *Il ballo*. The other soloists in that work (Diana Montague as Venus, Lesley Garrett as Cupid, John Tranter as Pluto) were decent but characterless in music full of dramatic expression. Miss Montague wore the costume for Venus very well.

Searching for parallels between visual arts and music in a given period can be misleading, but one couldn't help hoping for, yet hardly felt, currents running between the richness and brilliance of the canvases downstairs by Strozzi and others and these nice but low-voltage performances. They were most clearly detectable in the unstaged ensemble music: the "Altri canti d'amor" and Monteverdi's own later version of Ariadne's Lament, both from his Eighth Book of Madrigals. Here the singers already mentioned were joined by John Angelo Messina, Gary Bennett and John Potter.

Walthamstow Assembly Hall

Much Ado About Nothing

The Royal Shakespeare Company has taken its two latest small-scale productions of *Much Ado* and *The Caucasian Chalk Circle* to Oldham, Carlisle, Slough, Scunthorpe, Yeovil and Milton Keynes, to name but a few.

Now it is the turn of the London Boroughs, before both shows appear early next year in the Warehouse Arts Council Touring has sponsored the jaunt, with Hallmark Cards. It is too often forgotten that major London-based companies are subsidised by taxpayers in Skipton as well as in Hampstead, and while it is often impractical to suggest that the National or the Royal Ballet should be, like the National Health, as available to the bar-barians north of Watford as to the London culture vultures, there is a well-established chamber element in the RSC's work these days that is admirably suited to their obvious predilection for touring.

Ian McKellen, who led last year's small-scale company, is already on record as a champion of the policy. The difference this year is that there is no recognised RSC star in the sticks, although there are several excellent actors—Alan Armstrong, Clive Merrison, Roger Sloman—who are new to the company. Charlotte Cornwall is a delightful Beatrice, and she, of course, with Jane Carr (Margaret), Jill Baker (Hero) and the director/designer team of Howard Davies and Chris Dyer, is a familiar RSC regular.

The Walthamstow audience was banked on three sides of the action. The attention was total, the seats packed, the applause deafening. In spite of all deficiencies—and there are many in the production, not least the completely boring Benedick of Kenneth Colley—the company related to its audience in a manner unthinkable in the Warehouse, that dark ghetto of good intentions and bad sightlines. There is a feel of the tiring house in the design. A long back wall is decorated with coats, saddles, rifles and other insignia of a privileged society at leisure. Nothing is made of Benedick's return from the war. Much, on the other hand, is made of Don Pedro's and Claudio's taste for battle, as Mr. Merrison and Hugh Fraser stomp around in riding boots, black coats and white collars,

jutting their jaws and behaving as gentlemen should. Such a Claudio would think nothing of disgracing Hero in the Church, nor does he. Nice touch.

I am afraid, though, that Mr. Davies is wrong to take Shaw's advice and reduce the romantic protagonists to almost neutral anonymity. Miss Cornwall survives by sheer personality. Mr. Colley just sinks slowly from sight as the evening progresses. It is just plain silly to trample through the speeches as they do, for the success of the comedy depends, whatever Shaw says, on the richness and subtlety of the central doublet. The deception scenes, funnily enough, work better for Mr. Colley as he is given some business with a bunch of balloons at the top of a ladder. Miss Cornwall, when her turn comes, just offers a few grimaces behind an umbrella.

Alan Armstrong's Dogberry is a charming bonus to Eric Morcambe, but he misses the wedding subservience of the part by being so physically assured; also the pathos—what are those losses he bath suffered? Donald Sumpter as Don John is a nicely subdued smiling villain and the musical setting (by Stephen Oliver) of "Sigh No More" three to a bar, is really beautiful.

MICHAEL COVENEY

LSO celebrates with pop classics

To celebrate its 75th anniversary the London Symphony Orchestra has co-operated with K-Tel, the television record production company, in the production of "Encore—Anniversary with the Classics," a box set of three albums containing popular favourites. It is to be advertised extensively on television and the hope is that 100,000 copies will be sold. An advantage for the LSO is that it gets a royalty on every set bought.

Patrick White Award Randolph Stow has won the Patrick White Award for 1979. The Patrick White Award Trust was set up with his Nobel Prize money, the interest from which is awarded annually to the creative writer whose body of work is considered to have made the most distinguished contribution to Australian literature. This year the award amounts to £5,700.

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SECTARIAN STRIFE AMONG MOSLEMS AND THE ATTACK ON THE GRAND MOSQUE IN MECCA

# An Islamic shock for the Kingdom

## FINANCIAL TIMES

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Thursday November 22 1979

## Re-shuffling the NEB

DESPITE THE bus and cry in Westminster and Whitehall yesterday, the question of whether Rolls-Royce reports to the National Enterprise Board or to the Department of Industry is not one of the greatest issues at stake. What matters is that the company should be efficiently run and that the management should be set clear financial targets for which it is held strictly accountable. Since the company is heavily dependent on funds from the taxpayer, its performance has to be monitored by someone representing the taxpayers' interests. There are plausible reasons why the monitoring should be done by a semi-independent agency rather than a government department. Rolls-Royce is in a business where considerations of national interest—prestige, high technology, exports—can very easily obscure commercial criteria. A supervisory agency like the NEB, keeping its eye firmly on commercial objectives, has its attractions.

**Sensitive**  
No doubt government departments are capable of playing a supervisory role, as they do, with mixed success, in relation to the nationalised industries. No doubt, too, it is irritating for the Rolls-Royce management to have to argue their case, once to the NEB and then again to the Department of Industry. Because the sums of money involved are so large, and because of the political impact of it, say, cutting off the supply of funds to Rolls-Royce. Ministers and civil servants cannot surrender decision-making power to the National Enterprise Board. But it is precisely the political sensitivity of Rolls-Royce which makes the argument for a monitoring agency outside the government machine all the stronger. If Ministers want to over-ride commercial criteria, that is a separate decision which should be separately justified and announced.

**Tight controls**  
The fact of the matter is that Sir Keith Joseph has given in to strenuous lobbying by the present chairman of Rolls-Royce, who has never disguised his contempt for the NEB—a feeling shared by a good many of the Government's supporters. In giving way Sir Keith has, regrettably, allowed a commercial sensitivity to be introduced into a bitter public confrontation which has, among other things, soured relations with trade union leaders. Having done it, Sir Keith has

two urgent tasks to perform. One is to explain to the taxpayer how the new arrangements will work. Will the new chairman of Rolls-Royce, Sir Frank McFadden, be given carte blanche to run the company with minimal intervention from Whitehall? One long-term solution which the Government is believed to favour is bringing Rolls-Royce under the wing of BEC, which would at least ensure the imposition of tight financial controls. But since that is apparently not feasible at the present time, an alternative way of enforcing the same disciplines has to be found. Secondly, Sir Keith has to come clean about Rolls-Royce's financial position and prospects, its likely demands on the taxpayer and the expected return on the investment. An internal Treasury memorandum which was leaked earlier this year raised doubts about the commercial wisdom of Rolls-Royce's development programme. While one must applaud the company's success in gaining orders for the RB-211 and its derivatives, the post-war history of Britain's aircraft and aero-engine projects does not encourage optimism about the financial consequences of this success.

**Disparate**  
Finally, the status of the NEB has clearly been altered by the outcome of the Rolls-Royce affair. If it goes back to the Department of Industry—there is no obvious reason why it should be treated differently from Rolls-Royce—the NEB would be left with a disparate collection of investments. Sir Keith Joseph indicated yesterday that its "catalytic investment role" in connection with advanced technology, as well as its regional and small firms roles, would continue. But in its truncated form it is unlikely to attract staff of the highest calibre. Perhaps the Government intends that as the market economy revives it should wither away.

That may be no great tragedy, but it is worth recalling that successive governments have found it necessary to undertake certain interventions of a commercial or industrial nature. These interventions are handled more efficiently by a commercially-run agency outside the government machine. Instead of chopping and changing after every election, it would be better to stick with one agency, define its powers narrowly and allow it to build and retain the expertise which it needs.

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FOR ISLAM the bloody seizure of the Grand Mosque at Mecca, holiest of all its shrines, is a shattering event: no less so than an armed take-over of St Peter's in Rome by dissident heretics or a politically motivated gang would be for Christendom. The motives for the outrage and its outcome may not become clear for several days.

But for Saudi Arabia, at least, the event can be said to be the most dramatic since the assassination of King Faisal in 1975—and probably a more serious one. The killing of the monarch by a half-brother and vengeful nephew might legitimately be regarded as having been an affair of limited import. The circumstances of King Faisal's death in no way affected an orderly succession, indeed they may have helped to ensure it. The storming of the great square at the heart of the Prophet's birth place is an upheaval wholly unprecedented in magnitude in the annals of the Kingdom founded in 1932.

The crime therefore is likely to shake the confidence of the ruling House of Saud more gravely than the assassination of King Faisal. It comes only a year after the regime's nerves had already been set on edge by the growing turbulence in Iran which led to the Shah's going into exile last January, and the emergence of a fully

fledged Islamic theocracy in Iran—but one very different from the Kingdom's. Already apprehensive about the large expatriate community within its borders, the Saudi Government intensified security in the autumn of 1978 as the time approached for the great annual pilgrimage to Mecca known as the Hajj.

At the best of times the influx of over 800,000 pilgrims into the Kingdom, apart from the administrative and logistical problems involved, is difficult for a country with an indigenous population believed to be no more than 5m and a resident foreign community of as many as 1.5-2m. A significant minority among the hordes who converge on Mecca by air, sea and road belong to the Shi'ite sect. The Hajj ended only four weeks ago. Earlier this month it was reported on good authority that a plan by Iranians to disrupt the pilgrimage had been foiled. The natural assumption, therefore, might have been that Shi'ites had been responsible and the siege of the Great Mosque an over-spill from the Iranian revolution.

To an extent that may be true—but only a limited one. Mobarrem and the start of a new century is also an emotive occasion for Sunni Moslems. Last night the evidence began to batten that they and not Shi'ites were responsible. Moreover, the attack is reliably reported to have been carried out by members of the Otaiba tribe from the Saudi heartland of the Najd.

Officially, the insurgents were described as "armed elements outside the Islamic community"—meaning no more than they had placed themselves beyond it by their action. The seizure of the Grand Mosque appears to have been by intensely conservative forces opposed to the Government's programme of modernisation and development rather than the radical—but similarly "reactionary"—ones unleashed by the Ayatollah Khomeini's revolution in Iran. If this is so, they would historically derive their motivation from the fundamentalistic Khawarij—or Moslem Brotherhood.

It provided the religious fanaticism and blind courage on the battlefield that enabled King Abdel-Aziz to recapture Riyadh in 1902 and the House of Saud's domain which had been lost in the 18th-century. It was because of their indiscriminate massacres that the founder of modern Saudi Arabia finally felt forced to eliminate them. The majority of Saudis, not to mention Moslems all over the world, will have been aghast with horror at the Mecca outrage. For the Royal Family, whose freedom the Kingdom

effectively is, the implications are far more grave if its own subjects—harking back to a more simplistic Islam and primitive age—were responsible. Despite the showdown with the Iwan nearly 60 years ago, tribes like the Otaiba have generally reckoned to be the backbone of the regime's support. For instance, it is one among a select number providing men for the National Guard, the paramilitary force which in the last resort is the armed security for the House of Saud. Assuming that the seizure of the Grand Mosque was by "grass-roots" bedouin traditionalists, the violent protest is a parallel to the Iranian religious revolutionaries' uprising against the Shah.

Until the Ayatollah's rise to undisputed power, Saudi Arabia constituted the only Islamic theocracy in the world. Like his predecessors, King Khaled is the Imam of the country, nominally its spiritual as well as temporal leader in the historic Sunni ways of things. Islamic Shariah law founded largely on literal interpretation of the Koran is the official constitution. In practice, the ruling hierarchy refers all important decisions apart from those relating to foreign policy to the ulama, or religious leaders. It is not generally appreciated the extent to which the "progressives" in the Saudi regime—like Crown Prince

Fahd—have had to take account of deep conservative feeling in pursuing development policies while at the same time satisfying a growing, liberally-minded and often Western-educated middle class. An important example was the introduction of TV in the mid-1960s. A brother of King Faisal's assassin was killed by a policeman in a demonstration against it—vengeance for his death is believed to have been one of the confused motives behind the regime. In the wake of the first oil price explosion—from 1974 to 1976 especially, the Kingdom suffered similar stresses and strains as Iran. The Saudi Government saw the warning light and put the brakes on to control development and inflation. If the hypothesis of the Mecca outrage being prompted by obscurantist orthodoxy is true, then one result will be, inevitably, a more cautious approach to spending well by reinforcing the already strong lobby in favour of conserving oil and not satisfying the needs of the industrialised West. Meanwhile, with the Ayatollah Khomeini still dominating Iran, the ruling hierarchy in Saudi Arabia cannot be complacent about its own Shi'ite minority. Concentrated in the Eastern Province where the

main oil producing fields lie, it is thought by some observers to constitute the majority of the population there.

They make up an important part of the labour force in the petroleum industry. In 1963 and 1968, labour unrest attributed to them was put down with great brutality. The Shi'ites of Saudi Arabia remain an underprivileged and even suppressed people. They are able to practise their own brand of Islam—but not to the extent of demonstrating during Moharram when males of the sect publicly flagellate themselves. Many of the 1m-plus expatriate Yemenis in the Kingdom also belong to the sect.

The danger of a popular explosion in the Eastern Province remains. It is probably one that could be dealt with by the National Guard, but a Shi'ite-led revolt would be totally reliable in their devotion to the regime and are entrusted with defending the oil installations. Another threat to the established order must come from the uncertainty created by the Mecca affair and the opportunity that it might give to middle-class malcontents, resentful of the Royal House's predominance in running the country, particularly in the armed forces, to challenge the regime.

Richard Johns

## In search of a theocracy on earth

IF EVER there was to have been a significant date for the seizure of the Great Mosque in Mecca, the site of the Ka'aba, the holiest shrine in the Islamic world, it was Tuesday morning. First, it marked the opening day of the year 1400 in the Moslem calendar. Second, it occurred at the beginning of the month of Mobarrem, when Shi'ites of the unorthodox sect of Islam for ten days mourn the killing in AD 680 of Hussein at the battle of Kerbala, now in Iraq. Hussein was the son of Ali, himself the son-in-law of the Prophet Mohammed, whose line of descendants are regarded by Shi'ites as the legitimate head of the Islamic community, through successive Imams, the twelfth of whom disappeared in the ninth century AD and will reappear as the Messiah.

Religious motivation may by itself provide the reasons for one man, with armed followers, to proclaim himself on this apocalyptic day at the Great Mosque, the Messiah. But, particularly in the atmosphere of the Islamic Republic in Iran under the Shi'ite guidance of Ayatollah Khomeini, the political aspect of Islam as a religion cannot be ignored. For Islam is not only perhaps a more political religion than any other, it has also been, from the earliest years after the death of the Prophet Mohammed in 632, divided

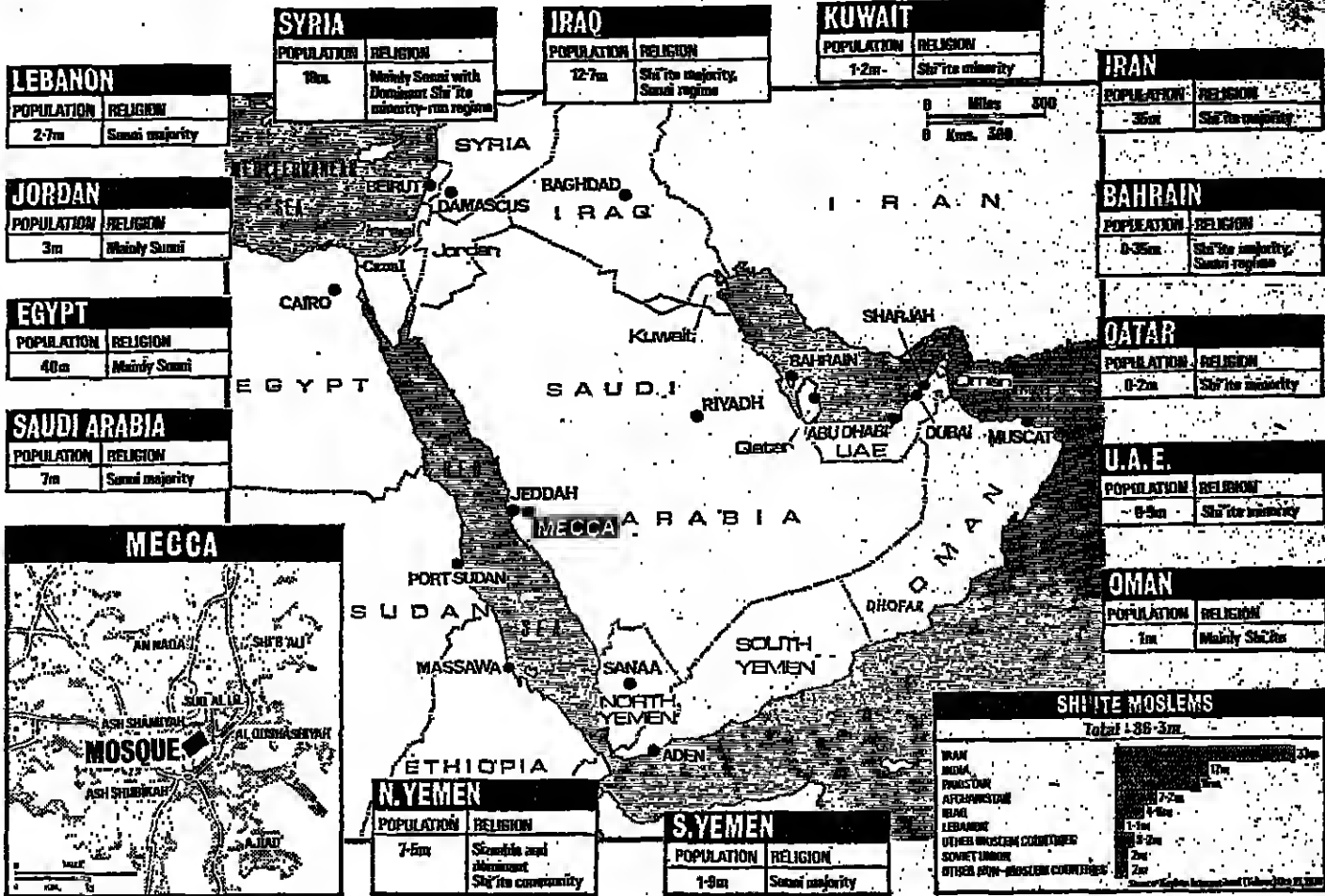
broadly into orthodox Sunnis and unorthodox Shi'ites, the predominant faith of Iran and numerous sub-divisions. These range from the mystic Sufis to the puritanical Wahhabis of Saudi Arabia, and the heterodox and secretive Shi'ite sect of the Alawites in north-west Syria, which have incorporated certain Christian practices. Within each of these sects is reflected the consistent concern of Islamic communities about who should be their secular and spiritual leader. This crisis, personified in Ayatollah Khomeini's role in Iran, is less pronounced in orthodox Sunnism, where political rulers and religious leaders have generally worked more closely together.

Islam's political role stems from the fact that Moslems are ultimately committed to the establishment of a theocracy on earth—in their different ways the objectives of both Ayatollah Khomeini and Colonel Mu'amar Gaddafi of Libya. But in more modern and mundane terms, Islam has derived its peculiar political strength from two main factors.

First, it provides a comprehensive guide to life and behaviour, which even in its more statist forms helps ordinary people who have been disoriented by the problems of over-rapid economic development. This was particularly true in Iran, where in August 1974 the Shah decided to double

the 1973-78 development plan to \$70bn with little regard for the effects on his people. This lesson has been noted by Arab leaders from Saudi Arabia to Algeria. Second, the Friday morning gathering for prayers has become a political forum in many parts of Islam, where such preachers as Sheikh Ghodhani in Tunis or those of the fanatical Moslem Brethren, who appear to have been behind Tuesday's attack, have built up followings which both rival and are beyond the control of local

political parties and the armed forces. Indeed, the Moslem Brethren, who were founded in Egypt as a formal organisation in 1928, plotted against Nasser. An attempt to assassinate him in 1954 provided a reason to dismantle their organisation. But it failed, and the Brethren remain in Egypt, and in other parts of the Arab world, a potent force. There may be a third aspect, too. Since 1973, the enormous wealth from oil, which has brought growing political power, has also brought



Moslems, not just in the Middle East but elsewhere in Africa and the Far East, to believe that the Islamic world is to experience again its glories of the Middle Ages, when Islam was the dominant culture. These traits have been more pronounced in Shi'ism, partly because its followers have tended to be minorities in most countries, and partly because, since the earliest days of Islam, they have represented forces opposed to the accepted government of the day. Thus Shi'ism

became the majority religion in Iran under the Safavid dynasty in the 16th century in order to protect Persian independence against the predominantly Sunni Ottoman Empire. In the end, Moslem governments are caught between two conflicting attitudes. On the one hand they are proud that Islam is experiencing a world-wide resurgence. But on the other, they fear that it can become very swiftly a political force beyond their control.

Anthony McDermott

## Aegean worries for the West

ARGUMENTS over the Aegean may once have had the same comforting remoteness as tales of Agamemnon setting sail for Troy. But, like it or not, in 13 months' time these arguments will to some extent be an EEC problem—as they are already a major source of anxiety for NATO.

Last month Mr. Constantine Karamanlis, the Greek Prime Minister, used his visit to four Western European capitals to seek help in returning to the military wing of the alliance. Five years ago his government had withdrawn from it, seeing the act as the best alternative to declaring war on Turkey.

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## MEN AND MATTERS

### Keeping Shotton hopes burning

Although 6,400 workers at the Shotton steelworks in North Wales have accepted that the best they can hope for is to take their redundancy money and run, one man—and a number of City backers—believe they are wrong.

Stephen Gray, who takes over as chairman of the Welsh Development Agency in January, is evidently determined to nurture what he describes as his "germ of an idea", namely to inject new money into Shotton without government help. "The first thing is that a merchant bank has got to have a good look at the scheme and put down some hard numbers. We'll go from there." But he admits that, even if he manages to pull off this—on the face of it improbable—coup, it would not represent a solution to the unemployment problem in Shotton. "At the end of the day slightly more than 1,000 more people would be employed than under the BSC's plans."

An unpublic and elusive figure, Gray has been preparing this scheme during the seven years since he was sacked as managing director of the British Steel Corporation's strip mills division in 1972; he and chairman Sir Monty Finniston fell out over BSC's 10-year investment strategy, and specifically over the fate of Shotton. "The last thing we should do," according to Gray, "is to spend enormous sums of money trying to develop a Japanese style industry based on a technology that is 15 years old." After his departure from BSC he went into partnership with two former colleagues to establish a steel industry consultancy; until his scheme for Shotton was announced a week ago little more was heard about him.

Essentially his idea is that Shotton's ageing open-hearth furnaces should be replaced by two electric arc units and the plant established as an alterna-

presidential candidacy is limitation of the powers of the big oil companies, and Herbert Schmeitz, Mobil Oil's chief publicist and perhaps the industry's most effective spokesman. Known generally as Herb, Schmeitz has taken an unpaid leave of absence from Mobil to work as a media and advertising adviser on the Kennedy campaign. The word is that he will not be a member of the campaign brains trust on issues, but will concentrate on his area of expertise—getting the message across. Nobody disputes his competence in this respect. As I mentioned the other day, the "Mobil editorials" which dot the leader pages of American newspapers are very much his handiwork. Schmeitz points out that he is long time intimate of the Kennedy family, working on the campaign of brothers John and Robert and serving briefly as a labour negotiator in JFK's administration. Even so, a man with his naturally activist inclinations may find some of the arguments Kennedy will use hard to swallow—a key Kennedy adviser on energy is none other than James Flug, former head of Energy Action, a consumer-oriented lobbying group which has been a consistent thorn in the side of the oil industry.

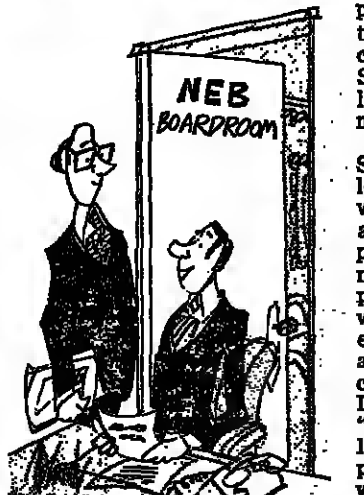
are apparently doing a roaring trade in Saudi Arabia and points West. Their device consists of four discs within a compass case, each of which contains the settings of 36 major world cities. All you do is select a city, line it up and you have an immediate beam on Mecca. The compasses come in various finishes, from cedar to ivory and gold, and cost from \$85 to \$2,200. The Bin's next invention sounds much more prosaic but equally valuable: a device for shelling shrimps.

Mole fever  
Collins the publishers tell me they have had some discussion about expanding the title of Professor Kenneth Mellanby's book "The Mole" to "The Mole—The Blunt Truth."

Figuring it out  
The American banking set has mystified me lately with the word "hunwul". Hunwul, I am told, are the sort of people they would like to meet just now. Eventually I swallowed my pride and asked "It means 'high net worth individual'." I was told. Like other institutions, the American banks are anxious to gain the custom of as many hunwuls as possible now that exchange controls have disappeared. The precise definition varies, but at least one New York bank considers the minimum qualification is \$250,000 available for overseas investments. "Familly," says a spokesman, "forget the jargon and just take it we're looking for business from the stinking rich."

Cosy but crowded  
For reasons lost on me, Uruguay has been advertising—among other statistics—that the "Number of people per bed in hospital" back home is 162.

Mixing oil and Flug  
An unlikely marriage has just been arranged in Washington. It is between Senator Edward Kennedy, a bedrock of whose



"Lord Scanlon just said 'One out—all out.'"



# Where the economy goes from here

A FEW DAYS ago I was asked in the friendliest possible way to produce "solutions, not problems" for the British political economy. Unfortunately, not all problems have solutions—which is part of what is meant by calling them political. But ever ready to oblige, I have put in the accompanying table a set of suggestions which would certainly not revolutionise the British economy overnight, but which would help to set things moving in the right direction.

The first half of the list is in the fiscal and monetary field, where people are at least prepared to listen to economic commentators. The second half concerns the far more important problem areas of the labour markets where illogic reigns supreme. All the proposals have been discussed in detail in previous articles. They have in common the fact that they do not require lengthy investigations or negotiations, but could be achieved this side of Christmas and, in the financial field, actually implemented. They are also linked by the fuddy-duddy nature of the objections to them.

Thus I have left to one side fundamental measures to tackle labour market monopoly. There is no chance of these for some time to come; and it is a waste of political capital to use it up in a battle with the TUC over the peripheral measures put forward by Mr. Prior.

The most important immediate way of helping employment, however, is to destroy the belief that 20 per cent inflation is here to stay. The trouble is that a switch from direct to indirect taxes, which was worth discussing when the inflation rate appeared to be 8 per cent a year ago, made no sense when that rate was in any case due to rise to 14 or 15 per cent.

Curiously enough, for all their ritual denunciations of Labour, the incoming Conservative Ministers were so mesmerised by Mr. Healey's tough talk that they did not realise what an inflationary legacy he had left behind. Having, and not intentionally, reduced the public sector borrowing requirement from £8.5bn in 1976-77 to £5.6bn in 1977-78 without any of the disasters which mainstream economists had predicted, Mr. Healey planned to increase the PSBR in 1978-79 to £8.5bn and actually did increase it to £9.3bn.

## Import boom

The counterpart in the real economy was massive labour shortages and import boom. Because domestic producers could not fill the extra demand. This showed up less in the employment figures which remained high than in registered unfilled vacancies (a mere fraction of the total) which more than doubled in the three years up to this spring. Consumer spending rose at an annual rate of 6 per cent in 1978 and in the first half of 1979.

At the same time as this domestic overstrain international inflation gathered momentum. The rise in oil prices at least until a couple of months ago was more a consequence than a cause of world inflation.

The big mistake of the incoming Ministers was not to adapt their plans to the change in circumstances. They tried to achieve too many objectives simultaneously and, like the Heath Government in 1970, did not see that they had to make the fight against inflation the number one objective, and that others would have to wait.

But the extraordinary thing was how Ministers allowed the impression to gain hold that the temporary bulge in the price index, resulting from their tax switch, in fact involved a 17 per cent inflation rate. The figure was first blurred out by Mr. Patrick Jenkin, the Social Services Secretary, in explaining the pension increase. This was meant to be the November peak, but popular pessimism soon projected it indefinitely and rounded it up to 20 per cent.

We will see how successfully today's much disputed official economic forecast can dispel the impression.

There was also the extraordinary way in which the £2bn projected increase in public spending (before special items and manipulation) between last year and next was allowed to be presented by the spending lobbies as savage cuts in public services. Heartless cuts probably have been made. This is all part of the trick of mobilising opinion on the spending side and making sure that public sector staff rather than services are maintained. Throughout all this the Treasury has honoured its time-honoured motto: better be defeated in a war than be accused of leaks.

As the public expenditure example shows, what went wrong was more than presentation. Despite a target £8.3bn PSBR the rate of public borrowing in the first half of this year has been about £12bn, partly due to strike delays in revenue and partly due to the pattern of fiscal change. Most ironically of all, for all the silly political comments about "savage deflation", money was simply poured into the economy.

Talk about the surprise rise in bank borrowing in the last week of the October banking month simply will not wash.

## IMMEDIATE POLICY SUGGESTIONS

- Link MLR automatically to market interest rates
- Set target for public sector borrowing independently of the economic forecasts
- Issue medium term monetary plan
- Publish, publicise and monitor a variety of monetary aggregates
- Issue indexed gilt-edged securities
- Put all gilt-edged issues to competitive auction.
- Abolish Clegg Commission
- All aid to strikers' families to become loans
- Index child benefits and all tax bands
- Tax social security benefits
- Allow tenants to relet council houses at market rents.

The three months up to last September showed that every measure of the money supply, apart from the officially massaged M3, was itself far above the official range of 7 to 11 per cent. The Bank of England's own figure of the rise in acceptance credits by which the banks have avoided the so called control control showed the same over-run. If everything had previously been under control a single month's bad luck could have been taken by the authorities in their stride.

Those who think that money supply control is a form of metaphysics, or affects inflation only after unemployment has been increasing for millions of years, should look at the housing market. At the beginning of 1978 average house prices were 10 per cent higher than a year before but have been rising by around 30 per cent per annum in the middle quarters of this year. If a fraction of the

political energy expended in keeping the mortgage rate down were devoted to controlling the monetary tap, most of us, including home buyers, would be far better off.

## Successful

So, far from monetarism having failed as its many enemies in the City and business world allege, it has not been tried since 1975-77 (when it was tried, was successful and then abandoned). The suggestions in the top part of my table are intended to provide a belated opportunity of trying it again and for a longer period.

The first one, that of tying Minimum Lending Rate to a market interest rate, is an obvious change which would take the "Bank Rate" drama out of this particular indicator and allow it to fall and rise with other interest rates. One could

not pretend that the level of rates over a period would be very different; but the overnight rise from 14 to 17 per cent and the crisis Downing Street meetings could be avoided. Indeed, MLR used to be tied to the Treasury Bill rates until the Bank of England dropped the link in the interests of—wait for it—"greater control."

Setting a medium term target for the money supply is of course of more fundamental importance. It could be done next week if Sir Geoffrey Howe would only make the decision and then lock his door. If any Treasury sceptic says that trade union leaders are not influenced by monetary targets this is surely because these leaders have correctly sensed that governments have usually adjusted their monetary policies to wage increases, oil price rises or whatever other disturbances have occurred. They have therefore had no reason to study or believe them.

It is probably convenient to continue setting targets in terms of the accustomed "M3." But unless other measures of money and credit are published, publicised and used as a check, the targets will not carry credibility in the financial community, let alone with Mr. Moss Evans. Even without Charles Goodhart's "law" (to the effect that the measure which is controlled loses its influence) one knows that any single measure used on its own as a control would be avoided by the ingenuity of the markets.

A monetary strategy needs a budgetary policy to go with it. The most important immediate task is to break the link between the PSBR target and the short-term economic forecast. It is by this link that Ministers who claim to be sceptical of the forecasts are

made once more dependent on them. As Dr. Alan Budd of the London Business School has suggested, the best procedure would be to have a target, not a forecast, for the PSBR of £8bn for 1980-1981. This would be based on a 1 per cent growth of output, which has been the trend of the last few years. Recessions do not go on for ever; and even if the actual borrowing were to be higher next year because of a fall in output and revenue, this formula would guarantee an underlying trend towards improvement with the temporary bulge taking place when borrowing from the market is easiest.

## Indexing test

But for me, the acid test of the seriousness of the authorities in wanting to bring down the rate of inflation is their willingness to issue indexed linked gilt-edged securities. The parrot cry objection is that this would build inflation into the system. But it is the failure to issue them that is embedding inflation. When the Government is borrowing into the 21st century at a nominal interest rate of well over 14 per cent it cannot afford a big or quick drop in the inflation rate without a prohibitive cost to the taxpayer.

It is worth noting that the widespread conversion of the National Debt to an indexed basis would curb reduce the nominal servicing costs of the debt and thus of the PSBR itself. Calculations such as those in the recent Bank of England paper suggesting a PSBR of only about £4bn on an inflation accounting basis, would be psychologically more convincing if actual payments could be reduced as well. The

lenders on the other hand would also have a good bargain if they knew that the redemption value was guaranteed in real terms. The reason why both sides could gain is the same as the reason why normal insurance pays all the parties concerned.

It is breathtaking to hear arguments in favour of the present non-indexed loans based on the assumption that inflation will reduce their real burden. It follows that if a way were found of getting inflation down quickly, the Government would have to forget about it because of the burden this would impose on the taxpayer. One can argue that whether index-linked gilts should be tied to the Retail Price Index or to some index more sensitive to adverse changes in the terms of trade. But the refusal to consider them altogether—with the technicians saying that this would be a political decision and the politicians being put off by official advice—has been for the past five years the main showpiece of fuddy-duddy influence.

As all too often, discussion of supply side issues has been crowded out of this article. But my reasons for wanting to abolish Clegg will be explained in the Lombard column on Monday. Child benefits are relevant to economic as well as social policy because families on the dole or supplementary benefit have their payments adjusted automatically with inflation; and failure to index the child benefits actually reduces the incentive to seek a job. The cash for this could easily come from the Department of Industry—which is even less likely to spend its funds well than the National Enterprise Board.

Samuel Brittan

## Letters to the Editor

### The Treasury forecasts

From Dr. Jeremy Bray, MP.  
Sir,—May I comment on the apparent difficulties in the Treasury over the forecasts it is required to publish under the so-called Bray amendment to the Industry Act. Mr. Samuel Brittan is surely right (Lombard, November 19), to call for a more relaxed attitude.

The requirement to publish forecasts was a part of a total package in that amendment, aimed at improving the quality of economic policy making, and demythologising the forecast. First it provided for access to the Treasury model. If Conservative Ministers and their advisers had used that access while still in opposition, instead of just voting for it, either their understanding of the economy would have changed, or they would have been better equipped to provide an alternative analysis when they entered office. Others have been using the model, and finding it useful.

To use the model at all, however, it is necessary to provide it with residual adjustments in order to make the model fit recent past data and produce plausible forecasts, and to provide assumptions on many hundreds of external world and policy variables. These adjustments and assumptions can be and are varied by any serious user, but it vastly eases the burden of using the model if a standard set embodied in a computer program is available.

Also indispensable are sets of "difference tables" showing the effect of shocks to the system, and of changes in policy variables. My clear understanding with the Treasury at the time of the Industry Act was that these standard and variant forecasts would be provided, and I regard it as a breach of that understanding that they are not. The very important public forecasts are of little value in running the model. The result is that while access to the Treasury model by commercial users has developed, access by universities and research institutes, including access by members of the Treasury's own academic panel, has been made so difficult that there has been very little university use of the model and serious criticism and research has been gravely handicapped.

At no time did I ask or expect that the Treasury would put its hand on its collective heart and say: "This is the forecast we believe." (Or "This is the forecast we want you to believe we believe.") That would be silly. Clearly the published forecast should not be absurd, but there are many matters on which it is possible for reasonable men to have different views and expectations. There is no reason why on sensitive matters assumed in the forecast a named independent outside expert's view should not be used.

The inevitable uncertainty of the forecast (underlined by the requirement to publish estimated forecast errors) leads on to its proper use in policy making. Here the monetarist debate has reinforced a valuable insight: that what is needed is a policy rule recommending appropriate values of policy variables, which takes into account the uncertainty of the model and the forecasts. The Government is finding, as every government which has tried it has done, that the setting of such rules is not quite so simple

in practice against the rude shocks of outrageous fortune as it seems to be in theory.

So the inquiry requested in the Industry Act was that the Treasury should undertake serious work on such policy design. This was not entirely met by the Ball Committee report on policy optimisation, and still less by the inaction of the previous Government upon it. But the current experience of the Government underlines the necessity of serious work in this difficult field.

A development which could help is that the Social Science Research Council out of its depleted resources has set aside £1m over the next five years for the development of a Centre for Econometric Computing. A steering committee has been appointed under Professor James Mirrlees of Nuffield College, Oxford. Such a centre could act as a focus for Treasury, University and commercial interests in economic policy analysis if the different parties have the imagination and will to collaborate. It clearly offers ways in which some of the Government's problems over handling Industry Act forecasts could be handled. But other parties would be wise not to wait for a Government initiative.

(Dr.) Jeremy Bray, House of Commons, SW1.

### Industrial tribunals

From the Chairman, Equal Opportunities Commission.

Sir,—In his letter of November 16, Mr. Seabright, chairman of MPT Furniture Centres criticises the involvement of the Equal Opportunities Commission in an unsuccessful case against his company under the Sex Discrimination Act brought by an applicant for a post at a new store. His letter demonstrates a misunderstanding about the Commission's role in this case, and generally. The Commission is not required to act as a filter for industrial tribunals and courts and does not presume to do so. Contrary to Mr. Seabright's understanding, in the case in question the Commission did not advise the complainant to submit a claim under the Sex Discrimination Act, nor did it advise him to proceed with his claim. In accordance with the Commission's statutory duty to eliminate discrimination on the grounds of sex, it advised the complainant on the law, his legal rights and the statutory questionnaire procedure.

For the purposes of judging the Commission's involvement, Mr. Seabright describes what he considers to be the relevant facts, but he can have no complete knowledge of the information given to the Commission by the complainant and a third party. The Commission, for example, was informed of potential witness to the complainant's allegation and that there had been originally five vacancies for stock controllers. In the circumstances, there could be no possible justification for the Commission informing the complainant that he had no grounds for his belief that he might have a claim, as Mr. Seabright would seem to infer. The Commission is concerned that neither complainant nor respondent should be put to unnecessary expense. When, however, both parties are firm in their belief in the merits of their own positions and there is no scope for conciliation, then

judicial process is the final solution. In this the Commission cannot and will not intervene.

Lockwood Overseas House, Quay Street, Manchester.

### The third airport

From Mr. R. Beveridge

Sir,—The letter from Mr. W. Bailey (November 14) is so misleading that I think it only right that you should print some further "facts"—but these anyone can verify by reference to the recently published Ordnance Survey Map—Bristol and Bath—sheet 172.

I believe that the noble Lords (November 6) were not confusing the merits of Severn-side as the UK gateway airport. The part of the Severn Estuary being considered is not populated along either the English or Welsh coasts, but both are very industrialised.

On the English coast there are three chemical works, three docks, four fuel depots, wharves, a gas works, two trading estates, a smelting works, a power station and a sewage works.

Along the Welsh shore are four sewage works, a paper mill, the massive Llanwern steelworks (about two miles inland), three docks, an aluminium works, a power station, and railway marshalling yards. The railway main line is 14 miles inland and the M4 motorway just beyond it. The existing and expected industrial development no doubt explain the lack of agriculture and the sparse population on these parts of the Severn Estuary coasts.

The Development Corporation for Wales is working very hard to create employment in South Wales (Financial Times article, October 23), but, unfortunately, nearly all of the industries listed above do not require large work forces. An international airport, however, is probably more labour-intensive than any other occupation—and it will attract other industries to the area, many of which will also be labour-intensive. I hope sincerely that Mr. Bailey is usefully and gainfully employed, but I can assure him that there are tens of thousands of people in South Wales who are desperately seeking work and for whom such a venture would seem a Godsend.

The Severn Bridge towers (500 feet high) are seven miles from where the end of the nearest runway is likely to be. The Llanwern steelworks (300 feet high) is about five miles to the side of where the nearest runway would be (and sited not on agricultural land, incidentally, but offshore, probably on land reclaimed on the Welsh grounds in the estuary). The main centres of population—where most of the airport employees would be living—are Cardiff, Newport and Bristol, and it can be seen that each side of the projected approach or departure flight paths, and so they would be unlikely to suffer disturbance from aircraft noise. I agree with the noble Lords that this is a marvellously exciting scheme, and I have no doubt that all who wish to help bring prosperity to this area will, with me, wish it every chance of becoming operational—hopefully within the next four years.

Is there any other location

which has more in its favour as the new UK gateway airport—e.g. relatively low cost, operational safety, immediate site availability, construction period of only four years and thereafter virtually unlimited expandability, most of the required airport workforce already resident in the area with their main centres of population connected by motorway and rail services, a journey time of less than 80 minutes from touch-down to arrival in London, no loss of agricultural land and minimum detriment to the existing environment—than Severn-side? Robert Beveridge, Little Swanborn, Haslemere, Surrey.

### High interest rates

From Mr. E. Dyke

Sir,—How is it that high interest rates will decrease the money supply? Surely this attracts money which will ultimately circulate, at high cost to our balance of payments, i.e. interest costs.

Importers can take up this money without undue pain if they are clever with their inventory and turnover. Home manufacturers will suffer because of the capital burden on their activities. Their only solution will be to raise prices to, logically, create a demand for higher wages all to the joy of the importers yet sad for those who export.

It is argued that if we reduce interest rates money will go elsewhere and the pound will collapse but is this so? As far as savings and profits are concerned investors may be foolish to move these monies abroad because the lower cost of capital will improve the earnings potential of British industry and consequently profits, which are what we seek. Furthermore a return of 5 per cent and no inflation must surely stand ahead of a return of 15 per cent with inflation at 20 per cent.

At a personal level, given a cost of capital at say 5 per cent, 15 per cent, the 10 per cent saving for a man on £100 per week with a £20,000 house and a £5,000 car will be £50 per week. The mind boggles at the cost reductions that could be effected throughout the home economy if at no personal cost we could all take a £50 per week cut in salary.

E. D. Dyke, 19, Approach Road, Margate, Kent.

### Not the 1980s

From Mr. A. Lamb

Sir,—1980 will shortly be with us, and I should like to point out that it is not the beginning of the 1980s as almost everyone will say. The reason is as follows: if we start at the beginning of AD, we do not start in year 0 but in year 1, thus by the time we have reached year 10 we have come to the end of the first decade; by the end year 20 AD, we are at the end of the second decade, and so on. By this example it is evident that the end of the first decade AD is not the beginning of the second decade AD. Thus 1980 is the end of the decade which began with 1971 and we shall not be "in the 1980s" until 1981.

Adrian T. Lamb, 44, Portland Road, Stonegate, Leicester.

## GENERAL

UK: Publication of Treasury's economic short-term forecast.

Sir Geoffrey Howe, Chancellor of the Exchequer, Sir John Greenborough, CBI president, and trades union leaders, are among speakers at City of Westminster Chamber of Commerce annual conference "Prosperity in the 1980s," Café Royal, London.

Sir Keith Joseph, Industry Secretary, speaks at Glass Manufacturers' Federation annual luncheon, Dorchester Hotel, London.

Viscounte Etienne Davignon, EEC Commissioner for Industrial Affairs, Viscount Trenchard, Industry Minister, Sir Derek Ezra, NCB chairman, and Sir Richard Marsh, NPA chairman, are among speakers at London Chamber of Commerce conference "An industrial policy for Europe," Portman Hotel, London.

Building Societies' Association Council emergency meeting on MLR.

Speakers at Distinguished Company lunch (to aid of British

## Today's Events

Foundation for Age Research) includes Princess Michael of Kent, Lord Hill of Luton, and Dame Josephine Barnes, London.

Zimbabwe-Rhodesia constitutional conference continues, Lancaster House, London.

Mr. Tom King, Local Government Minister, speaks at Conservative Party Northern Area Council half yearly meeting, Durham.

Sir Peter Gadsden, Lord Mayor of London, attends Musicians' Benevolent Fund St. Cecilia Festival reception, Mansion House; dines with the Lord Chamberlain and Lady Maclean; attends Diplomatic Corps reception, Buckingham Palace.

Institution of Production Engineers seminar on the education, training and career development of production engineers, London.

Overseas: EEC Social Affairs Council meets in Brussels.

Mr. Andrei Gromyko, Soviet Foreign Minister, visits Bonn.

PARLIAMENTARY BUSINESS House of Commons: Debate on the EEC Budget.

House of Lords: Insurance Companies Bill, third reading, Milk (Extension of Period of Control of Maximum Prices) Order, Bill of Rights Bill, committee.

OFFICIAL STATISTICS Central Statistical Office publishes figures for the public sector borrowing requirement and details of local authority borrowing for the third quarter.

Department of Industry gives third quarter provisional details of capital expenditure by the manufacturing, distributive and service industries; and manufacturers' and distributors' stocks. Department of the Environment publishes figures for October bricks and cement production. New vehicle registrations for

October released by the Department of Transport.

COMPANY MEETINGS A. Beckman, Westbury Hotel, Conduit Street, W. 12, Capasals, 27 Hill Street, W. 12, City of Aberdeen Land Association, Station Hotel, Gull Street, Aberdeen, 12.30. Epicure, Winchester House, 100 Old Broad Street, EC. 12. A. and J. Mucklow, Chamber of Commerce, Harbour Road, Edgbaston, Birmingham, 10.30.

COMPANY RESULTS Final dividends: Alkroyd and Smithers, Brockhouse, M. J. Gleeson Contractors, Scottish Investment Trust, Larraim dividends: Anderson, Strathclyde, Becham Group, CH Industrials, Courtauld, Exchange Telegraph (Holdings), French Kier Holdings, Maurice James Industries, Milbury, Pauls and Whites, Powell Duffryn, Pyramid Group (Publishers), Ryeland, Remold, Rothmans International, Wheeler's Restaurants, Interim figures: House of Fraser, Imperial Chemical Industries.

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UK COMPANY NEWS

Companies and Markets

Vote given to Burton's non-family interests

Non-family shareholders in the Burton Group are to be given the vote after several years of struggle...

meeting in January. Ordinary shareholders, primarily the Burton family, will, however, be compensated for the abolition of the difference between the two classes. They will receive one new share for every seven they own.

Burton board promised to enfranchise the "A" shares—which amount to the bulk of the equity. Mr. Rice, who will be replaced in January as chairman by Mr. Cyril Spencer, says that time has now come as the company "has started to show acceptable returns on assets employed."

Burton profit jumps to £17.5m: payout boost

PROFITS BEFORE tax of the Burton Group leapt from £6.75m to £17.5m in the 53 weeks ended September 1, 1979, and an indication of their confidence in the future, the directors are increasing the total dividend from 4.5p to 10p with a final of 7p.

Tax charge is £1.62m (£44,000) giving earnings per share of 42.89p compared with 18.89p. Referring to the Dorothy Perkins acquisition, the board says it will contribute to profits in the current year and following implementation of group plans.

activities, and profits relating to the disposal of investment properties now being regarded as extraordinary items. Following the warning at the annual general meeting that first half 1979-80 profits would be down, Mr. J. S. Chandler, chairman of Braby Leslie reports a drop from £1.04m to £0.44m in the pre-tax figure for the six months ended September 30.

HIGHLIGHTS

After a brief look at prospects for today's gilt-edged issue, Lex assesses the day's big retailing results. Tesco's half-time figures reveal a jump in profits from £13.8m to £17.1m and margins have been maintained but the group is moving into a net borrowing position for the first time.

Braby Leslie picking up after £0.6m fall

Following the warning at the annual general meeting that first half 1979-80 profits would be down, Mr. J. S. Chandler, chairman of Braby Leslie reports a drop from £1.04m to £0.44m in the pre-tax figure for the six months ended September 30.

borrowing facilities available are adequate to meet present and estimated future requirements. comment Braby Leslie bears the dubious distinction of being one of the most serious victims of the engineering change to date.

Tesco ahead midway but cautious on prospects

FOR THE 24 weeks ended August 11, 1979, pre-tax profits of Tesco Stores (Holdings) rose from £13.8m to £17.04m, but the directors say it is not possible to make a forecast for the second half year.



Mr. Leslie Porter, Tesco chairman. Based on current forecasts it is considered that an corporation tax liability is likely for the

full year. No provision has, therefore, been made in the period. Profit includes a £240,000 loss from the 3 Guys operation in Ireland, and is after interest of £386,000 (£331,000). The 3 Guys loss was due to difficult trading conditions and high interest rates on short-term borrowings.

Kwik Save advances by 23%

TAXABLE PROFITS of Kwik Save Discount Group rose 23 per cent from £9.2m to £11.2m in the year to September 1, 1979, on sales 37 per cent ahead at £264.22m against £192.98m.

current year show an encouraging trend. The surplus this time includes concessional rentals boosted from £1.65m to £1.7m by rent reviews and income from Cee-N-Cee Supermarkets, acquired in September 1978.

reorganisation, the Cee-N-Cee chain made a small contribution to profits. Completion of the sale and leaseback of the group's Swindon warehouse, announced at the interim stage, will show a substantial profit, they add.

Progress at Allied Leather

FOLLOWING last year's record surplus of £1.58m, midway taxable profits of Allied Leather Industries rose to £292,104 against £466,015. Turnover for the six months to June 30, 1979 improved from £5.11m to £10.12m.

The dividend is lifted 25 per cent from 2.6399p to 3.3p, with a 2.2p final. Earnings per 10p share are stated to have risen from 11.25p to 11.29p.

And you can help by helping our Association, BLESMA (the British Limbless Ex-Service Men's Association) looks after the limbless from all the Services. It helps, with advice and counselling, to overcome the shock of losing arms, or legs or an eye.

Table with 5 columns: Company Name, Current payment, Date, Corrected payment, Total last year. Includes Allied Leather Inds. Int., Barton Transport, Braby Leslie, etc.

Midway slip hits Long and Hambly

REFLECTING A midway downturn from £225,000 to £250,000 caused by the transport strike and severe winter weather, taxable profits of Long and Hambly, rubber and plastic moulder, slipped to £703,236 in the year to July 31, 1979 against £801,949.

Belhaven may adjourn AGM

The annual meeting of Belhaven Brewery is likely to be put back, a fortnight, Mr. Ronald Aitken, the new chairman, is to propose at the meeting on Friday that it be adjourned to December 7.

Reports and Accounts in Brief

PETERS STORES—Results for 53 weeks ended June 30, 1979, reported October 22. Group fixed assets £4,386m (£1.84m), current assets £3,026m (£1.24m). Current liabilities £2,026m (£1.26m). Net profit £21,000 (£11,000). As in previous years, board will consider declaring dividend in light of full-year results.

Large advertisement for DSM chemicals and plastics. Features the slogan 'The way ahead' and 'DSM do!'. Includes an illustration of a winding road and a car. Text describes DSM's products and their benefits for the automotive industry.

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# How The Morgan Bank works for other banks, around the world



Three of the Morgan officers who serve international banks and financial institutions are shown in Zurich. From left, Michael Fisher, Zurich; Frederick Tetzeli, head of the group in New York; Charles Hatfield, New York.

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- Identifying real estate investment opportunities in the U.S. for a major German bank.

- Offering the New York branches of several European banks participations in a term loan to a U.S. company.

- Preparing a financial analysis of a U.S. company for a Swiss regional bank to furnish to its client.

- Tailoring an aircraft leasing proposal involving a Belgian bank.

- Creating four alternative ways for an Italian government agency to finance increased exports of automobiles.

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## The Morgan Bank



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This advertisement has been approved by a duly authorised committee of the Board of GEC which has taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. All the Directors of GEC jointly and severally accept responsibility accordingly.

SKF

## Interim statement

SKF Group Sales for the first nine months of 1979 rose to 8,026 million Swedish kronor (Skr), an increase of 16% over the corresponding 1978 figure (6,932). Market demand continued to improve in each of the product sectors.

Operating income after scheduled depreciation of Skr 344 million (326) amounted to Skr 601 million (344). Profit before exchange differences, extraordinary items, provisions and taxes, was Skr 314 million (98).

Contributions to Group income improved in all the main product fields. Profits totalled for rolling bearings Skr 200 million (121), for cutting tools Skr 41 million (22), for special steel Skr 36 million (36 loss), for other products Skr 37 million (9 loss).

The sales increase during the year was greater than the rate of increase in production and administration costs. Inventories were unchanged during the year despite increased sales.

## Comparison tables including the financial year 1978:

Mkr—million Skr	Jan 1st to Sept 30th 1979		Jan 1st to Dec 31st 1978	
	Mkr	%	Mkr	%
Net sales	8,026	100.0	6,932	100.0
Other operating income	53		62	
Operating revenue	8,079		6,994	
Cost of goods sold	5,594	69.7	4,932	71.1
Selling, administrative and technical development expenses	1,540	19.2	1,392	20.1
Operating income before depreciation	945	11.8	670	9.7
Scheduled depreciation	344	4.3	326	4.7
Operating income after depreciation	601	7.5	344	5.0
Financial income and expenses—net	-287	-3.6	-246	-3.6
Income before exchange differences	314	3.9	98	1.4
Earnings per Parent Company share, Skr	9.45		1.95	
Capital expenditure, Mkr	244		255	
Average number of employees	54,404		53,992	
Group sales by product field*	Mkr	%	Mkr	%
Rolling bearings	5,970	69.7	5,310	71.0
Steel	1,280	14.9	1,060	14.2
Cutting tools	385	4.5	355	4.8
Other products	930	10.9	745	10.0
Total	8,565	100.0	7,470	100.0

\*Sales figures include internal deliveries between the product fields.

## Companies and Markets

## UK COMPANY NEWS

## Wedgwood reaches £2.6m as profit trend improves

AFTER A depressed start to the current year Wedgwood has recovered some lost ground in the second quarter. After heavier interest of £964,000, against £365,000, profits of this china and earthenware maker came out 31.5 per cent lower at £2.61m for the 26 weeks ended September 29, 1979.

Operating profit in the second quarter improved from £2.35m to £2.61m on a 15 per cent sales gain to £24.2m. Sales in the half year came through 9 per cent higher at £43.8m and operating profit reached £3.58m, compared with £4.18m.

Sir Arthur Bryan, chairman, states that little has changed since he last reported at the end of August and all the adverse conditions then affecting exports continue. However, he is hopeful that the improving trend of results will continue into the third quarter.

After tax and extraordinary items of £261,000 (£256,000), the half year's attributable balance emerges at £1.5m (£1.73m), and earnings per 25p share are stated to be down from 7.2p to 4.9p.

The interim dividend is maintained at 1.75p net—the total for 1978-79 was £1.75p paid from profits of £3.58m.

The results include the operations of the new Californian subsidiary, Franciscan Ceramics, from July 17. In that short period sales were £2m and the contribution to profits, as anticipated, was not material.

The group balance sheet at September 29 compared with March 31 shows an increase in net current assets from £18.94m to £20.05m. Stocks and debtors were up from £47.52m to £54.52m and overdrafts have risen from £13.04m to £17.52m.

26 weeks  
1979 1978  
External sales 43,875 40,134  
Operating profit 3,577 4,178  
Interest 364 365  
Profit before tax 2,853 3,853  
Tax 797 1,134  
Net profit 1,818 2,679  
Extraordinary debit 39  
Attributable 1,555 1,723  
Retained 857 1,065  
Inter-company interest 1,555 1,723  
Assets and borrowings overseas due to fluctuation in exchange rates. Exchange losses on trading have been charged against the operating profit.

See Lex

## BOARD MEETINGS

The following companies have notified Exchange of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Intimates: TODAY  
Aldwych, Swatch, G. H. Industrial, Century, Ois. Courtauld, Alfred Dunhill, Exchange Telegraph, Ferguson Industrial, Kier, Maurice James, Milbury, Peala and Whittas, Powell Duffryn, Pyramid Group (Publishers), Redland, Renold, Rothmans International, Frislee Foundries, Whittier's Restaurants.  
Finals: Akroyd and Smithers, Brookhouse, M. J. Gleason Contractors, Scottish Investment Trust.

Intimates: FUTURE DATES  
Anglo American Corporation ... Dec. 4  
Benson (S. and W.) ... Jan. 17  
Sangars ... Nov. 30  
South Crofts ... Dec. 10  
Sumit Chemicals ... Nov. 23  
Wason (R. Kelvin) ... Nov. 27  
Finals: Archimedes Investment Trust ... Dec. 11  
Oatfield (S. and W.) ... Jan. 17  
Carr (John) ... Nov. 27  
Eason and Robbins ... Dec. 12  
Howard and Wyndham ... Nov. 23  
Peak Investments ... Nov. 27  
Sanger (J. E.) ... Nov. 28  
Sag Line ... Nov. 28

## Growth for New Throgmorton

Gross revenue of the New Throgmorton Trust improved from £599,165 to £661,967 in the six months ended September 30, 1979, and pre-tax revenue was higher at £552,619 against £508,893 in the same period last year.

Tax takes £171,947 (£171,256) giving earnings per share of 0.973p against 0.858p. An interim dividend of 0.6p has already been declared and the directors say that as matters stand, they do not expect that the total for the year will be reduced below the 1.625p paid in 1978-79.

In line with stated policy, reliance on inter-company interest has been further reduced. In spite of increased loans following the tender in January, 1979, gross revenue for the period

includes inter-company interest marginally increased to £94,687. This compares with £28,295 for the corresponding six months.

The Companies Bill, which incorporates mandatory EEC legislation and which is in the Committee stage, contains provisions relating to the payment of dividends. The directors say that as presently drafted these provisions could, in the future and under certain circumstances, inhibit the ability of the company to distribute its revenue.

## Stockholders Trust boosts distribution

The net total dividend of Stockholders Investment Trust is being stepped up from 2.55p to 3.8p for the year to October 31, 1979. The final is raised by 0.55p to 1.9p, and there is a special payment of 0.8p from non-recurring dividends received through the ending of restrictions.

Total income expanded from £2.43m to £3.39m. Available revenue came through higher at £1.72m (£1.11m), after expenses and interest £320,324 (£295,024), tax £295,516 (£281,873) and minorities £150,679 (£140,481).

Earnings per 25p share are given as 4.24p (2.74p), including the special dividend. Net asset value is 127p (128.6p) per share, taking prior charges at par.

Investments at valuation totalled £38.67m (£32.4m).

## Scottish Cities

Scottish Cities Investment Trust is stepping up its dividend total from 8.5p to 10p for the year ended September 30, 1979, with a final of 6p. Revenue rose from £67,373 to £85,252, subject to tax of £183,983 (£149,703).

Earnings per 25p share are stated at 10.4p (9.1p).

## British Car Auction sees big increase

A CONSIDERABLE improvement in current year's profits is forecast by Mr. David Wickens, chairman of British Car Auction Group.

He reports that the motor auction business has settled down and there is every reason to believe that profitability will again march ahead.

Readygas, Coin Machine Sales and McAllisters Caravan Sales are showing signs of increased profitability and he sees this trend continuing. The two loss making subsidiaries have been dealt with, says Mr. Wickens.

As reported November 6 group profit, before tax, improved from £1.68m to £1.74m in the year ended July 31, 1979. The first three months of the year were record ones for the motor auction with profits 25 per cent ahead of the previous year. However, the bad winter and the fuel crisis hit trading badly and for four months profit was much reduced when it should have been at record level.

An analysis of the profit shows:—auctions and associated activities £1.39m, gas and gas cylinder suppliers £0.31m, antique dealers and furniture makers £160,000 loss, coin operation £19,000 loss, mobile home suppliers and park operators £139,000, and catering £185,000 loss.

Referring to Northover Antiques and the outside catering division of Keymer's Caterers, the chairman says that the losses which they incurred have been fully provided for in the accounts. The latter division proved to be incompatible with normal trading pattern and

wholly accounted for the losses, in that company. This division was sold in July.

Northover Antiques has been run down and the remaining stock is in the course of being sold.

A property revaluation has produced a surplus of £4.5m, part of which was used to eliminate goodwill of £725,000. Total value of group freehold properties was over £11m.

Meeting Farnham, Surrey, December 14 at noon.

## J. Hewitt scrip plan

J. Hewitt and Son (Fenton), which makes industrial and domestic refractories, is proposing a scrip issue of new ordinary shares and the subsequent consolidation of the new and existing shares.

If implemented, the proposals, which will be put to an extraordinary meeting on December 20, will result in shareholders becoming entitled to the same number of ordinary shares of 5p each as the number of ordinary 5p shares already held.

In addition, a scrip issue of new 10 per cent cumulative preference shares of £1 each is proposed, on the basis of one new 10 per cent preference for every 10 ordinary of 5p held.

Proposals will also be put to convert the existing 35,000 5.25 per cent preference into one class with the new 10 per cent preference and for the adoption of new articles of association.

## Barratt Developments sees buoyant first half

At the annual meeting of Barratt Developments, Mr. L. A. Barratt, the chairman, confidently expected that the group's first half results would produce a further substantial increase in turnover and profit.

The group's cash resources were more than adequate and Mr. Barratt said there were no plans to issue equity by way of a rights issue nor was the need seen to do so in the foreseeable future.

The group accepted the increase in MLR as inevitable and would absorb the costs without any real damaging effect, the chairman said. The group would reimburse every purchaser for any increased net cost of a mortgage repayment over the existing 11 per cent interest rate. For the first 12 months of the mortgage, said Mr. Barratt.

Last year the group built and sold 10,000 houses and was programmed for 11,500 houses this year. After the first four months trading, the projected growth was being achieved and there was a record 3,900 houses sold forward.

After reviewing the shareholders' discount scheme, the directors had decided that the discount on the purchase of the group's houses would amount to £500 for each £25,000 or part thereof of sales value.

A shareholder who bought a property priced at £80,000 for example would be entitled to a discount of £2,000. To make the scheme more equitable, any institutional or corporate shareholder would now be able to nominate any number of its

## Hawker Siddeley

Hawker Siddeley is forming a new company, Hawker Siddeley Power Plant, from January 1, 1980. This results from the merger of two Hawker Siddeley subsidiaries—R. A. Lister Power Plant, of Thrupp, Gloucestershire, and Petter Power Generation, of Hamble, Southampton.

The new company, which will offer a range of diesel generating sets up to 500kva, will be based at Thrupp.

## NORTHERN SECURITIES

Income of Northern Securities Trust fell from £111,731 to £98,483 in the six months to September 30, 1979, before tax of £32,417, against £39,339.

The net interim dividend is maintained at 1p. Last year's dividend was 4p, paid from profits of £345,750.

## First-half decline to £0.36m at Brunning

AFTER HIGHER interest of £98,016 against £38,019, pre-tax profits of Brunning Group fell from £204,768 to £263,130 in the six months to September 30, 1979.

Mr. Geoffrey Brunning, chairman, says that profits would have been higher but for the TV strike which affected advertising results; the spring petrol shortage which led to a fall in demand for caravans and boats, and the strength of sterling.

Current forecasts indicate that profits will be maintained at a reasonable level although advertising profits for October were affected by the TV strike. For the last full year profits totalled £763,000.

First-half turnover showed an advance from £12.61m to £16.91m and tax for the period took £188,530 compared with £120,474. The net interim dividend is 1.575p (1.5075p). Last year's final payment was 2.345p.

## Vehicle sales lift Barton Transport

After an increased surplus on sales of vehicles of £190,160, against £119,174, pre-tax profits of Barton Transport rose from £21,440 to £21,443 in the year to September 29, 1979.

At the operating level, losses of the passenger road transport concern deepened to £26,927 (£25,986).

The directors say it has been another difficult year. And again matters beyond the board's control—including the bad winter—played a major role in producing a most disappointing result, they add.

At the interim stage, there were losses of £100,622 (£107,363), but the directors said that the results could not be taken as an indication of the full-year outcome.

Turnover for the period rose from £5,02m to £5,51m. After tax of £38,039 (£39,368), net profit came through ahead from £28,091 to £28,404.

The net dividend is raised from 14.4136p to 16.5049p per 160p deferred share. Stated earnings are up from 9.24p to 15.5p.

## PAN-HOLDING S.A. LUXEMBOURG

The Board of Directors of Pan-Holding S.A., on November 21, 1979, and decided to convene an Extraordinary Shareholders' Meeting on December 18, 1979, to propose a reorganisation of the capital and an amendment of several articles of incorporation, to bring them in line with the current legislation. The agenda for the meeting will include:

- Reduction of capital from U.S.\$7m to \$5.6m by cancelling 140,000 shares of \$10 par value. Pan-Holding bought these shares from its subsidiary Pan-Inter at their average cost price of \$73.31. The Board thinks this advisable as it will enable Pan-Holding to give a more accurate picture in its balance sheet of the situation resulting from the earlier purchases of these shares by its subsidiary. It is also advantageous for the shareholders as it will bring the unconsolidated net asset value closer to the consolidated one. As an example, had the 140,000 shares been cancelled on October 31, 1979, the unconsolidated net asset value would have been \$175.57 per share instead of \$155.12. On the same date, the consolidated net asset value was \$178.05 per share.
- Capital increase from \$5.6m to \$28m by raising the face value of each share from \$10 to \$50 through the incorporation to the capital of \$22.4m appropriated from the "Provision for Contingencies" which amounts to \$59,250,003.59. This will put the capital more in proportion with the assets of the company.
- Capital increase from \$28m to \$35m by creating 140,000 shares of \$50 par value, which will be added to the 1979 dividend, to be distributed to the shareholders in the proportion of every four shares held. This is also appropriated from the "Provision for Contingencies".
- The immediate ending of the "Legal Reserve" from \$700,000 to \$3.5m by appropriation from the "Provision for Contingencies". From this level, appropriations to this reserve will no longer be compulsory. After these various appropriations, the "Provision for Contingencies" will still be \$27,000,003.59m, to be compared with a capital of \$35m. If this reorganisation is accepted, a holder of four shares of \$10 par value will hence be the owner of five shares of \$50 par value, all shares will rank *pari passu* and will be entitled to the 1979 dividend.
- Amendment of Articles 6 and 17 of the Articles of Incorporation (signature powers, signatures on the shares).

As of October 31, 1979, and before the proposed reorganisation, the unconsolidated net asset value based on the 700,000 shares issued of \$10 par value was \$155.12 per share, showing an increase of 18.98% since December 31, 1978. The quotation on the Luxembourg Stock Exchange and on the over-the-counter market in Paris at the same date showed a discount of about 35%.

## Galliford Brindley

## CONSTRUCTION AND ENGINEERING GROUP

Year ended	Turnover	Pre-tax profit
30 June	£	£
1975	21,795,000	1,478,000
1976	30,769,000	1,873,000
1977	33,450,000	2,346,000
1978	38,582,000	2,514,000
1979	51,646,000	2,870,000

At the annual general meeting, held on the 21st November 1979, the Chairman, Mr. Peter Galliford, said:—

"Results to date for the current year enable me to confirm the view, expressed in my statement in the annual report and accounts, that another satisfactory year's trading is in prospect."

Copies of the Report and Accounts may be obtained from the Registered Office, Wakeley, Hinxley, Leicestershire, LE19 3JL.



**BIDS AND DEALS**

**GEI Intl. placing 3m shares with pension funds**

GEI International is to place 2.96m shares with Equity Capital for Industry and the National Coal Board pension funds at 87½p as a way of replenishing its cash resources following the acquisition of Sanderson Kayser.

The offer for Sanderson Kayser, now accepted by 98 per cent of shareholders, absorbed £1.6m of GEI's cash, to small an amount, the Board believes, to merit a rights issue.

Instead a total of £7.76 per cent of GEI's capital (as enlarged by Sanderson Kayser acquisition and the placing) is to be placed equally with ECI and the funds. The proceeds will amount to £2m.

Shareholders' approval is needed for the deal and a special meeting is to be held on December 10. Lazard Brothers, acting for the board, recommends the placing as in the best interests of the company.

**GKN OFFSHOOT SOLD FOR £0.5M**

Hertle Industries Holdings, a subsidiary of the Hertle and General Investment Bank, and a group of institutional investors have acquired the GKN subsidiary Godwin Warren Engineering for about £500,000.

Godwin Warren is based in Bristol and designs and manufactures traffic control equipment and railway and mining safety buffers.

**WILLS SELLS IN TASMANIA**

Amati's wholly owned subsidiary W. D. and H. O. Wills (Australia) has exchanged contracts for the sale of Ruseby Laeom, its remaining rural property in north eastern Tasmania, in the Cascade Brewery Company. Amati is a subsidiary of BATs.

**ATI ACQUIRES MECASONIC**

As part of its policy of expansion in the field of industrial ultrasonics, Forward Technology Industries, through its Dutch subsidiary, KLN (Europa) BV, is to acquire 64 per cent of Mecasonic SA, of France, and its wholly owned subsidiary, Mecadeco SARL.

Initially, KLN will subscribe for £1.2m (£133,000) for 566 shares of FR 400 each in Mecasonic, representing 34 per cent of its enlarged share capital.

At the same time KLN will acquire from certain existing shareholders 495 shares of FR 400, representing 30 per cent of the capital, for FF 1.5m (£90,000) cash.

The remaining 36 per cent of Mecasonic will be acquired by KLN from Mr. J. P. Scotto in 1986, at a price calculated as to half the net tangible asset value of Mecasonic at June 30 1986, plus four times the average of the best three years' profits, after tax, in the preceding five years. Mecasonic and its subsidiary are engaged in the design, manufacture and marketing of ultrasonic welding equipment and its products are complementary with those of KLN-Ultrasonic-GmbH—98 per cent owned by FTI—with which it has a long term distribution agreement.

No tangible assets of Mecasonic as at November 30 1978 amounted to FF 1.91m (£212,000) and profits, before tax, for the year ended on that date, came to FF 877,000 (£76,000).

Management accounts indicate that pre-tax profits for the year ending November 30 1979 will be about FF 1.2m (£133,000).

**CAROLO HOLDS 94% OF ENGLISH CARD**

The offer by Carolo Engineering Group for the ordinary share capital of English Card Clothing Company has been extended until further notice. So far acceptances have been received in respect of 3.97m shares which, together with the 1.4m already owned by Carolo on September 7, represents 94.1 per cent of English Card.

The numbers of shares referred to do not take into account the recent scrip issue by English Card.

Carolo's offer for the preference capital of English Card has become unconditional with acceptances on 91.3 per cent.

**LCA U.S. PURCHASE**

LCA, supplier of advertising material to hotels, has bought for a nominal sum the trading assets of the New York-based Lobby Displays Corporation.

The American company services hotel showcase advertising facilities in much the same way as LCA operates in the UK and Europe. It also has access to display advertising sites, in a number of America's major sports arenas and airports.

**E. J. RILEY BUYS SNOOKER INTEREST**

S. J. Riley, the billiard table and furniture company, is to acquire a snooker operating company with two clubs in London and one in Reading for £300,000. It has agreed to buy Chasidim from Mr. N. Miller-Cheevers, its chairman and managing director.

and Askalon, which is based in the Isle of Man. Riley will pay with 750,000 of its 10p ordinary shares at a price of 52p each.

This values the company at £380,000. The agreement is conditional upon the listing of the consideration shares.

Mr. Miller-Cheevers is to be appointed to the Riley board upon completion.

The net asset value of Chasidim at July 31 was £36,634. Net profit before tax for the seven months to that date was £44,227.

**SHARE STAKES**

Godfrey Davis—Rothschild Investment Trust has increased its holding to 4.09m shares (27.04 per cent) by the purchase of 10,000 shares.

Westbriek Products—Royal London Mutual Insurance Society is the beneficial owner of 250,833 Ordinary and its staff pension fund holds 50,000 representing a combined 7.02 per cent of the equity.

Saatchi and Saatchi Co.—Throgmorton Trust purchased 17,500 Ordinary shares increasing holding to 284,999 (5.05 per cent).

Manchester and Metropolitan Investment Trust—Mr. B. S. Sheppard is interested in 100,000 shares (25 per cent).

Ingall Industries—Control Securities has purchased a further 15,000 Shares bringing total holding to 499,500 (9.33 per cent).

Merchant Trust—Pearl Assurance Company has purchased an additional 100,000 Ordinary shares bringing holding to 3,578,333 (77.04 per cent).

West of England Trust—Brianna Arrow Holdings—is interested in 1,525,000 Ordinary (9.5 per cent).

Mountleigh Group formerly Leigh Mills—Mr. E. Hall, chairman and joint managing director, has disposed of 1m ordinary shares (25 per cent), reducing his holding to 542,803 plus 3,700 held as trustee and 1,625 preference shares (14 per cent).

Fulcrum Investment Trust—Jove Investment Trust has disposed of 500,000 Capital shares and is now interested in 500,000 Capital shares (4.16 per cent).

East Lancashire Paper Group—Greenbrook Securities now holds 590,000 Ordinary (10.82 per cent).

North British Properties—Sun Life Assurance Society has acquired 300,000 Ordinary, making holding 3,095,000 (33.88 per cent).

Arbuthnot Latham—Birmingham and Midland Counties Trust holds 1,025,000 Ordinary (14.21 per cent).

More O'Ferrall—Mr. E. R. More O'Ferrall has disposed of 80,000 Ordinary shares, reducing his holding to 1,609,876 shares (28.182 per cent). Lady Elizabeth More O'Ferrall has disposed of 20,000 Ordinary shares, reducing her holding to 343,450 shares (5.585 per cent).

**LAPORTE**

Kuwait Investment Office has accepted provisional allotment of 600,000 Laporte Industries (Holdings) shares, making a total interest of 3m shares (5.18 per cent).

**BOC/MEDIADA**

BOC International is to acquire the 50 per cent of Mediada AB, a medical equipment company, which it does not already own. It is to purchase the stake from AB Fortia of Sweden, the group with which it has jointly owned Mediada.

The acquisition terms have not been disclosed but the deal is scheduled to be completed by December 31.

Mediada trades as part of the Medishield Corporation, BOC's international health care subsidiary. Its product range includes anaesthesia and analgesia equipment, medical gas mixing devices and booms and pendant for medical gas supplies. Mediada's head office is based in Gothenburg, Sweden, and there is a factory in Stockholm.

**BELGRAVE (BLACKHEATH)**—Turnover for six months to July 31, 1978, £1,470,128 (£1,774,760). Loss £1,749 (£19,022 profit before tax £2,001, £8,145). Chairman says reasonable hope of continuing recovery. No. 20

**Hall Bros. stake holder 'not selling'**

Temple Investment and Finance has outlined its plans for Hall Brothers Steamship, the loss-making company for which it has bid £365,000, but one of the major shareholders continues to resist the terms.

"We're not selling," said Mr. Ben Slade, a joint owner of Shirlstar Container Transport, which has a stake of around 13 per cent in Hall. Having already described the bid as too low—it paid up to 140p for some of its own Hall shares—Shirlstar intends to stay as a minority holder in the reconstructed company, which Temple will use as a vehicle to invest in mining and natural resource stocks.

Hall Brothers, meanwhile, has disclosed in the annual report that losses before tax and extraordinary items soared from £154,000 to £284,000 in the year to August 31, with turnover down from £589,000 to £574,000. Because of the prolonged slump in the shipping sector, Hall has sold off its ships and was planning to go into liquidation before Temple's offer.

Almost 54 per cent of Hall's shareholders, including directors, have said they will accept the bid which comprises 70p cash for the ordinary and "A" ordinary shares and £1 for the preference stock.

If Shirlstar does decide to stay put and refuse the Temple offer, which is being made through the English Association of American Bond and Share Holders, the Companies Act lays down that it cannot be bought out compulsorily.

Temple, controlled from Guernsey by Mr. Alan Ferguson and his wife, said in the formal document that if it gains Hall Brothers it may take advantage of the chance to buy 200,000 shares of Rand London Corporation, a South African listed mining and investment concern, for around £141,000 at 69p a share.

In the document, Mr. Christopher Speer, a director of the English Association, said Temple would be looking both in and outside the UK for investment opportunities, using Hall's cash.

Hall's balance sheet shows short-term deposits of £450,000 and net assets of £402,000, although this excludes the agreed £30,000 compensation claim by Hall's management partnership pending the bid's outcome.

حکومت النجف

**ARTHUR BELL**  
SCOTCH WHISKY DISTILLERS



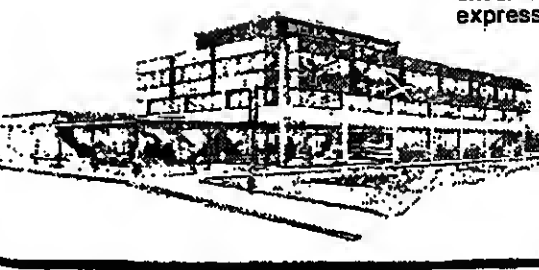
**Continued Growth...**

PROFIT AFTER TAX £m	1974 2-18	1975 2-53	1976 4-03	1978 9-89	1979 12-22
TRADING PROFIT £m	1974 4-38	1975 7-19	1976 11-54	1978 16-43	1979 20-90
TOTAL ASSETS £m	1974 43-57	1975 57-65	1976 75-30	1978 80-52	1979 110-99
HOME SALES £m	1974 53-60	1975 65-57	1976 96-21	1978 122-86	1979 165-69
EXPORT SALES £m	1974 6-71	1975 7-27	1976 9-67	1978 14-41	1979 13-32

Extract from Chairman's Statement—  
"To meet the growing demand for the Group's goods and services there is a continuous programme of capital expenditure which in the last financial year amounted to £5.2 million. In addition, substantial investment has been made in Whisky stocks to meet future sales requirements and this policy will be maintained."

GROUP	1974	1975	1976	1978	1979
EARNINGS PER SHARE (Pence)	7-0	7-0	10-1	21-00	26-30

**EMPLOYEES** The results achieved by our Company are due to complete dedication and commitment from all personnel. An excellent team spirit exists amongst our employees and I would express my appreciation to them for their fine contribution.



ARTHUR BELL & SONS LTD., ESTD 1825—AND STILL AN INDEPENDENT COMPANY  
Copies of Arthur Bell & Sons Limited's Report and Accounts can be obtained from the Secretary, Chartered Bank, Perth, Scotland.

**EUROPEAN OPTIONS EXCHANGE**

Series	Vol.	Jan.	Last	Vol.	April	Last	Vol.	July	Last	Stock
ABN C	F.350	1	1.00	1	1	1	1	13,50	F.527.50	
ABN D	F.350	1	0.20	1	1	1	1	6	3	
ABN E	F.350	1	0.10	1	1	1	1	3	3	
ABN F	F.350	1	0.10	1	1	1	1	3	3	
AKZ O	F.27.50	64	2.50	86	2	2	2	23	F.48.50	
AKZ P	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ Q	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ R	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ S	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ T	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ U	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ V	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ W	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ X	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ Y	F.27.50	64	2.50	86	2	2	2	10	1.40	
AKZ Z	F.27.50	64	2.50	86	2	2	2	10	1.40	
ARB C	F.70	1	2.50	1	1	1	1	3	F.57.50	
ARB D	F.70	1	2.50	1	1	1	1	3	2.50	
ARB E	F.70	1	2.50	1	1	1	1	3	2.50	
ARB F	F.70	1	2.50	1	1	1	1	3	2.50	
ARB G	F.70	1	2.50	1	1	1	1	3	2.50	
ARB H	F.70	1	2.50	1	1	1	1	3	2.50	
ARB I	F.70	1	2.50	1	1	1	1	3	2.50	
ARB J	F.70	1	2.50	1	1	1	1	3	2.50	
ARB K	F.70	1	2.50	1	1	1	1	3	2.50	
ARB L	F.70	1	2.50	1	1	1	1	3	2.50	
ARB M	F.70	1	2.50	1	1	1	1	3	2.50	
ARB N	F.70	1	2.50	1	1	1	1	3	2.50	
ARB O	F.70	1	2.50	1	1	1	1	3	2.50	
ARB P	F.70	1	2.50	1	1	1	1	3	2.50	
ARB Q	F.70	1	2.50	1	1	1	1	3	2.50	
ARB R	F.70	1	2.50	1	1	1	1	3	2.50	
ARB S	F.70	1	2.50	1	1	1	1	3	2.50	
ARB T	F.70	1	2.50	1	1	1	1	3	2.50	
ARB U	F.70	1	2.50	1	1	1	1	3	2.50	
ARB V	F.70	1	2.50	1	1	1	1	3	2.50	
ARB W	F.70	1	2.50	1	1	1	1	3	2.50	
ARB X	F.70	1	2.50	1	1	1	1	3	2.50	
ARB Y	F.70	1	2.50	1	1	1	1	3	2.50	
ARB Z	F.70	1	2.50	1	1	1	1	3	2.50	
BA O	£50	2	59½	20	29	—	—	—	£45½	
BA P	£50	2	59½	20	29	—	—	—	£45½	
BA Q	£50	2	59½	20	29	—	—	—	£45½	
BA R	£50	2	59½	20	29	—	—	—	£45½	
BA S	£50	2	59½	20	29	—	—	—	£45½	
BA T	£50	2	59½	20	29	—	—	—	£45½	
BA U	£50	2	59½	20	29	—	—	—	£45½	
BA V	£50	2	59½	20	29	—	—	—	£45½	
BA W	£50	2	59½	20	29	—	—	—	£45½	
BA X	£50	2	59½	20	29	—	—	—	£45½	
BA Y	£50	2	59½	20	29	—	—	—	£45½	
BA Z	£50	2	59½	20	29	—	—	—	£45½	
CB C	£50	1	14½	88	21½	—	—	—	£49½	

TOTAL VOLUME IN CONTRACTS 3148  
C=Call P=Put

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**Canals 'have bright future'**

Canal and waterways interests should join together to promote British boating holidays overseas. Sir Frank Price, chairman of the British Waterways Board, says in the latest issue of British Travel News, the British Tourist Authority's quarterly magazine.

Sir Frank predicts a bright future for canals and inland waterways: "We will bless the day that someone built the canals. It gives us an outlet that we would not have had, and could never afford today."

**New chief for Welsh agency**

THE NEW chairman of the Welsh Development Agency is Mr. Stephen Gray, 53, a former British Steel Corporation executive, now working as a private consultant. He will take up the position on January 1.

Mr. Gray last week revealed he was in close contact with merchant banks prepared to help save the Shotton steel works in North Wales from closure. Mr. Gray succeeds Sir David Davies, who has been chairman of the WDA since 1976.

**BRITISH ASSETS TRUST LTD.**

	30th Sept 1979	30th Sept 1978
Gross Revenue	£6.5m	£5.5m
Total Assets	£117.5m	£118.8m
Earnings per share	3.12p	2.46p
Dividend per share	3.10p	2.40p
Net Assets per share	100p	98p

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British Assets is an Investment Trust whose principal objective is to provide shareholders with rising dividends in real terms. Dividends are paid quarterly.

**FIVE YEARS GROWTH OF DIVIDEND 1974-1979**

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United Kingdom: Increase in Retail Price Index	+110%
United Kingdom: Growth of Corporate Dividends	+94%
United Kingdom: Growth of Investment Trust Dividends	+78%
United States: Growth of Corporate Dividends	+68%

Copies of the Report are available from:  
Ivory & Sime Ltd., Investment Managers,  
One Charlotte Square, Edinburgh EH2 4DZ.



### J. Hepworth & Son, Limited

GROUP RESULTS			
Years to 31st August (amount in thousands)			
	1978	1979	
Group turnover (excl. V.A.T.)	£51,326	£42,618	
Profit before tax	6,603	5,225	
Profit after tax and minority interests	4,642	2,633	
Extraordinary items (net)	518	620	
Profit after tax, minority interests and extraordinary items (net)	£5,160	£3,253	
Earnings per ordinary 10p share (excluding extraordinary items)	11.58p	6.33p	
Dividend per share	3.79p	2.54p	

- Another record year, with turnover up by 20% at £51.3m and profit before tax 26% higher at £6.6m.
- Extensions to the merchandise range, increased selling space, and new shops within Debenhams stores have all contributed to the improved performance.
- Dividend up by 50% due to improved profits and relaxation of dividend controls.
- Revaluation of properties, excluding short leaseholds, has produced a surplus in the year of £20.2m.
- Assets per share now £1.58.



### WADE

Results for the year ended 31st July, 1979

- \* Profit before tax increased by 31.7% to £1,362,154, on sales of £9,934,020.
- \* Dividend increased by 62.35% and covered 5.7 times by earnings.
- \* Return on Capital Employed 28.9%.
- \* Demand remains at a satisfactory level and with the heavy capital expenditure programme starting to have an effect the year ahead should be one of further progress.

WADE POTTERIES LIMITED - STOKE-ON-TRENT  
Manufacturers of a wide range of Ceramics

### THE NEW THROGMORTON TRUST LIMITED

#### INTERIM REVENUE STATEMENT (UNAUDITED)

	Six Months to 30.9.79	Six Months to 30.9.78	Year Ended 31.3.79
Gross Revenue	651,967	569,165	1,265,503
Less: Administration and Interest Charges	98,348	92,272	182,246
Less: Taxation	552,619	506,893	1,083,287
Earnings for the period	£38,987	£38,987	£729,326
Unappropriated Revenue brought forward	186,461	93,074	93,074
Net Available for distribution	£567,133	£428,711	£822,402
Earnings per Share	0.973p	0.858p	1.584p
Dividends—			
1st Interim—0.9 pence (1978—0.45 pence)	352,213	176,107	176,107
2nd Interim—Nil (1978—0.3875 pence)	—	—	154,093
Final— (1978—0.78125 pence)	—	—	305,741
Cost of Dividends	£352,213	£176,107	£635,941
Unappropriated Revenue carried forward	£214,920	£252,604	£186,461

The Board of Directors declared a 1st and only Interim dividend in respect of the year to 31st March 1980 of 0.9 pence (1978 1st—0.45 pence; 2nd—0.3875 pence) on 25th July 1979, which was paid on 5th October 1979 to shareholders on the register as at 3rd September 1979.

In line with stated policy, reliance on inter-company interest has been further reduced. In spite of increased loans following the tender in January 1979, gross revenue for the period includes inter-company interest marginally increased to £34,667. This compares with £25,292 for the six months to 30th September 1978 and £50,587 for the year ended 31st March 1979.

The Companies Bill, which incorporates mandatory EEC legislation and which is in its Committee stage, contains provisions relating to the payment of dividends. As presently drafted these provisions could, in the future and under certain circumstances, inhibit the ability of the company to distribute its revenue. Representations have been made (both through the Association of Investment Trust Companies and also direct to the Department of Trade) with a view to obtaining amendments to the Companies Bill.

As matters stand, the directors do not expect that the total dividend for the current year will be reduced below that paid in the year ended 31st March 1979.

### M. J. H. Nightingale & Co. Limited

62-63 Threadneedle Street London EC2R 8HP Tel: 01 638 8651

1978/79 High-Low	Company	Last price	Change	Gross Div. (p)	Yield %	P/E
99 38	Airprang Group	78	—	6.7	8.8	4.67
50 85	Armstrong and Rhodes	43	—	3.8	8.8	2.81
222 143	Bardon Hill	230	—	13.8	6.3	6.51
101 50	Deborah Ord	93	—	5.0	5.4	10.2
93 93	Deborah New Ord fully paid Rights	93	—	—	—	—
353 140	Deborah 17 1/2 CUS	353	—	17.5	5.0	8.11
147 100	Frederick Parker	104	—	12.8	12.3	—
188 110	George Blair	110	—	15.5	15.0	—
61 45	Jackson Group	59ad	—	5.2	8.8	3.51
153 97	James Burrough	117	—	7.2	8.2	10.3
242 250	Robert Jenkins	250	—	31.2	12.5	4.91
232 150	Torday Limited	230	—	14.3	6.2	6.01
34 14	Twintock Ord	21	—	0.8	4.0	4.01
52 68	Twintock 12 1/2 ULS	75	—	2.0	16.0	—
56 23	Unileck Holdings	52	—	2.6	5.0	11.1
84 42	Walter Alexander	80	—	4.4	5.5	5.3
180 138	W. S. Vester New	182	—	11.5	6.3	7.1
189 189	W. S. Vester New	189	—	—	—	—

† Accounts prepared under provisions of SSAP 15.

## MINING NEWS

# Australia's MIM stays highly optimistic

WHILE A fair amount of uncertainty surrounds the near term course of metal prices, Australia's MIM Holdings regards this as "a time of great optimism and opportunity."

In his annual statement the chairman, Sir James Toms, reckons that metal prices will fluctuate around a higher real level in the future because of the expected increase in world production costs. Matching deeds to the words, the group is to spend A\$50m (£25.5m) over the next three years for a 30 per cent expansion in lead, zinc and silver production. This is in addition to the A\$20m already spent on plant modernisation, and the increased production level is scheduled to come into being in MIM's 1982-83 year.

But mining and metallurgical problems have been encountered at the new Hilton silver-lead-zinc mine which will have to be solved before any major mining programme is contemplated at this property. Accordingly, a A\$15m trial mining project is to be carried out but it will take until 1984-85 before the actual striping stage is reached. Of the group's other new ventures, the 40 per cent-owned Agnew nickel mine in Western Australia—the remaining 60 per cent is held by the London Selection Trust—is looking for a start in 1982-83, now achieving a positive cash flow.

Diversification into coal is well under way and the programme at the big Collinsville deposits, aimed at the export coking coal market, is well advanced. As far as steaming coal is concerned, a growing world market for this product has enhanced the prospects for early development of the Newlands-Eastern Creek deposit to the south of Collinsville. At Collinsville and Newlands, MIM has reserves of 120m tonnes of coking coal and over 900m tonnes of steaming coal. Rights to more than 900m tonnes of open-cut steaming coal are held at the Wandoo and Rolleston districts while more than 400m tonnes of coal are held in the Hunter Valley of New South Wales.

Meanwhile, MIM has recently signed heads of agreement with Houston Oil and Minerals in which MIM is to acquire a 40 per cent stake in the Oaky Creek coking coal project in Queensland. This is being developed to produce 2.25m tonnes a year of high grade metallurgical coal and has important export potential. On the exploration side, MIM with Consolidated Gold Fields (Australia) has outlined a large uranium prospect in Papua New Guinea. Also in that territory MIM and its Japanese partners have proved a huge tonnage of low-grade copper and gold at the Frieda prospect and are negotiating with two prospective partners in this long-term venture.

Uranium also comes into the picture with the stake in the Honeycomb deposit in South Australia which is reckoned to contain some 2,400 tonnes of uranium oxide. Meanwhile, other exploration continues for base metals and oil. For those with faith in the future of base metals and energy minerals—and who hasn't?—MIM Holdings is a stock to be bought on a dull day and held for the long term. It has the political advantage of being recognised as "Australian"—the fact that America's Asarco owns almost half the company is never stressed Down-Under—and it also has the psychological advantage of being liked by the well-breeched Australian institutions who have never forgotten that as "The Isa," it was once a copper share that once stood grandly on a dividend yield of under 2 per cent and still served its shareholders well in the days when other copper issues went begging at far higher returns. These days it pays better for its keep with a yield of over 5 per cent and a further dividend increase seems on the cards for the current year to next June.

**FALCONBRIDGE**  
Canada's Falconbridge Nickel Mines is to pay a dividend of C\$1 (39p) per share on its class "A" and "B" shares on December 28.

The company, which has no set rate, paid C\$1 on the shares in September and in June of this year. The June payment was the first since 1977.

Professor Eric Ridd, the chairman, told an Adelaide meeting yesterday that there will first be an offer to buy out those shareholders with "less than marketable" parcels of shares. He did not qualify the size of these shareholdings, but said that more than half of the 22,000 shareholders held such parcels.

The chairman added that Poseidon will pay no dividends until the reconstruction has taken place despite the fact that income from the company's gold interests—notably the 47 per cent stake in Kalgoolie Lake Victoria—have greatly enhanced its financial position.

### Poseidon to reconstruct

Australia's Poseidon, the one-time "Windarra Wonder" which soared on the wings of a nickel find and subsequently dropped to earth only to rise again on the strength of its Western Australian gold interests, says that it will soon embark on a capital reconstruction.

The Government favours private undertakings in all new production activities, while trying itself to concentrate attention on social areas, he added.

### Chile asks the mining groups to come back

CHILE NEEDS an annual investment of \$300m (£160m) for the next 20 years to double its copper and molybdenum production by the end of the century. This is far outside the national economic capability and international financing is necessary.

This plea to major international mining groups to return to Chile was made yesterday by Mr. Alexander Sirtulov, executive director of the Mining and Metallurgical Research Centre in Santiago.

In a paper prepared for the national symposium on the availability of strategic minerals, organised by the Institution of Mining and Metallurgy in London, Mr. Sirtulov in effect said that if industrial nations wanted Chile's copper and molybdenum they would have to finance the development.

His remarks reflect a general industry assumption that world copper consumption will at least double by the year 2000. The plea comes against a background of

### Stockpile urged by industry

A LIST should be drawn up of UK "imported" minerals most vulnerable to supply disruptions and a short-term national stockpile should be established on the basis of this list, leading figures in the mining and metals industry decided yesterday.

The list could be drawn up on the "French pattern" which grades imported minerals in four categories of vulnerability—very great, great, medium and weak. The French have decided that silver, platinum, diamonds, phosphate, chromium, titanium, cobalt and vanadium are the minerals of very great vulnerability.

Although a UK list would not necessarily be the same, the industry would aim to include in the stockpile only the minerals considered to be of very great vulnerability.

This recommendation emerged from two days of discussions at a national symposium in London on the availability of strategic minerals organised by the Institution of Mining and Metallurgy. The stockpile issue has been the subject of some European debate in recent years especially since the absorption to supplies and prices of cobalt from Zaire last year. Both France and Germany have taken steps to set up limited stockpiles to tide industry over any period when the train of supplies is interrupted.

Against a background of the possibility of more general mineral shortages in the 1980s, as a result of a slowdown in investment over recent years, the symposium also recommended that the Government should help both the domestic and overseas activities of mining companies.

At home the Government is being urged to support increased mineral exploration by resolving the confusion over mineral rights—possibly by taking them over itself—and ease planning problems by implementing the recommendations of the Stevens Commission.

On a financial level, the industry is asking the Government to restructure the capital allowances within the taxation system.

A consensus that the Government should aid overseas exploration and mine development in unstable countries through the development of more effective insurance schemes and better guarantees also came out of the symposium.

The recommendations generally tie in with work that has been done in the Government by officials. They would serve as the basis for a national minerals policy. But so far there has been little indication that the Thatcher's Government, anxious to reduce state intervention in industry, is any more than sympathetic.

### IMC SEEKS NEW POTASH UNIT

International Minerals and Chemicals, the Illinois-based group which has the biggest private sector potash business in Saskatchewan, is looking for expansion opportunities preferably in a joint venture with the provincial Government, reports John Soganiach from Toronto.

The search follows the creation of what Mr. R. A. Lemon, the chairman, called an "open planning environment."

This is a reference to the five-year tax accord the company has reached with the provincial Government. "We are confident that our differences have been settled. We still have a high tax rate but we can live with it," said Mr. Lemon.

The provincial Government has been anxious to spread its influence in the potash business. Its of Saskatchewan has achieved a major position in the industry by the take-over of interests belonging to Fluor, Bay Mills, Alvin Potash, Amex Potash and U.S. Borax and Chemical.

The advantage of a joint venture to IMC seems clear in view of the costs involved. Mr. Lemon said the most economic unit of expansion would cost C\$300m. IMC whose potash operations are working at capacity in the face of a market growing at 5 per cent a year, favours Saskatchewan for expansion. "While there are some deposits not being worked in the U.S., and some target locations elsewhere in the world, the highest and the best are in Saskatchewan," Mr. Lemon said.

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## OIL AND GAS NEWS

# India increases domestic output

INDIA'S Oil and Natural Gas Commission, the government-owned corporation whose offshore exploration and drilling operations are based in Bombay, is doubling its target of crude production from oilfields in the Western Continental shelf so as to obtain at least 18m tonnes by 1985, reports K. K. Sharma from Bombay.

The Commission will be planning its drilling operations to attain this target mainly in the Bombay High Structure and in North Bassin, both oilfields that are already in production with an annual output presently at around 5m tonnes.

It will now tap the newly found Ratnagiri oilfield, about 60km southwest of Bombay, which is to be developed to yield 3m tonnes a year. Plans for the purchase or hire of additional drill-ships and for the establishment of oil platforms are now being drawn up.

The Commission's plans have been changed following the market rise in the price of imported crude. Originally, it had been decided to conserve the substantial reserves in the

Western Continental shelf for use when supplies from the Middle East became difficult and expensive. This situation has been reached much earlier than thought.

The change in plans has been approved by the Government which is now facing a major problem in finding adequate supplies from Middle East sources despite good political relations with countries there. It is also providing funds for additional production from offshore fields and for further exploration all along the coast.

Part of the funds needed will be generated by the Commission itself although representatives complain that it does not get adequate prices from its crude sales—these are fixed by the Government on the basis of a formula which makes offshore and onshore crude much cheaper for Indian refineries than imported crude.

However, the additional investment for production and investment is expected to improve the Commission's profitability especially as the bulk of funds for capital development will be

found by the Government.

The first onshore discovery of natural gas in the Australian State of Victoria has been made by Beach Petroleum.

The company reports a gas flow estimated at 7m cubic feet per day from its North Paaratte No. 1 well near Fort Campbell.

Gas was encountered in the Otway Basin at a depth of about 5,000 feet. Beach says that drilling is continuing to see if the flow is likely to have any commercial value.

Meanwhile, the Federal Government has given the go-ahead for participants in the North West Shelf oil and gas development project on the west coast of Australia, to seek buyers for natural gas.

Mr. Douglas Anthony, Minister for Trade and Resources, said exports should be permitted at a rate of 6.5m tonnes a year for a 20-year period, beginning in July 1986.

The figure is reported to represent 53 per cent of known North West Shelf gas reserves. The other 47 per cent would be for Australian use.

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sheet-by-pass—73 x 64 x 40.5 cm copying speed—15 copies/min. (A4) 10 copies/min. (A3) multiple copying—1 to 99 copies

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**TOSHIBA**

# Interim Statement

**Results for the Half-year to 30th September 1979**

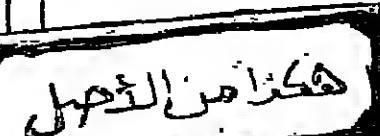
Banking profits are higher than those of the same period last year. Hambros Life Assurance has increased its interim dividend by 25% and announced a substantial rise in new business; earnings from other associated companies have also improved. Overall, the Group profit for the half year, before investment gains and extraordinary items, is significantly above that for the comparable period of last year, but in view of existing economic uncertainties this should not necessarily be taken as an indication of the full year's result.

**Dividends**

Interim dividends on the £10 shares (£2.50 paid) and the 25p shares (fully paid) will be paid at rates 25% above those of last year. Payment will be made on 2nd January 1980 to all shareholders on the register at the close of business on 29th November 1979. The rates of dividend are:

- On the £10.00 shares, £2.50 paid, 52.5p per share (last year 42p)
- On the 25p shares, fully paid, 5.25p per share (4.2p)
- On the £1 'A' shares, 2.1p per share (2.1p)

**Hambros Limited**  
41 Bishopsgate, London EC2P 2AA.





Tricentral doubled to £13.9m at nine months

DOUBLED PROFITS for the months to September 30, 1979, are reported by Tricentral, the international resource exploration and production group. The taxable surplus soared from £6.93m to £13.91m on turnover £31.73m higher at £162.52m.

Duple dividend lifted to 1.45p

THE SECOND-HALF improvement in pre-tax profits forecast by Duple International turns out to be from £1.99m to £2.25m, taking the figure for the year to August 31, 1979, ahead from £3.08m to £3.7m. And a final dividend of 0.7p raises the total dividend from 0.663p to 1.447p net.

Home Brewery forecasts 25% rise and pays 5.5p

AN INCREASE in trading profits from £3.68m to £4.61m is reported by the Home Brewery Company for the year to September 30, 1979.

McKechnie Brothers outlook

In his annual statement as chairman of McKechnie Brothers, Mr. C. C. Taylor says he finds it difficult to believe that ground lost during the UK engineering strike will be made up later in the current year, especially as most forecasts for the economy predict difficult trading conditions in 1980.

LWT has to cut spending

A further substantial increase in expenditure on programmes was planned by LWT (Holdings) for the current year, but owing to the recent industrial dispute, this will now of necessity be curtailed, Mr. John Freeman, chairman, says in his annual report.

London Shop cuts borrowings

A DRASTIC reduction in short-term borrowings coupled with increased rental income resulting from reviews and renewals should lead to substantially higher profits for London Shop Property Trust in the next few years.

Seascope falls by £544,000

A PRE-TAX profit shortfall of £544,000 to £1.7m is reported by Seascope Holdings for the year ended May 31, 1979.

Table with 2 columns: Item, Value. Includes Turnover, UK oil and gas, U.S. oil and gas, UK automotive, etc.

comment: The rise in third-quarter profits from Tricentral derives mainly from higher North Sea oil and gas production...

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MERCURY SEC. Profits of Mercury Securities for the whole of 1978-79 were £14.98m and net £2.29m, as given in yesterday's report.

BASE LENDING RATES table listing various banks and their rates, including A.B.N. Bank, Allied Irish Bank, Amro Bank, etc.

Yorks. and Lancs. Trust paying 1.75p

The total dividend of Yorkshire and Lancashire Investment Trust is being lifted to 1.75p per share, from 1.55p to 1.75p net, for the year to September 30, 1979, with a final of 1.25p.

THE ESSENTIAL SERVICE FOR INVESTORS WITH OVER £24,999

The Vanbrugh Investment Portfolio. Never before has the private investor stood in greater need of the highest level of professional management. This is particularly true for those with substantial capital funds who need to invest strategically for the 1980's...

Annual Fund Reports... reviewing the progress of each fund. Financial Bulletins... explaining how fiscal and legislative developments may influence individual investment portfolios.

Table showing performance of various funds: EQUITIES, FT Ind. Ord. Index +61.1%, FT All Share Index +82.5%, GILTS, FTA Govt. All Stocks Index +38.1%, etc.

Braby Leslie Ltd Engineers. INTERIM STATEMENT FOR THE SIX MONTHS ENDED 30th SEPTEMBER 1979. Table with columns for Half-year ended 30th September 1979 and 1978, and Year ended 31st March 1979 and 1978.

Facing the 1980's with confidence. The underlying problems of the 1970's, especially the inter-related menaces of high inflation, oil crises and world economic recession, show no sign of disappearing.

A totally balanced portfolio. We defined a realistic investment policy for the 1980's as one that has safeguards against inflation, is devised to escape excessive volatility and is capable of responding flexibly to changing investment opportunities and hazards.

A key fund for today. The Bank of England has recently raised Minimum Lending Rate to an all-time high and the fixed interest market now offers unique investment opportunities.



INTERNATIONAL COMPANIES and FINANCE

NORTH AMERICAN NEWS

Kaiser Steel and NKK break off talks

BY DAVID LASCELLES IN NEW YORK

KAISER STEEL and Nippon Kokan (NKK) announced yesterday that they had terminated their talks on the possible acquisition by NKK of some of Kaiser's assets.

U.S. trading restrictions on steel which were introduced largely to combat cheap imports As for Kaiser, the deal could have brought it a welcome injection of funds at a time when it is in some financial difficulty.

Citicorp plans major management reshuffle

By Our New York Staff

CITICORP, holding company of Citibank, the second largest bank in the world, is undertaking a major restructuring of its operations.

Sharp advance in Brascan profit at nine-month stage

BY ROBERT GIBBENS IN MONTREAL

BRASCAN, THE big Toronto holdings company controlled by the Peter and Edward Bronman interests, reports a sharp surge in profits with earnings amounting to US\$23.4m or 82 cents a share for the first nine months of the current year.

quarter compared with 1978. recent favourable drilling results in areas covered by sales contracts are expected to improve gas production levels.

Restatement of earnings by Heinz

PITTSBURGH—H. J. Heinz's

previously reported net income for the first nine months of fiscal 1979 has been reduced by \$8.4m by a restatement to reflect the findings of a previously announced audit committee's inquiry.

Total net income for its fiscal 1971 to 1978 years were increased by the same amount after the restatement.

The committee's inquiry disclosed improper practices in certain subsidiaries and divisions relating to vendor payments and credits, as well as treatment and accruals, resulting in the transfer of income between fiscal periods.

The inquiry is nearing completion and the financial statements for fiscal 1979 have been filed with an unqualified auditors opinion by the Securities and Exchange Commission.

Under the restatement, earnings for 1978 were changed to \$99.9m from \$99.1m, for 1977 to \$96.7m from \$93.8m and for 1976 to \$74.4m from \$73.9m.

For 1975, earnings were changed to \$64.4m from \$65.5m, for 1974 to \$58.7m from \$55.5m, for 1973 to \$32.2m from \$30m, for 1972 \$44.9m from \$44.6m, and for 1971 to \$37.7m from \$33.1m.

Posner affiliates

DWG Corporation and other companies affiliated with Mr. Victor Posner have increased their stake in Ipec Corporation, formerly Ipec Hospital Supply Corporation to 11.5 per cent from 8.4 per cent, reports AP-DJ from Miami.

DEPARTMENT STORE RESULTS

Third quarter rise at May's

BY OUR FINANCIAL STAFF

HIGHER PROFITS in the third quarter are reported by several leading stores groups. May Department Stores earned \$19.95m or 88 cents a share on revenues up by 8 per cent to \$667.4m.

Net earnings after nine months advanced by 22 per cent to \$43.18m or \$1.91 a share compared with \$35.29m or \$1.57 a share marginally up from \$1.7bn to \$1.8bn.

The 1979 results include a reduction of interest expense as a result of capitalisation of interest charges on financing property under construction.

The figures are \$1.1m or 2 cents a share in the third quarter and \$2.4m or 5 cents after nine months.

Last year's nine-month results include a loss of \$3.62m or 16 cents a share from discontinued operations.

Marshall Field reported a net profit gain of 15 per cent to \$6.13m or 60 cents a share against \$5.32m or 59 cents a share on sales of \$227.0m against \$180.1m.

This brings net earnings for the first nine months of fiscal 1979 to \$61.55m or \$2.50 a share, almost 67 per cent above 1978's comparative \$37.12m or \$1.56 a share.

Federated Department Stores lifted third quarter earnings from \$46.13m, equal to 96 cents a share, to \$43.19m or \$1.00 a share.

Revenues in the third quarter amounted to \$1.41bn, against \$1.29bn previously, bringing the total for nine months to \$3.59bn, compared with \$3.58bn

U.S. to raise steel trigger price

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE U.S. GOVERNMENT has announced that in the first quarter of next year the trigger prices governing steel imports will be raised by an average of 5 per cent, the first nominal increase in the trigger prices in a year.

introduced nearly two years ago to counter domestic protests over soaring steel imports, is based on the production costs of Japan, the world's most efficient steel producer.

The trigger price system, which administers the trigger system, may vary the working price on plus or minus 5 per cent to take account of currency fluctuations.

The dollar has appreciated against the yen by nearly 50 per cent over the last year and in the trigger price formula for the first quarter of next year the Administration is adding an extra 4 per cent to take account of the yen's weakness.

Mr. Anthony Solomon, the Treasury Under-Secretary, said yesterday that the U.S. has been "struck by the unusual and very large depreciation of the yen" against the dollar.

He implied that the dollar was now overvalued against the yen.

Emphasis is on managing Citibank's business at the highest level on the basis of the bank's relationship with its customers rather than on geographical area involved.

Its central feature is the appointment of three executive vice-presidents, one responsible for the bank's relations with institutions worldwide, the second for relations with individuals worldwide, and the third for legal and regulatory affairs.

Responsibility for institutions goes to Mr. Thomas Theobald, 42, former executive vice-president in charge of the international banking group.

Individual banking will be headed by Mr. John Reed, 46, formerly in charge of the bank's consumer services group.

The third appointee is Mr. Hans Angermueller, 55, the bank's general counsel and a former senior vice-president.

Analysts said the restructuring marked another significant step in Citibank's long-standing decentralisation process.

However interest centred more on the personalities involved since they provide the first clue to who Citibank's next leaders may be.

"The race is on," said one analyst. The prevailing view is that Mr. Angermueller emerges as the leading contender to succeed Mr. Wriston (60).

Analysts noted that while Theobald and Reed report to Citibank's president, Mr. Angermueller will report to the chairman. And although his responsibilities are only indirectly connected with banking business, he will be handling Citibank's relations with government, and these are expected to be crucial to the bank's growth over the next decade.

However, this still leaves Reed and Theobald well placed to succeed Mr. William Spencer (62), president, Mr. Edward Palmer (62), chairman of the executive committee, and Mr. G. A. Costanzo, (63), vice-chairman.

Halliburton faces write-off

NEW YORK — Halliburton

had an "interesting" 1979 due to its first decline in earnings since 1971, said Mr. John P. Harbin, the chairman. But the outlook for Halliburton's main business, oilfield services and products, is excellent.

group and \$12m in engineering and construction. Asked whether Halliburton would take that \$97m write-off, December 31 if the Iranian asset situation remains largely unchanged, Mr. Harbin replied that this would be his inclination at present.

He cited a number of factors that depressed Halliburton's earnings in the first nine months of this year to \$275.5m or \$4.75 a share from the \$294.4m or

\$5.01 a share. Higher inventories, lost contracts and a weak highly competitive market in marine engineering and construction all contributed to a lower bottom line in 1979.

Severe weather last winter, confusion over world prices and confusion over Government energy policy were additional factors which adversely affected the company's performance.

EUROBONDS

Sch350m issue for Eurofina

BY FRANCIS GHILES

THE FIRST Austrian schilling-denominated Eurobond since year has been completed for Eurofina, the European railway stock financing company, by Girozentrale in Vienna.

This is the first schilling-denominated Eurobond since raised money in this currency. Most of the few bonds raised in this sector have been for supranational borrowers.

events in the Middle East, uncertainty is such that investors are nowhere to be seen. West German financial centres were closed for the National Reportance Day holiday yesterday and trading activity was thus reduced to a trickle. In the sterling sector prices were a fraction easier on the day while Swiss franc bonds eased a little.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

Table with columns: U.S. ROLLER, Issued, Bid, Offer, day, week, yield. Lists various international bonds like U.S. Gov. 10 1/8, U.S. Gov. 10 3/8, etc.

Table with columns: Cr. Dev. Corp., Issued, Bid, Offer, day, week, yield. Lists bonds like Cr. Dev. Corp. 10 1/8, Cr. Dev. Corp. 10 3/8, etc.

Table with columns: Floating Rate, Spread, Bid, Offer, day, week, yield. Lists floating rate bonds like Banco de Roma Int. 8 7/8, Banco de Mexico 7 3/8, etc.

Table with columns: Convertible, Conv. Price, Bid, Offer, day, week, yield. Lists convertible bonds like AGA Airtel 7 1/2, Airtel 7 1/2, etc.

Table with columns: SWISS FRANK, Issued, Bid, Offer, day, week, yield. Lists Swiss franc bonds like Swiss Gov. 5 1/2, Swiss Gov. 6, etc.

Table with columns: Xerox approval, Issued, Bid, Offer, day, week, yield. Lists Xerox bonds like Xerox 6 1/2, Xerox 7, etc.

Table with columns: Tender rules change, Issued, Bid, Offer, day, week, yield. Lists tender rules change bonds like U.S. Gov. 10 1/8, U.S. Gov. 10 3/8, etc.

Table with columns: Yen Straights, Issued, Bid, Offer, day, week, yield. Lists Yen straight bonds like Japan Gov. 10 1/8, Japan Gov. 10 3/8, etc.

Table with columns: Other Straights, Issued, Bid, Offer, day, week, yield. Lists other straight bonds like Avco Fin. 10 1/8, Avco Fin. 10 3/8, etc.

What is Amro Bank in Moscow?

ПЕРВЫЙ ГОЛЛАНДСКИЙ БАНК НА МЕСТЕ ДЕЙСТВИИ

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\* No information available - previous day's price. † Only one market maker supplied a price. ‡ Straight Bonds: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units unless stated otherwise. § Change on week - Change over price of week's start. ¶ Floating Rate Notes: Denominated in dollars unless otherwise indicated. Chg. day = Change on day. Conv. price = Nominal amount of bond per share. Conv. date = Percentage of share at conversion rate fixed at issue. Prem = Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

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EUROPEAN CAR INDUSTRY

Full order books at BMW

By Roger Boyes in Bonn

THE GERMAN car and motorcycle manufacturer, Bayerische Motoren Werke (BMW), is performing well above the average for the country's motor industry this year, and can look forward to full order books well into 1980.

This pattern emerges from the figures for the first nine months revealed yesterday in a BMW letter to shareholders. The BMW board said that despite rising costs, it was expecting a satisfactory result this year—although it declined to forecast the dividend level. Given that BMW's output and sales in the first three quarters are well up on last year, which itself saw radically improved sales levels, the prediction of a satisfactory result seems to be something of an understatement.

From January to September, BMW produced 6.5 per cent more passenger cars than for the same period last year, reaching 247,965 units. That contrasts with an average rise in output within the industry of only 3 per cent. New registrations of BMW cars in West Germany were up by 4 per cent in the first nine months compared with last year, while exports rose by 6 per cent to 126,923. Sales of motorcycles were also up, especially on the overseas markets, although production was cut back.

Total turnover in the first nine months rose by 11.6 per cent to DM 4.8bn (\$2.7bn). Domestic business accounted for DM 2.53bn of this, representing a 12 per cent increase on the first nine months of 1978. Group turnover, buoyed by the success of the overseas subsidiaries, has increased by 15.3 per cent in the first nine months to DM 5.5bn.

Support for Euromarkets supervision

By Jonathan Carr in Bonn

SUPPORT FOR co-ordinated international action to help curb "unhealthy tendencies" in Euromarket business has been voiced by Dr. Wilfried Guth, head of the Deutsche Bank, West Germany's largest commercial bank. He warned, however, that any new supervisory regulations should not be so tough as to prevent the Euromarkets from carrying out their essential role as a recycler of the oil producers' surplus funds.

In a speech at Karlsruhe University, Dr. Guth noted that excessive competition among the banks involved in Euromarket business was "not unusual. This brought a cut in interest margins and a lengthening of the time-span for which credit was granted."

The margins now reached might not always be enough to cover the credit and refinancing risks involved. Dr. Guth felt that the introduction of common rules involving consolidated accounts for all banks involved in the Euromarkets and for a minimum ratio between capital and lending could help correct the situation.

His comments come at a time when the Bonn Government is privately encouraging the growing degree of accord that some action is needed to help scrutinise the Euromarkets.

Sharp improvement in Volvo margins

BY VICTOR KATFETZ IN STOCKHOLM

VOLVO, the automotive and heavy machinery group which is Sweden's largest industrial enterprise, had pre-tax profits for the first nine months of SKr 861m (\$205m), 78 per cent above the SKr 498m for the corresponding period of 1978.

The profit margin climbed from 3.7 to 5.1 per cent of sales, and theoretical earnings per share increased from SKr 13.30 to SKr 22.90.

The nine-month profit figure includes foreign exchange gains of SKr 15m on loan liabilities, against a loss of SKr 41m a year earlier.

Third-quarter earnings were SKr 216m, down from the second quarter's extremely strong SKr 410m due to the summer holiday period. In 1978, third-quarter profit was SKr 112m, and the second quarter yielded SKr 235m.

Volvo now appears virtually assured of becoming the first Swedish company to crack the

SKr 15n pre-tax profit barrier. As usual, however, Mr. Pehr Gyllenhammar, managing director, refrained from any forecast of the year's results. In a radio interview, he repeated his warning earlier in the year that despite the current surge in Volvo's sales and profits, the imminent international recession would probably harm the group's business prospects.

Nine-month turnover rose by 25 per cent to SKr 16.82bn (\$4bn), and the share represented by foreign markets increased from 75 to 77 per cent.

In the third quarter alone, sales rose by 17 per cent to SKr 5.13bn. Volvo's full-year turnover in 1978 was SKr 19.13bn, and pre-tax profit reached SKr 646m.

Sales of Volvo passenger cars were up by 29 per cent in January-September, reaching SKr 9.4bn, while the number of units sold moved from 205,000 to 235,000.

Volvo provides no breakdown

of earnings by product groups, but singles out its larger car models as a major source of improved profits. Operating earnings from smaller passenger cars also rose, but "full cost coverage was not achieved."

Trucks and buses accounted for SKr 4.54bn in turnover, an increase of more than 23 per cent over the first nine months of 1978. About 23,000 units were sold, against 20,500, and both the inflow and backlog of orders for the period was up.

Sales of construction, agricultural and forestry machinery climbed by 24 per cent to SKr 1.39bn, bringing this product category back into the black. Marine and industrial engines also moved into profit during the first nine months, on sales of SKr 748m, up 13 per cent. Earnings from aircraft engines were somewhat lower.

A special grant from the Netherlands Government to the Dutch subsidiary Volvo Car reduced operating costs in

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November 1979

Co-Financing for the Second Puerto Plata Tourism Project

**Banco Central de la Republica Dominicana**

Seventeen Year Loan Facility

**U.S. \$25,000,000**

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Nissan confirms Iberica talks

BY ROBERT GRAHAM IN MADRID AND RICHARD C. HANSON IN TOKYO

AFTER SEVERAL weeks of speculation Nissan Motor of Japan yesterday confirmed that it was negotiating to buy the 37 per cent stake in Motor Iberica, Spain's leading tractor and agricultural machinery producer, held by Massey Ferguson of Canada.

It was felt in the industry yesterday that the Japanese automotive giant was anxious to quickly conclude the deal and that no official Spanish objections were likely. Nissan, however, stressed that, in the face of stiff competition, it was too early to say whether it would eventually clinch the purchase.

Massey Ferguson has received a number of approaches

from other multi-national groups for its Motor Iberica shareholding, including General Motors, Volvo and Renault.

In addition to making agricultural equipment Motor Iberica produces light trucks and vans, earth moving equipment and diesel engines (Perkins). The group also has a number of subsidiary interests in Europe and Latin America.

Last year the company had total sales of Ptas 40bn (\$600m) of which 80 per cent arose from domestic sales. Pre-tax profits were Ptas 1.2bn (\$18m) and net cash flow was the equivalent of \$25m.

This year sales are reported to have been affected by the domestic recession and

in export markets by the high value of the peseta. This coupled with a sharp increase in indebtedness last year has increased the company's need to find a satisfactory solution—both to accommodate Massey Ferguson's desire to sell and to secure a viable long-term base.

Nissan, and other Japanese motor companies, have been studying Spain as a manufacturing base from which they could eventually supply European markets once Spain enters the Common Market. Toyota Motor, Japan's largest motor company, has denied reports that it will actually build a facility in Spain, but admits to conducting market feasibility studies.

Philips pulls out of bidding for Pertec

By Charles Batchelor in Amsterdam

NORTH AMERICAN Philips has accepted an offer of \$700,000 from Triumph-Adler, the West German office equipment and computer group, to meet the legal and other costs of withdrawing from the bidding for Pertec Computer Corporation of the U.S.

Pertec originally accepted a \$15 per share bid for 45 per cent of its equity from Philips in August. However, Triumph-Adler, which is controlled by Volkswagen, subsequently made a \$16.50 per share bid for the entire capital of Pertec, valuing it at \$117m.

"It is only reasonable that Triumph-Adler meets our costs since our bid is not going through," said a spokesman for Philips in Eindhoven.

For its part, Triumph said yesterday that the settlement provides that Philips will not sue Triumph and will release Triumph from any claims related to Philips' agreement to buy Pertec shares. It will also release Triumph from any claims related to the tender offer for Pertec and the Triumph-Pertec merger agreement. Additionally, Pertec and Philips have agreed that, if the settlement is concluded, Philips will terminate its stock purchase agreement and similarly release Pertec from all claims.

Pertec makes computer peripheral equipment and systems. Triumph Werke, which makes office machines and computer systems, is 53.8 per cent owned by Volkswagen.

Turnover up on Zurich Bourse

BY JOHN WICKS IN ZURICH

OVER THE first 10 months of this year, securities turnover on the Zurich Stock Exchange almost equaled that for the full 12 months of 1978. Turnover amounted to SwFr 96,052m (\$60.41bn), compared with last year's total of SwFr 99,222m.

The number of bargains in the January-October period reached 220,827, against 241,434 for the whole of last year.

The Basle Bourse recorded an even sharper rise in turnover for the 10-month period. The figure of SwFr 23bn compares with a level of only SwFr 19.8bn for the whole of 1978.

It now seems certain that both houses will show record securities turnover this year.

The number of bargains marked on the Basle Exchange reached 69,815 for the January-October period, compared with 62,875 last year.

THE ZURICH-BASED Union Bank of Switzerland is to issue SwFr 100m worth of 14-year bonds on the Swiss capital market from November 27 to December 3. The issue, which is intended to finance long-term operations, will bear a coupon of 4 per cent, and the issue

price will be announced later. Premature redemption of the bonds will be possible from 1988 onwards, starting at a rate of 101.5 per cent of face value and with a premium falling to nil by 1991.

Following an adjustment to market conditions, Swiss Bank Corporation has reduced from 12 to 10 years the maturity of its SwFr 100m bond loan, and at the same time lengthened the subscription period to November 27. The issue price for the bonds, whose coupon remains at 4 per cent, is being lowered from 99½ to 99 per cent.

Rights by Swiss Michelin

BY OUR FINANCIAL STAFF

A SWISS holding company within the Michelin tyre group of France plans to raise the equivalent of \$122m through a rights issue.

Cie Financiere Michelin, which is a holding company for the non-French operations of the Michelin group, is to make a one-for-four rights issue at SwFr 150 a share.

The funding will involve the

issue of an additional 1.34m new shares and lift the company's capital from SwFr 535m to SwFr 668.5m.

Cie Financiere Michelin also report marginally higher profits for the year ended June last. At the net level, earnings emerge at SwFr 99.6m, compared with SwFr 95.1m. An unchanged dividend of SwFr 5.20 a share is planned.

Allia-Doulton agrees disposal

PARIS—Allia-Doulton, a subsidiary of the leading French cement concern Lafarge, has reached agreement with the Swedish group, Tour and Andersson, on the sale of its wholly-owned West German subsidiary, Rokal.

Allia-Doulton is 26 per cent owned by Doulton and Co., part of S. Pearson and Son of the UK. AP-DJ

Lufthansa lifts stakes in travel agencies

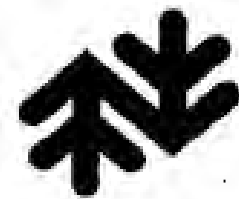
By Our Bonn Correspondent

LUFTHANSA, the West German airline, has taken a stake in several domestic travel agency concerns—a move intended to ensure that it retains its competitive position in air travel bookings.

The airline notes that recently a large number of the country's travel agencies became connected, either directly or indirectly, with potential Lufthansa competitors.

To preserve its position, Lufthansa has signed accords to purchase 10.3 per cent of Deutsche Reisebuero, 50 per cent of the F.I.R.S.T. group and majority holdings in the Euro-Lloyd and Kuehne und Nagel Reisebuero concerns. All are notable forces on the German travel agency scene.

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**Norske Skog**

**U.S. \$40,000,000**

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November 1979

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November 1979

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**COMISION FEDERAL DE ELECTRICIDAD**

**U.S. \$100,000,000**

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Union Bank of Switzerland  
The Yasuda Trust and Banking Company, Limited

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The Long-Term Credit Bank of Japan, Limited

October, 1979



# Opposition mounts to News bid for control of HWT

BY JAMES FORTH IN SYDNEY

NEWS LTD., Mr. Rupert Murdoch's newspaper and television group yesterday encountered stiff opposition to its bid for control of Australia's largest media group, the Herald and Weekly Times. In developments yesterday the HWT board revealed a 16 per cent profit increase and a scrip issue. The News group was confronted by strong competition for HWT shares on the sharemarket, and the Trade Practices Commission threatened to seek an injunction against News unless it agreed to stop buying HWT. The TPC said that the acquisition was likely to contravene the Trade Practices Act, and

asked for an undertaking that News would not buy any further HWT shares for one month. The commission added that it wanted to investigate the matter "immediately and urgently" and gave News until noon today to reply. TPC officials met News legal representatives yesterday, and further talks are planned for this morning. In the meantime, News stayed in the market yesterday and is expected to buy again today, at least until the TPC deadline. But News met spirited opposition in the sharemarket. The price of HWT opened at A\$4.00—an increase of 20 cents on Tuesday's close and equal to

the proposed formal offer price—but closed at A\$4.15. News again operated through two Melbourne shareholders, J. B. Wers and E. L. and C. Naillieu, but Potter Partners, which has been retained by HWT as an adviser, moved into the market and picked up about 1.7m of the 2.7m shares traded, with the remainder going to News. The largest institutional holder in HWT, the AMP Society also sold its parcel of 2.2m shares or 3.5 per cent of the capital, off market, reportedly for A\$4.37 a share. These shares were purchased by Potter clients, thought to involve interests friendly to HWT and led by a newspaper associate, Queensland Press. HWT owns 39.3 per cent of Queensland Press which in turn held 7.7 per cent of HWT before News announced its proposed bid.

# Thiess takes legal action against CSR and Shell

BY OUR SYDNEY CORRESPONDENT

THIESS HOLDINGS has started a legal action against CSR and the Shell oil group in a last-ditch attempt to avoid being taken over by CSR. Earlier this week Shell announced that it had sold its 15.8 per cent stake in Thiess to CSR for A\$70m (U.S.\$77m) cash. Shell also revealed that it would become a "minority venturer" with CSR in three Thiess steaming coal ventures if the bid succeeded. The directors of Thiess said yesterday that they had started proceedings in the Supreme Court of Queensland to challenge this arrangement. The basis of the Thiess claim is that the agreement to grant Shell equity in the steaming coal

ventures confers an advantage on Shell not offered to other Thiess shareholders, and that this is a breach of Stock Exchange listing requirements and the Companies Act. The Thiess directors said the action followed numerous complaints to the company by other Thiess shareholders that Shell had obtained an improper advantage. CSR already holds 19 per cent of Thiess and the Shell stake would give it 34.9 per cent. Moreover, another large shareholder, the life office AMP Society has indicated that it intends to accept for its 9.2 per cent interest, which would lift CSR's holdings to 44 per cent, and almost certainly ensure victory.

# Hindustan Lever asked to meet Indian equity rule

BY K. K. SHARMA IN BOMBAY

HINDUSTAN LEVER, the Unilever offshoot, has lost its battle to retain a majority foreign equity holding and has been asked by the Reserve Bank to reduce its foreign holdings to 40 per cent by the end of 1980. At present, Unilever owns 66 per cent of the Equity after diluting its 85 per cent holding through a public issue in 1977. However, Hindustan Lever has won a major concession in being allowed to reduce its foreign holdings to 40 per cent in two stages. It will announce a rights issue in the next few days and, by a major disinvestment by Unilever, will reduce the foreign holding to 51 per cent by next June. Under the Reserve Bank, Hindustan Lever must be only 40 per cent foreign owned in the next stage to be com-

pleted by the end of 1980. The company plans to continue to fight for its right to remain at 51 per cent and it is possible that the issue will be taken up at a political level after the Indian general elections to be held on January 3 and 6. The present order has been passed by the Reserve Bank which is the administering authority of the Foreign Exchange Regulation Act (FERA). Under FERA, all foreign companies must reduce their non-resident equity holding to 40 per cent unless they satisfy an official committee that they plan to diversify into the "core" and "high technology areas" and also export 30 per cent of their turn-

over. Hindustan Lever wants to remain at 51 per cent on the grounds that it is already operating in high-technology areas, like fertilisers and chemicals, and has plans to enter the cement industry. Last month, its huge Rs 220m (about \$27m) industrial phosphate plant was commissioned in Haldia in the state of West Bengal. Most foreign companies which have been directed to dilute their non-resident holdings to 40 per cent have complied with the orders. It is possible that Hindustan Lever will also be compelled to do so, but, unlike others, it has put up a stiff fight and plans to continue its battle

# Sharp rise in ACI profit

BY OUR SYDNEY CORRESPONDENT

THE MAJOR glass, packaging and plastics group, Australian Consolidated Industries (ACI), has raised its interim dividend from 6 cents a share to 7.5 cents after boosting earnings by 53 per cent from A\$11m to A\$16.8m (\$US18.5m) in the September half-year. The improvement outstripped sales growth of 12 per cent, from A\$388m to A\$435m. The directors said the improved result was due in part to the inclusion of a full six

months' trading by the appliance group, Vulcan Industries, compared with only three months in the same period last year. Higher export sales by the New Zealand subsidiary, Alex Harvey Industries, lower tax because of export incentives, and the sale of a majority interest in the loss-making Pacific Can had also helped. In addition, higher profits were earned by ACI's glass packaging division and the Singapore and Malaysian companies.

# HONG KONG STOCK MARKET

## Six year peak overcomes Iranian blow

BY PHILIP BOWRING IN HONG KONG

HONG KONG'S Hang Seng Index has lost 34 points over the past week closing yesterday at 709.9, but stands out like a tower next to most other world markets. But the weakness over the past week is still overshadowed by the remarkable gain of no less than 80 points in the first two weeks of this month which took the index to a six-year high of 744 points on November 14. The rise was stopped in its tracks by the Iranian crisis, but a resumption cannot be totally ruled out.

### Remarkable rise

Hong Kong's performance has been remarkable against a background of sharply rising world interest rates, falling stock markets, and looming economic and political shadows. It may seem surprising to some that Hong Kong, with its extreme external dependence should shrug off world sentiment. However, the Hong Kong market's behaviour is not inexplicable. The stock market is heavily weighted towards property and financial stocks and not towards the manufacturing enterprises

which are the base of the city state's economy. For more than three years the property market has been enjoying a remarkable boom, primarily created by huge increases in credit. Overall bank credit has risen 43 per cent in the past 12 months, following a similar sized increase in the preceding 12 months. Lending for house purchase and building has been growing faster than any other sector. Though Mr. Philip Haddon-Cave, Hong Kong's Financial Secretary, has been warning for more than a year of the dangers of this high rate of credit growth, neither exhortation nor increases in interest rates have been sufficient to stem it. In September alone, the month after prime lending rate reached a record 14.5 per cent, banks advances grew a further 2.8 per cent.

Lending has continued to outstrip money supply growth, but a big inflow of foreign funds, mostly through the banks, has ensured that the system has remained surprisingly liquid, even in the face of big rises in interest rates, on dollars, and sterling which have not been

matched yet by another upward push in Hong Kong rates. Money and rumour have fed on themselves to present several speculative situations—mostly related to property and possible takeovers. There have also been rumours of defensive power realignments by the European "lions" following the acquisition by Cheung Kong (Holdings), the biggest of all development ventures, of effective control of Hutchison Whampoa. HK and Kowloon Wharf Company has been one favourite takeover and property asset counter.

### Massive profits

Market values of property shares are still, in most cases, well below updated net asset values—on the dubious assumption that land and properties actually traded represent the underlying values of property in general. Property prices have risen very much more steeply than share prices, and created some of the massive profits now being announced, or forecast, by developers. There are several sources of supply of cold water. First is

external demand. Exports have been buoyed by unexpectedly strong UK and West German consumer demand, and the delay in arrival of the U.S. recession. Now the U.S. recession looks as though it could be sharp, UK demand growth will probably stagnate and German grow much more slowly. Meanwhile the strength of the Hong Kong dollar brought about by inflationary money inflows has reduced the competitive position of Hong Kong industry at a time when prices may become of increasing importance in securing orders. Domestic and monetary restraint has been the order of the day for some months in Korea and Taiwan and they now look better placed.

Hong Kong interest rates are likely to rise again before they fall, and will eventually have an impact on stock and property values. Inflation, already running at 13 per cent is unlikely to abate for several months, and longer if the currency weakens again as many expect. If there is not a sharp reduction in credit, the Government will be forced to act to prevent Hong Kong's once stable currency declining

# Scindia seeks loan

BY OUR NEW DELHI CORRESPONDENT

SCINDIA Steam Navigation Company has asked for a loan of Rs 160m (about \$20m) from the Shipping Development Fund Committee. The committee is considering the proposal on the basis that all the company's vessels will be mortgaged to it to boost Scindia's liquidity. Scindia's directors say that the liquidity position remains difficult in view of the continuing depression in the world freight market. Because of this, it has obtained a moratorium both from the Shipping Development Fund Committee and other leading institutions on payments due to them. However, Scindia hopes to be able to show slightly improved results this year because of the rise in the charter rates of bulk carriers since the final quarter

of last year. The company has been handicapped both by the world shipping situation and the severe congestion in Indian ports. During 1978-79, Scindia took delivery of two vessels of 13,700 dwt each, built by East Germany. Another vessel of 21,450 dwt was obtained from Hindustan Shipyard of India which is expected to deliver two more this year. Scindia's joint venture in Nigeria, Equatorial Carriers, suffered a loss equivalent to Rs 13.8m in 1978 owing to the recession in freight, import restrictions in Nigeria, and port congestion. The future of the company is now being discussed with its collaborators in Nigeria.

# Indian Explosives rights

BY P. C. MAHANTI IN CALCUTTA


INDIAN EXPLOSIVES, a three-year-old joint venture of ICI of the UK and the Indian Government, which has been manufacturing commercial explosives and urea fertilisers has just issued Rs 250m (430m) of debentures by way of rights to its shareholders, with an option to convert 20 per cent of the face value of the debentures into equity after

three years. The balance will be refunded in five equal instalments and the debentures carry 101 per cent interest. The debentures are part of the Rs 980m financing scheme for the company's project to raise its fertilizer capacity by 50 per cent by 1981. The present installed capacity is 450,000 tonnes, which is being expanded to 675,000 tonnes.

U.S. \$20,000,000  
Floating Rate U.S. Dollar Negotiable Certificates of Deposit, due 27th November 1981

## THE DAI-ICHI KANGYO BANK, LIMITED

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In accordance with the provisions of the Certificates, notice is hereby given that for the six months interest period from 23rd November 1979 to 23rd May 1980 the Certificates will carry an interest rate of 15 1/2% per annum. The relevant interest payment date will be 23rd May, 1980.

**BARING BROTHERS & CO., Limited**  
Agent Bank

October 1979

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# NATIONAL BANK OF HUNGARY (MAGYAR NEMZETI BANK)




US \$ 250,000,000 Eurocurrency Term Loan

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October, 1979



CURRENCIES, MONEY AND GOLD

Sterling nervous

Sterling finished at its lowest level for the day in currency markets yesterday, and was barely above Tuesday's closing levels. After an initial rise which was more a reflection of dollar weakness, the pound fell on current industrial unrest within the UK car industry. On Bank of England figures, the pound's index finished unchanged at 88.8, but this showed a fall from the morning calculation of 89.9. Against the dollar it opened at \$2.1590 and touched a best level early on at \$2.1620. However, it very quickly fell to \$2.1745 before rebounding to \$2.1840. Towards the close it dipped slightly to finish at \$2.1738-2.1745, a rise of just 60 points from Tuesday, but a drop of nearly 2 cents from the day's high.

Swiss franc, although dealers pointed out that demand for the D-mark remained high. Trading yesterday was restricted to a certain extent by the closure of West German markets for a holiday. PARIS - The French franc was weaker against the D-mark and sterling, but rose against other EMS currencies and the U.S. dollar. Sterling rose to FFR 8.9880 from FFR 8.9450 and the D-mark was firmer at FFR 2.3478 against FFR 2.3458. Elsewhere the Swiss franc fell to FFR 2.5198 from FFR 2.5178, and the dollar sank to FFR 4.207 from FFR 4.1540. The lira dipped to FFR 5.0225 from FFR 5.0330 per L1,000 and the Belgian franc was fixed lower at FFR 14.4685 compared with FFR 14.4940 per BFR 100 previously. The Dutch guilder was fixed lower at FFR 2.0970 against FFR 2.1037, and sank to the bottom of the EMS, replacing the Belgian franc as the weakest currency. MILAN - The dollar was fixed at L280.70 yesterday, its lowest level for nearly seven weeks, and compared with L282.20 on Tuesday. The lira was weaker however against EMS currencies except the Dutch guilder, which continued to show an easier tendency. The D-mark rose to L487.47 from L466.46 and the French franc was firmer at L199.20 against L198.77. Sterling rose to L179.15 from L178.1. TOKYO - The dollar improved against the yen to Y247.05 compared with Tuesday's close of Y245.75. The rise came after reports of an armed attack on a mosque in Saudi Arabia, the consequences of which could affect Japan's oil supplies. The Bank of Japan intervened in the market and supported the yen by selling an estimated \$100m. The yen was also depressed by worse than expected trade figures for the first 10 days of November. These showed a sharp increase in Japan's deficit to around \$700m compared with less than \$300m for same period in 1978. ZURICH - The dollar and the Swiss franc were both weaker against the D-mark, with the franc sinking to a new low for the year. The D-mark was quoted at SwFr 93.30 per DM 100, up from SwFr 93.10 on Tuesday. The Swiss National Bank may have sold D-marks forward once again but not on any great scale. There did not appear to be any reason for the decline in the

THE DOLLAR SPOT AND FORWARD

Table with columns: Country, Day's spread, Close, One month, % p.a., Three months, % p.a. Includes UK, Ireland, Canada, Netherlands, Belgium, Denmark, W. Ger., Portugal, Spain, Italy, Norway, France, Sweden, Japan, Austria, Switzerland.

THE POUND SPOT AND FORWARD

Table with columns: Country, Day's spread, Close, One month, % p.a., Three months, % p.a. Includes U.S., Canada, Netherlands, Belgium, Denmark, W. Ger., Portugal, Spain, Italy, Norway, France, Sweden, Japan, Austria, Switzerland.

CURRENCY RATES

Table with columns: Nov 21, Bank rate, Special Drawing Rights, European Currency Unit, Nov 21, Bank of England, Morgan Guaranty, Index changes. Lists various currencies like Starting, U.S. dollar, Canadian dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Nov 21, Bank of England, Morgan Guaranty, Index changes. Lists various currencies like Starting, U.S. dollar, Canadian dollar, etc.

OTHER MARKETS

Table with columns: Nov 21, Argentina Peso, Australia Dollar, Brazil Cruzeiro, Canadian Dollar, Finland Markka, French Franc, Hong Kong Dollar, Indian Rupee, Irish Punt, Luxembourg Franc, Malaysia Dollar, New Zealand Dollar, Saudi Arabia Riyal, Singapore Dollar, Sth. African Rand, Austria, Belgium, Denmark, France, Germany, Italy, Japan, Korea, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, Taiwan, Thailand, West Germany, Yugoslavia, Zaire, Zimbabwe.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, ECU amount, % change from central rates, % change from previous day, % change from previous week, % change from previous month, % change from previous year.

EXCHANGE CROSS RATES

Table with columns: Nov 21, Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canada Dollar, Belgian Franc. Shows cross rates between various currencies.

EURO-CURRENCY INTEREST RATES

Table with columns: Nov 21, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, West German Mark, French Franc, Italian Lira, Asian \$, Japanese Yen. Shows interest rates for various currencies.

INTERNATIONAL MONEY MARKET

Dutch rates firm

Interest rates rose sharply in the Dutch money market yesterday, although call money was unchanged at 9 1/8 per cent. The weakness of the guilder against the D-mark, following the strength of the German currency against the dollar, added to nervousness in the Amsterdam money market, while an increase in the Netherlands trade deficit to Fl 800m in September, from Fl 600m in the same month last year may also have been a factor. The central bank probably intervened to support the guilder as the Dutch guilder fell against the D-mark, and replaced the Belgian franc as the weakest member of the European Monetary System. Call money is expected to rise in Amsterdam today on fears about currency developments and money market tightness following a new quota period. On Tuesday the authorities announced a further Fl 3.2bn market borrowing facility and a new special quota of Fl 1.5bn to replace the previous special loan facility of Fl 2.9bn. The halving of the special quota and the extension of the facility for only 11 days was seen as a move to keep tight control of the domestic market under the nervous conditions existing in the foreign exchange market. Towards the end of this month monetary shortages are expected to increase as seasonal tax payments fall due. One-month

GOLD

Firmer tendency

Gold rose \$8 1/2 an ounce in the London billion market yesterday to \$394.997, although trading remained featureless for a greater part of the day. Dealers could give no clear indication why the metal had risen, but pointed out that sentiment may have been improved in view of the current uncertainties surrounding Iran. The metal opened at \$393.994 and rose to a morning fixing level of \$396.80. In Paris the 12 1/2 kilo bar was fixed at FFR 54,600 per kilo (\$412.12 per ounce) compared with FFR 54,900 (\$412.00) in the morning and FFR 53,900 (\$403.58) in the morning. November 21 Gold Guillon (fine ounce) Close: \$395.4-397.4, Opening: \$395.4-394.4, Morning fixing: \$396.80, Afternoon fixing: \$399.85. November 20 Close: \$394.1-395.4, Opening: \$394.1-395.4, Morning fixing: \$396.80, Afternoon fixing: \$399.85.

UK MONEY MARKET

Nervous trading

Bank of England Minimum Lending Rate 17 per cent (since November 15, 1979). The London money market remained nervous ahead of today's offer of 15 per cent Treasury 1985 stock, although funds were in comfortable supply and the authorities did not intervene. As third Wednesday in the month it was made up day for the banks, and the discount houses found money on offer at attractive rates. In the early part houses paid around 10 per cent for secured call loans, but late balances were

LONDON MONEY RATES

Table with columns: Nov 21, 1979, Sterling Certificate of deposit, Interbank, Local Authority deposits, Local Authority negotiable bonds, Finance House deposits, Company Deposits, Discount Treasury Bills, Eligible Bank Bills, Fine Trade Bills. Shows various interest rates.

MONEY RATES

Table with columns: NEW YORK, Fed Funds, Treasury Bills, GERMANY, Discount Rate, Overnight Rate, One month, Three months, Six months, FRANCE, Overnight Rate, One month, Three months, Six months, JAPAN, Overnight Rate, Call (unconditional), Bills (three-month).

Local authority and finance houses seven days notice, other seven days fixed. Long-term local authority mortgage rates nominally three years 7.5-10% per cent; four years 10-12% per cent; five years 10-12% per cent. Bank bill rates in table are buying rates for prime paper. Buying rates for four-month bank bills 10% per cent; four-month trade bills, 10% per cent.

Table with columns: Approximate selling rates for one-month Treasury bills 15% per cent; two-months 15% per cent; three-months 15% per cent; six months 15% per cent; one-month bank bills 17% per cent; two-months 17% per cent; three-months 17% per cent; six months 17% per cent; one-month trade bills 17% per cent; two-months 17% per cent; three-months 17% per cent; six months 17% per cent.

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**JOBS COLUMN, APPOINTMENTS**

**Four silver-tongued engineers Bankwatch**

BY MICHAEL DIXON

DID YOU know that North Sea oil and gas has created a new branch of engineering? I have just been told so by John Weston, who has set up his own company as a result.

Trained as an electrical engineer, he went 10 years ago to work for the U.S. construction group Bechtel and not long afterwards became involved in the early North Sea operations. When, with what seems to me a proper concern for human life, Government started to lay down regulations covering offshore paraphernalia, Mr. Weston was assigned to see that the electrical installations in his domain met the official requirements.

This he did, and was thereupon asked to do the same for the mechanical equipment. When that was done, he was told to ensure governmental approval of the structures themselves.

Then he was seconded by Bechtel to the Matthew Hall group to repeat the whole caboodle on the Claymore drilling and production platform. Whereupon he felt he had become too typecast to return to his old career path, and decided to pursue the new one on his own account. So about four years ago he formed

the new "certification engineering" company of Edward J. Weston, with offices in London and Aberdeen.

Since that time, the growth of offshore operations has been impressive, but it has apparently been as nothing to the pullulation of official controls. There is very little lying about, above or under the North Sea these days whose use is subject only to the standard question: will it work? Even from the design stage, the various structures, materials, equipment, systems, and their installation, the noise they generate, and their collective aerodynamic effect—among other things—must be tested for use offshore by a certificate.

Statutory regulations and official notes for guidance, which tend to be applied as required specifications, already run into several volumes. Mr. Weston expects revisions and new additions soon to double the quantity of "law" which those who make things for and work with them in the offshore industry, must comply.

He doesn't much mind, mark you, because his company now has 17 certification engineers plus his co-director and himself serving designers, manufacturers, operators and so on with the aim of seeing that at every stage they work within the

official regulations. These are enforced through assessments carried out by independent Certifying Authorities, of which there are six. They are the American Bureau of Shipping, Bureau Veritas, Det Norske Veritas, Germanischer Lloyd, Halcrow Ewhank and Associates Certification Group, and Lloyds Register of Shipping.

At present the Edward J. Weston company is engaged in certification engineering on behalf of seven, mainly production platforms in the British and Norwegian areas of the North Sea. Inquiries are in train with Middle East interests, and Mr. Weston is negotiating with Australian concerns. And the company's founder is now looking for four recruits to be trained as certification engineers, two operating from London and the other pair from Aberdeen.

Provided they are "graduate-type engineers," he says, it matters little which branch they come from. They are likely to be aged 28 to 35. They will probably be connected with offshore operations as a member either of a major company involved, or of one of the regulatory concerns.

But Mr. Weston is anxious that candidates should not be engineers of the strong, mostly silent sort whose professional conversation consists of barely

occasional sentences such as "Aye, happen!" or "We tried it that way once: 'foreman lost his left leg."

Certification engineers must be talented negotiators, he believes. They must be perceptive enough to divine what is going on in an official's mind and when it rejects some particular proposal, to come up swiftly with an alternative schema which overcomes the objection. They must be orally fluent at least in English and, although Mr. Weston does not like to say it, "physically presentable." He adds that the newcomers will be trained in the relevant regulations and in the new branch of engineering practices, which he thinks can be learned in six to nine months.

Starting salaries of £10,000 upwards, plus bonus related to achievements. Perks are flexible.

Readers interested should obtain application forms from Mrs. Gizele Bingham, Edward J. Weston's personnel manager, at 2 Berkeley Square, London, W1; telephone 01-491 3956, telex 881489Z.

**Analysts**

AN OCCUPATION not altogether dissimilar from the above arises from banks' being no less hesitant to deal with

on the risks open to depositors. A third product is regular inter-bank comparisons, at present covering the UK, European countries, and Japan.

Keen to extend its coverage, particularly in the Far East and southward from Canada and the U.S., IBCA is seeking one junior and several senior analysts in London to join the existing team of four.

"As we have our own computer, the job does not require great numeracy, although ability with figures is clearly helpful," says First Dallas associate director, Ralph Hubbert, to whom inquiries should be addressed (18, St. Helen's Place, London EC3A 6BY; tel. 01-698 6171; telex 888818).

"What is required, however, is fluency in one or more foreign languages—preferably Spanish/Portuguese, and an intelligent aptitude to learn the skills. In addition, it will require the ability to advise very important international financial institutions on the subject matter covered by the analyst."

Salary for the junior recruit is £6,000 or more. The incoming seniors should be worth £10,000 upwards.

There are good opportunities for travel, says Mr. Hubbert, adding: "The analysts report to the managing director and will have the responsibility for a defined geographical area."

Which brings us to IBCA Banking Analysis—a subsidiary set up by the First National Bank of Dallas, Texas, to provide such reports both as a service to customers concerned with international bank credit, and as a regular, general aid.

IBCBA will provide reports on individual banks, normally based on visits to their senior management, which include ratio calculations drawn from balance-sheets as well as descriptions of ownership, legal status, and managerial ability. It also reports at greater length on the banking systems of particular countries, with emphasis

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The ideal candidate will have:

- Several years' experience in auditing major multinational companies, including a period as supervisor/manager level if gained in public practice or in an equivalent position if gained in an internal audit environment.
- Fluent German in addition to English. Other European languages would be a decided advantage.
- The willingness to be based in the UK and spend at least 50% of the time working on assignments in Europe, the USA and other overseas locations.
- Appropriate professional/academic qualifications.
- Experience of insurance or other financially-orientated business.

Age is not a critical factor, although an individual aged between 28 and 33 would probably have the balance of experience and ambition which the position demands.

Please apply in confidence enclosing a brief resume, to:

Resident Auditor-Europe  
INA CORPORATION  
c/o INA (UK) Holdings Ltd.  
1 Lime Street, London EC3M 7NA

**Jonathan Wren - Banking Appointments**  
The personal consultancy dealing exclusively with the banking profession

**SETTLEMENTS/OPERATIONS OFFICES**

An opportunity exists in Merchant Banking for the appointment of a mature banker as Head of Banking Settlements.

The successful candidate - ideally aged around 40 - will be an experienced co-ordinator of banking operations, having had wide experience of the settlement of all types of Foreign Exchange and Sterling transactions. The main function of the job will be to supervise and co-ordinate the bank's main processing areas.

The remuneration package will include a basic salary negotiable in the region of £10,000 per annum, together with all the usual bank benefits.

For further details, please telephone PETER S. LATHAM, Director

First floor entrance New Street  
170 Bishopsgate London EC2M 4LX 01-623 1266

**University of London**  
HERCHEL SMITH CHAIR OF INTELLECTUAL PROPERTY LAW AT QUEEN MARY COLLEGE

The Senate invites applications for the above Chair, which is to be held at Queen Mary College. The successful applicant will be expected to teach in addition to general teaching in the subjects to which he or she is directly or indirectly related. The Chair is part of the Commercial Law Studies, created to advance teaching and research in the various branches of the subject. Applications should be sent to the Registrar, University of London, Senate House, Malet Street, London WC1E 7HU. The deadline for applications is 31 January 1980.

**ACCIDENT & HEALTH SPECIAL RISK MANAGER**

Individual needed to assume full responsibility for operation of this profit centre. This position is in New York City and Company will pay relocation costs. Applicant should have successful underwriting experience in all Accident and Health Lines with special attention on high risk-high rated coverages such as sports, cast and non-appearance, racing, etc. Excellent compensation package available from this top rated U.S. insurer. Please reply in confidence to:

Box A.6976, Financial Times, 10, Cannon Street, EC4P 4BT.

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## Fund Management

Age 26 - 30 Up to £10,000

The Investment Division of Samuel Montagu & Co. Limited has a vacancy for a Fund Manager experienced in U.K. equities and equity selection.

A competitive salary will be complemented by a substantial range of staff benefits which, inter alia, will include low interest housing loan, non-contributory pension scheme with free life assurance, profit sharing and family medical cover.

Please apply in writing with full curriculum vitae to:

B. K. Barber,  
Samuel Montagu & Co. Limited,  
114 Old Broad Street, London EC2P 2HY.

## MANAGEMENT CONSULTANTS

London based to £11,000

If you are a qualified accountant with solid commercial or industrial experience and your:

- ★ are around thirty years of age
- ★ have first-hand experience in developing and operating financial and other key management control systems
- ★ are seeking to use your ability in fresh and varying challenges
- ★ can communicate effectively with all levels from shopfloor to boardroom
- ★ are willing to travel in the U.K. if necessary, with opportunities for overseas travel

we should like to meet you.

We are a successful firm of management consultants associated with nearly eighty firms of general practice accountants in the United Kingdom and Europe. We provide a wide range of consultancy services and put particular emphasis on the development and installation of control systems, profitability reviews, organisational studies and economic surveys.

Salaries are negotiable, plus good fringe benefits and the prospect of profit sharing. There are excellent career progression opportunities within the firm which offers a first-class working atmosphere.

Candidates, male or female, should apply in confidence, giving full details of career to date, including salaries earned, to C. H. Brown, Annan Imprey Morris, Management Consultants, 40/43 Chancery Lane, London WC2A 1JF, quoting reference ES2.



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## Management Accountant

A young self-starter with career development in mind

Our client is a large and very fast-expanding financial organisation in London with a £200-million asset base. Owing to unprecedented growth rate, they have created a new post for a self-motivated Management Accountant.

Reporting to the Chief Accountant, your task will include contributing to the structuring/implementation of a comprehensive computer-based financial forecasting, budgeting and reporting package and problem-solving on existing systems. To achieve these challenging objectives, though, you will build your own small team (from both internal and external manpower resources) which you will then lead vigorously.

So you must be a qualified man or woman (most probably aged under 30), with a minimum of 3 years' commercial experience and a knowledge of

computerised accounting systems. Equally important, you will need strong, proven organisational ability plus a natural talent for motivating others.

Our client will respond with a starting salary negotiable up to £12,000 pa plus benefits including, where applicable, assistance with relocation costs. Above all they will offer you every opportunity to win your financial management spurs in an ability-intensive working environment.

Now send full personal and career details to the Account Manager at Bull Holmes Bartlett Limited, 45 Albemarle Street, London W1X 3FE, naming in a covering note any organisations to whom you do not wish to apply and quoting Ref: 540 on envelope and letter. All interviews will be conducted by our client.



## Oil and Gas Industry Internal Audit London and Aberdeen

Shell U.K. Exploration and Production is an established leader with long term oil and gas interests in the U.K. Sector of the North Sea. Present capital investment in the North Sea programme exceeds \$4,000 m.

Within the Company's Finance function increasing importance is being placed upon the role of Internal Audit which is responsible for carrying out independent appraisals of control procedures, policy implementation and administrative arrangements as a service to senior management. As such it recommends appropriate changes to the Company's business operations for the improvement of control, efficiency and effectiveness.

The development of the Internal Audit role has created vacancies for high calibre staff in both London and Aberdeen. Responsibility for wide ranging projects will provide varied experience of the Company's business, finance systems and of general management problems. There are excellent career opportunities. Candidates must be qualified accountants who are familiar with modern audit techniques and have obtained good auditing experience, preferably with a leading professional firm.

### SENIOR INTERNAL AUDITORS

To be responsible for supervising a small audit team and preparing draft reports. Candidates should have at least 3 years' post qualification experience, some of which should have been in a supervisory role, and be able to demonstrate effective communication skills.

### INTERNAL AUDITORS

To be responsible for carrying out a variety of assignments as a member of a small audit team. Candidates should have at least one year's post qualification experience.

The attractive salary and conditions package includes generous relocation assistance where appropriate. Please write with details of your career to date and stating preference of location to the Recruitment and Development Office, (UEPA/112), Shell U.K. Exploration and Production, 1 Allens Farm Road, Aberdeen. Telephone Aberdeen (0224) 882141/9.

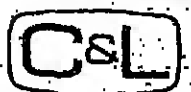
A large Irish Insurance Company wishes to recruit a young well qualified

## Investment Analyst

with some years experience in stockbroking or in an investment institution. The person appointed will join a dynamic investment team and will report directly to the Investment Manager. He/she is probably in the mid twenties age bracket and a university degree or equivalent is considered desirable.

The company offers an excellent and progressive salary and other benefits which will be indicated at interview.

Applications giving full details of career to date should be sent in strict confidence quoting Ref. 501/486 to Stephen Spain.



Cooper & Lybrand Associates Limited  
Management Consultants  
Fitzwilliam House  
Wilton Place  
Dublin 2

Consocenza della lingua italiana essenziale

## Consultant-Cash Management

Chase Manhattan are one of the leading American world banks. From our European headquarters in the City of London we control a large volume of specialised international business.

To aid our expansion, and to enhance our treasury consulting service in Europe, we are now looking for a fluent Italian-speaker with an appropriate commercial or banking background.

Based in London, you will spend 20% of your time collecting financial data and analysing the cash-flow problems of a wide variety of our Italian industrial clients, and potential customers, on their home ground.

Operating independently, you should be a capable communicator who enjoys dealing with a broad range of people. Another language, such as Spanish, would be an additional asset.

We would prefer a man or woman, mid-twenties to mid-thirties, with a degree or Chartered Accountancy qualification and relevant corporate financial experience, ideally in Italy.

An excellent salary, fully in keeping with your experience, will be backed by a very comprehensive range of benefits. These include a Bank car, low interest housing loans, and free medical, pension and personal loan schemes.

Please write with full details to: Shirley Watson, Chase Manhattan Bank NA, Woolgate House, Coleman Street, London EC2.



CHASE

## Chief Accountant

N.W. London c. £11,000 + Bonus + Car

We are looking for a qualified accountant who may also have company secretarial experience.

Aged under forty you will already have financial control experience and ideally be fully conversant with a multi-site operation. Added to this should be an in-depth knowledge of computerised payroll and stock systems and preferably an awareness of company secretarial duties. It is certainly a very demanding role and will only suit candidates with strong management abilities and first class financial expertise.

The reward package offered will be made up of a basic salary of c. £11,000, an annual bonus and a two litre company car. Relocation expenses will be met where necessary and good insurance and pension schemes are in operation.

Contact: Liz Diller (021) 236 6971 PER, Fountain Court, Steelhouse Lane, Birmingham B4 6DS (Answering service available out of hours)



Applications are welcome from both men and women.

## MANAGEMENT ACCOUNTANT circa £15,000 tax free substantial benefits SAUDI ARABIA

This is a senior appointment in one of the largest Saudi Arabian companies. The Management Accountant will report to the Finance Manager and be head of a small team.

- Responsibilities include:
- ★ management accounting services
  - ★ budgetary control, pricing, accounting instructions and systems
  - ★ special investigations

Candidates should be qualified accountants and preferably have some overseas experience. Previous import/distribution experience would be an advantage. They must have the capability to set up new systems.

A tax free remuneration package of circa £15,000 is offered. Additional benefits include free first class furnished modern housing with recreational facilities and utilities, medical insurance and a car allowance. Two year contract with opportunity to extend.

Please send a comprehensive career résumé, including salary history, quoting ref. 1019/FT to W. L. Tait

Touche Ross & Co. Management Consultants

4 London Wall Buildings, London, EC2M 5UJ. Tel: 01-588 6844

## Hoggett Bowers Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

### Financial Director

North West, c.£10,500 + quality car

Our client is a profitable medium sized autonomous subsidiary of a major international engineering group; a market leader, it is engaged in the distribution, servicing and marketing of its wide range of engineering based products. Reporting to the Managing Director, responsibility, through a strong management team and a staff of 35 is for all aspects of financial policy, DP, sales administration and management services. This varied and challenging brief will appeal to candidates aged 30 to 40, ACA and preferably graduates. A proven track record in marketing orientated companies is required, ideally with experience in a distribution based operation. A good working knowledge of DP, and strong management skills are both essential. Prospects within the group are excellent; the generous benefits package includes full relocation assistance.

P.A. Adderley, Ref: 11230/FT. Male or female candidates should telephone in confidence for a Personal History Form to: LEEDS: (0532) 448661, Minerva House, East Parade, LS1 5RX.

## CREDIT ANALYST/CORPORATE LENDING TRAINEE

Salary up to £8,000 + bank benefits

We are looking for a graduate of a good University, aged around 24, with a logical mind. Their written and oral presentation must be absolutely first rate and they should have personality and a bit of style. Currently, they will be working in a major American bank on a training programme or as a credit analyst and are probably dissatisfied with being a small cog in a huge wheel.

If you fit this description, are thinking of leaving your job and would be interested in joining the London branch of a medium-sized American bank (at present, the London branch has 80 employees but is growing fast) please send details of your background and career to date to:

Box A.8944, Financial Times, 10, Cannon Street, EC4P 4BY.

## DATA RESOURCES INTERNATIONAL, INC. BUSINESS ECONOMISTS

Data Resources is the largest company in the field of economic information systems, providing macro economic forecasts computer hosted data bases, and consulting services. The positions involve taking responsibility for a number of client accounts, as well as promoting DRI Services with prospective clients. Candidates should have M.A. level economics or equivalent. Knowledge of other languages an asset. The job location is Bruxelles and involves substantial travel. Please send curriculum to: Mrs. E. Suetens, DRI INTERNATIONAL, INC., Avenue Louise 221 - Boite 5, B-1060 Brussels, Belgium.

## YOUNG ACCOUNTANT Major US Bank

London to £10,000 + low cost mortgage

One of the world's leading banking groups, our client has a small and expanding department of high calibre Accountants and E.D.P. professionals. The new Accountant will be a key member of the department which has responsibility for the review of procedures and controls applicable to computer systems.

Career opportunities, either within banking or the financial function, are excellent. Applicants, aged 24-30, (male or female) should have business systems experience, ideally with E.D.P. exposure, gained in a large professional firm. Please telephone or write to David Hogg FCA quoting reference 1/1915.

EMA Management Personnel Ltd, Burne House, 88/89 High Holborn, London, WC1V 6LR Telephone: 01-242 7773

## Jonathan Wren - Banking Appointments

The personnel consultancy dealing exclusively with the banking profession

### BUSINESS DEVELOPMENT - ITALY

c. £10,000 + benefits  
An international bank seeks a career banker with previous business development/credit experience. The position will be London based, with the prospect of relocation to Italy. Fluency in Italian is essential.  
Please contact NORMA GIVEN

### CORPORATE CALLING OFFICER

c. £10,000  
A major American international bank needs a young high calibre graduate (ideally with an Economics of Business degree) with experience of providing advice to corporate customers on all aspects of Foreign Exchange exposure. There are opportunities for extensive travel and excellent career prospects for the right candidate.  
Please contact ROY WEBB

### LENDING OFFICER

£9,000-£12,000  
Our client is a prominent North American bank, whose growth in the Middle East has led to a requirement for a lending officer. Both senior credit analysts and junior lending officers will be considered, but substantial knowledge of the Middle East is essential.  
Please contact BRIAN GOCH

First floor entrance New Street 170 Bishopsgate London EC2M 4LX 01-623 1266



**C&L**

West End to £10,000 + car

## CHIEF ACCOUNTANT

**The Client** An expanding and successful wholesaler with a substantial export business and an excellent reputation in its field. Turnover is approaching £5 million. Its American parent is one of Fortune's top 500 companies.

**The Job** To strengthen the finance function following reorganisation. Reporting to the Financial Director, overall responsibility will be for the accounting area with particular emphasis on cash management and the prompt production of financial and management information to tight deadlines. Future plans include the further development of computer based systems. The person appointed will be closely involved in business planning and performance monitoring.

**The Candidate** A qualified accountant, preferably under 30 with some post qualifying experience in commerce. Experience of computer based systems and the U.S. reporting requirements would be an advantage. Flexibility and a lively and practical approach are essential.

Résumés including a daytime telephone number to J. G. Cameron, Executive Selection Division, Ref. CP203

**COOPERS & LYBRAND ASSOCIATES LTD.**  
Management Consultants  
Shelley House, Noble Street, London, EC2V 7DQ.

**CASUALTY UNDERWRITER BERMUDA**  
Ref: 43070  
30 years + Salary \$50,000 +  
for International Broking House in Bermuda. The appointee will have primarily ten years casualty experience must have spent at least two years underwriting property risks in the London Market.  
Free housing accommodation, 3/4 weeks holiday, with air fare paid for self and family.  
Please telephone Anthony J. Ovens, M.E.C.I., Director, I.P.S. Group. Tel: 01-481 8111.

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Phone for list 0782-29714.  
Engineering/Technical/Management/Commerce, Senior Personnel Apps. Stoke-on-Trent.

# Hoggett Bowers

Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

## Qualified Accountants

North East England

We have an immediate requirement for two dynamic, ambitious qualified accountants who have the drive and personality to quickly develop into senior financial managers. These outstanding career opportunities are with a highly successful multi-million pound public company who see these appointments as a vital part of their expansion plans. The requirement is urgent and a prompt reply is essential.

### Project Accountant

ACMA 25-32 c.£9,000

An exciting opportunity to participate in the business management of major engineering projects undertaken by this internationally known company. An outstanding young accountant is required who will be involved in all aspects of financial and management accounting for multi-million pound contracts in both the UK and overseas. The ability to work closely with technical and production engineers and to communicate effectively is essential.

Ref: 44038/FT

### Management Accountant

ACMA 26+ c.£8,000

To manage the accounting operations in this specialist engineering and foundry division which is undergoing rapid and substantial expansion. Responsibility is for the preparation of divisional budgets, production of monthly management and financial reports and supervision of cost accounting. The ideal candidate will have a successful track record in heavy engineering and extensive experience of computerised accounting.

Ref: 44040/FT

The promotional prospects in each position are outstanding. Candidates of senior management calibre will have every opportunity to fully realise their potential. Excellent benefits are offered together with relocation expenses where appropriate.

Please quote appropriate reference. Male or female candidates should telephone in confidence for a Personal History Form to: A.D. Kelly, NEWCASTLE (0632) 27455, 33 Grey Street, Newcastle upon Tyne, NE1 6ER.

## Acquisitions Executive

The purpose of this appointment is to speed expansion by acquisition at home and abroad. Practical experience of acquisitions, mergers and share valuations is essential, preferably industry based. The successful candidate is likely to have a financial background, and will join a small department responsible for the initial identification of possible acquisitions and financial appraisal thereof. There is a

possibility of working in the U.S.A. for a period if mutually agreeable.

A competitive salary will be paid plus pension scheme, life assurance and other benefits in accordance with the best industrial practice. A company car will be provided.

Please write stating qualifications, full career details and salary progression to:

Head of Personnel,  
Marley Tile Company Limited,  
P.O. Box 32, Sevenoaks, Kent.

**MARLEY**

**MCS Robertson & Scott**

Offices in London, Manchester, Glasgow, Edinburgh, Aberdeen, Darlington, Hertford, Birmingham. Offices & affiliates worldwide. This post is open to both men and women.

Advertising • Marketing • Public Relations

**Your legal background could lead to business management.**

c. £8000 Nr. London

Our client is a leading international company, with businesses throughout Europe, Australasia and the U.S. As a result of restructuring its UK operation it is seeking applicants for the position of Business Manager. The job offers considerable opportunity for developing a business career in this country and will involve a certain amount of foreign travel. Applicants will probably be aged between 24-30 and will have a legal background. The job is likely to interest a law graduate currently developing a business career or a recently qualified solicitor. Starting salary would be c. £8000 and could be more for an exceptional candidate. Excellent non-contributory benefits are also provided. To apply please send detailed CV, stating age, education and experience to date in strict confidence, quoting ref. T175, to: Brian Toole, Director, MCS/Robertson & Scott, 119 Tottenham Court Road, London W1, enclosing a list of any companies to whom your application should not be sent.

## Business Analyst

This is an additional appointment in the Corporation's Financial and Investment Planning Department, based in Glasgow.

The Business Analyst will contribute to the appraisal of new investments by the Corporation working as a member of an inter-disciplinary team on the technical and economic assessment of specific project proposals. The particular responsibility of the Analyst will be to determine the commercial significance of such proposals against all industry norms and the economic background in which the Corporation operates. There will also be opportunities to participate in economic forecasting and in the design of economic and financial modelling systems.

Applicants should hold an honours degree and relevant post graduate qualifications will be advantageous. Several years experience in the use of financial appraisal techniques including the use and

understanding of discounted cash flow analysis is essential. Candidates must have the ability to grasp the essence of complex problems and communicate their solutions to management effectively both orally and in written presentations.

An excellent remuneration package is offered, including pension and free life assurance schemes. Where appropriate, generous assistance will be given with relocation.

If you are interested in this opportunity, please contact:

The Recruitment Officer,  
The British National Oil Corporation,  
150 St. Vincent Street,  
Glasgow G2 5LJ,  
Telephone: 041-204 2525.

**BNO**

**The British National Oil Corporation**

## U.S. INTERNATIONAL BANK PERFORMANCE ANALYSIS AND SYSTEMS DEVELOPMENT

City ACA/ACCA/ACMA To £8,500 + Mort./Benefits

Our client is the London Branch of a major U.S. International Bank with a successful world wide operation. Promotions have created a need for a young accountant to lead a highly effective unit dealing with the analysis and interpretation of the Bank's performance for senior management. Experience of computer systems development will be an advantage but training will be given where appropriate.

Candidates should be qualified accountants, in their mid/late 20's and have experience of operating successfully in a demanding environment. An analytical approach, enthusiasm and the personality to liaise effectively at all levels are vital. This role offers an ideal introduction to all aspects of international banking with excellent career prospects.

For further information and/or personal history form, please contact Ian Tomlinson or Tony Feysyth, 410 Strand, London WC2R 0NS, tel: 01-636 9501, quoting reference 2688.

**DOUGLAS LLAMBIAS**

Douglas Llambias Associates Ltd.  
Accountancy and Management Recruitment Consultants  
and at 121 St. Vincent St., Glasgow G2 5HW (041-226 3101)  
3 Coates Place, Edinburgh EH3 7AA (031-225 7744)



## TOP LEVEL TAX CONSULTANT? ASPIRING TOP LEVEL TAX CONSULTANT?

One of the largest and best-known London based tax consultancies with a well-established client list is planning further substantial expansion in the 1980s.

Applications to join the multi-discipline team of consultants are invited from qualified accountants, lawyers and Inspectors of Taxes who have several years' practical experience in corporate and personal tax.

The environment is challenging, and the career prospects and earnings potential are exceptional.

Please write with full personal and career details, marked Private & Confidential, to:

Alan Rook, FCA, Director  
Financial Techniques (Planning Services) Ltd.  
Hillgate House, 26 Old Bailey, London EC4M 7HS

## BLUE BUTTON

Akroyd and Smithers Ltd., a stock jobbing firm covering most markets, are seeking candidates to train in their Blue Button Scheme, with the eventual objective of attaining senior status in the company. They should have received a sound broad-based education and show personality and initiative and will be rewarded with an immediate competitive salary, profit sharing and other benefits. Please reply in confidence, in writing, with full details to:

E. B. J. Carpenter, Akroyd and Smithers Ltd.  
Austin Friars House  
Austin Friars  
London EC2N 2EE

## DISBURSEMENT ACCOUNTANTS

Felixstowe £9,000 neg.

A busy shipping line requires experienced disbursement accountants to analyse and prepare voyage accounts. An excellent salary will be paid together with relocation expenses.

Call Keith Stelfox on 01-248 6321; outside offices on Norwich (0603) 738313.

Personnel Resources Limited 01-248 6321

Financial Appointments, Hillgate House, Old Bailey, London EC4M 7HS



## FINANCIAL CONTROLLER EUROPEAN DIVISION



Join the microcomputer revolution with an industry leading manufacturer of microcomputer components and systems.

Zilog, an affiliate of Exxon Enterprises, Inc., with rapidly expanding European business activities and the recent establishment of a European Division is seeking to fill the new senior position of Division Financial Controller.

Applicants should be Chartered Accountants with 5 years of experience in financial functions in an international industrial environment, and have a University degree. Knowledge of French and/or German would be favourably considered. Age is not a limiting factor.

Substantial salary will be commensurate with qualifications and experience.

If you have the qualifications and are a self-motivating, energetic person who wishes to join a dedicated team of professionals in the exciting microcomputer industry, write in confidence to:

Mr. A. Piedra, General Manager  
ZILOG (UK) LIMITED  
Rabbage House, King Street  
Maidenhead, Berks SL6 1DU

## Managing Director

Cheshire Circa. £14,000 + Car

Our client is a market leader in the supply of specialist textile products to the garment manufacturing and associated industries. This key appointment demands the ability to continue the profitable growth of an autonomous subsidiary company with modern production facilities and an annual turnover of £4 million.

The ideal candidate, aged 35-45, will have gained in-depth manufacturing experience, probably in the garment or making up industries. Proven general management skills, commercial ability and financial awareness are essential criteria for the successful candidate.

The attractive remuneration package will be supported by relocation expenses where applicable.

Male or female candidates should send their detailed curriculum vitae quoting Ref: 293/FT

**Wickland Westcott & Partners**  
Management & Executive Recruitment/Selection

24 Manchester Road,  
Wilmslow,  
Cheshire, SK9 1BC.

Telephone: (0625) 532466 (24 Hours)

## EUROPEAN INVESTMENT BANK

The European Investment Bank, a public autonomous institution within the European Economic Community invites applications for the position of

**Head, General Secretariat Department**

part of the Bank's General Administration Directorate.

This is a senior management function reporting directly to the Secretary-General of the Bank. The successful candidate will be responsible for five Divisions: Secretariat, Organisation and Methods, Information and Public Relations, Translation and the Representative Office of the Bank in Brussels. In addition to administrative management, an important aspect of the position is the maintenance of relations with the various Boards and Committees responsible for the policy and administration of the Bank, other Community Institutions, Finance Institutions and other International Organisations.

Candidates, preferably between 40 and 50 should have a university education, an extensive knowledge of the techniques of financial operations and banking organisation and several years of managerial experience gained in a bank, finance institution or equivalent.

Fluency in French and/or English is required with a good working knowledge of the other language. Knowledge of a third community language would be an advantage.

A very attractive salary will be offered at the level of a senior official of an institution of the European Communities.

Candidates, who must be nationals of Member Countries of the EEC, should apply in writing, enclosing a detailed curriculum vitae and a recent photograph, together with a list of any publications, to:

European Investment Bank  
Personnel Department  
B.P. Box 2005  
Luxembourg

Applications will be treated in strict confidence.



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The P-E Consulting Group Appointments Division  
1 Albemarle Street, London W1X 3HF Tel: 01-499 1948

### Recruitment Consultants

P-E, a long established and successful international management consultancy, seek consultants to join the Appointments Division which is London based with Regional offices in Solihull, Glasgow and Newcastle. These are new appointments, created to meet the increasing demands from our wide range of clients in this country and overseas. Skills in marketing, production, accounting and data processing are sought. Successful candidates will have experience of management and of recruitment. An outgoing personality and the knowledge to assess people and situations accurately are important, together with the ability to communicate both orally and in writing. Candidates should be aged 35-50 and possess relevant graduate level qualifications preferably in a numerate discipline. An attractive remuneration package will be negotiated, reflecting both the importance of the position and the past achievements of the candidates appointed. Men and women should write in confidence to Stewart Mitchell or telephone (24 hour answering service) for a personal history form quoting reference M/207/7.

### Deputy International Circulation Manager

FRANKFURT

The Financial Times' successful expansion into Europe at the beginning of 1979, has now made it necessary to employ a Deputy to the International Circulation Manager.

It is anticipated that the successful candidate will assist the International Circulation Manager in the control and development of the distribution network, the management of the subscription department and budgeting and budget control.

Additionally a flair for organisation and administration and a strong linguistic ability in English and German—other languages, particularly French, would be an advantage—are required for this exciting new European operation. Promotion for the successful candidate will be rapid.

Please apply to:  
Richard Varey,  
International Circulation Manager  
Financial Times

Bracken House  
10, Cannon Street  
London EC4A 4BY

Frankenallee 68-72  
D-6000 Frankfurt am Main 1  
Federal Republic of Germany

### CHIEF ACCOUNTANT

London W.1. Emoluments c. £11,000 + Car

Our client is a publicly quoted property company with an extensive portfolio. The appointment offers an ideal opportunity for a candidate with ability and personality to achieve involvement in depth in a compact organisation, with excellent prospects of elevation through commitment and results.

Candidates should be qualified accountants, probably aged 28-35, who have gained post-qualification experience in the profession or commerce/industry. They should possess a pleasant manner and have the ability to communicate with management and staff at all levels.

For further information and a personal history form, please contact Peter Dawson or Nigel V. Smith, A.C.A., 410 Strand, London WC2R 0NS, tel: 01-836 8501, quoting reference 2683.

### DOUGLAS LLAMBIAS

Douglas Llambias Associates Ltd.  
Accountancy and Management Recruitment Consultants  
and at 121 St. Vincent St., Glasgow G2 5HW (041-226 3101)  
3 Coates Place, Edinburgh EH3 7AA (031-225 7744)



### FINANCIAL CONTROLLER

West End c. £9,000

Our client is a small but growing U.K. sherry and wine shipper, the subsidiary of an old-established Spanish sherry producer in Jerez.

They wish to recruit a Financial Controller, preferably qualified and with some commercial experience, to control their finance function with particular emphasis on the provision of significant and accurate information to the U.K. management and the Spanish parent, including budgetary and cash control. The Controller will also have responsibility for secretarial and administrative duties. Systems at present are manual.

The ideal candidate will be aged 28 to 35, used to working with a small management team. Adaptability, versatility and a creative attitude, together with a good working knowledge of Spanish, are vital. The salary is negotiable around £9,000 per annum plus a non-contributory pension scheme.

Applicants, male or female, should write in complete confidence giving full details of previous experience and current salary to J. W. Hills, Anson Impey Morrish, Management Consultants, 40/43 Chancery Lane, London, WC2 quoting reference C 1608.

A.I.M.

### FINANCIAL CONTROLLER

Motorola is well known as an international leader in the design and manufacture of advanced technology electronic components and products.

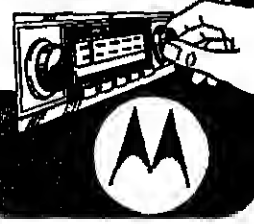
The Automotive Products Division of Motorola has a vacancy at its Slough location for a Financial Controller. The products of the Automotive Division include advanced electronic engine management, ignition and in-car entertainment systems.

The Financial Controller will be responsible for all financial aspects of the Automotive Products Division activities within the UK and will be a member of the company's senior management team.

To fill this key position we seek a qualified Accountant with a broad financial background at senior management level. In addition, experience in cost accounting and computer systems with a multi-national company would be an added advantage.

A highly competitive salary and benefits package including a car will be offered.

All interested applicants should send full details or write or telephone for an application form to:  
Michael Stein, Personnel Manager,  
MOTOROLA LIMITED,  
Taylors Road,  
Stotfold, Hitchin, Herts.  
Tel: Hitchin (0462) 730661.



MOTOROLA  
AUTOMOTIVE PRODUCTS  
DIVISION

### Director of Ship Charters

Leading USA Flour Milling Company

Our client, Seaboard Allied Milling, one of the leading flour millers in the USA, wishes to recruit a well-qualified Director to start up an in-house charter brokerage operation in the United States.

Based in New York, the Director of Charters will utilize the company's own expanding shipping fleet in effective co-ordination with outside time-charterers and spot availability to charter handy-size, dry bulk carriers for shipments of grain abroad.

Prior experience in grain shipping or other bulk carrying is essential, together with a good sense of market timing and the ability to structure and negotiate sound, advantageous contracts. In addition, he must counsel the company's senior management with regard to current charter market conditions to facilitate an expeditious and cost-effective movement of grain commodities.

A compensation package, which fully reflects the successful candidate's well established track record in this field is offered, and the individual with exceptional performance will have a clear-cut opportunity for long-term potential leading to general management responsibilities.

Full career details including current salary level should be sent in confidence to:-

Box No: A6975, Financial Times  
10 Cannon Street, EC4A 4BY

### POST OFFICE STAFF SUPERANNUATION FUND EQUITY DEALER

The Post Office Staff Superannuation Fund is the largest pension fund in the United Kingdom with total assets valued in excess of £2,500 million and a net cash flow of £400 million per annum.

The Fund has a vacancy for an Equity Dealer to work under the Chief Dealer. We are seeking an experienced dealer for this demanding and interesting position which requires flair and enthusiasm. Terms and conditions of employment are competitive.

Applications with curriculum vitae should be submitted to:-

C. M. Gilchrist  
Chief Dealer — UK Core Portfolio  
Post Office Staff Superannuation Fund  
Equitable House  
47-51 King William Street  
London EC4R 9DD

### THE STOCK EXCHANGE

requires a Market Price Reporter to work on the Market floor as part of a team responsible for collecting share price information and updating an on-line computerised information system.

Applicants, preferably aged between 25 and 35 years, must have a sound knowledge of the securities industry and be familiar with all aspects of dealing procedures.

Commencing salary will be in range £4,000-£5,000, depending on experience. Fringe benefits are attractive and include a non-contributory pension scheme.

Please telephone or write to Barbara Coulson, Personnel Department, The Stock Exchange, London, EC2. 01-286 2266, Ext. 828.

### UNIVERSITY OF STIRLING

### PROFESSOR OF ACCOUNTANCY

c. £12,862 (under review)

Stirling University is Scotland's most recently established seat of learning with University status. While the bright modern building and campus are set in one of the most attractive rural scenes one could hope to find, the beautiful and historic town of Stirling, and one of the most desirable residential areas in the country are but a short drive away. Our present Professor in Accountancy, J. M. S. Risk, BCom, PhD, CA, FCMA, JDipMA, FCIS, FInstAM, FBIM, FIMC, is due to retire in 2 years' time. We are now seeking to make a second appointment within the professional range. The person selected will maintain a share responsibility with Professor Risk for all aspects of the department. Persons with appropriate qualifications and experience are invited to apply, before 31 December, 1979, naming three referees, to The University Secretary, University of Stirling, Stirling FK9 4LA, from whom further particulars are available.

### DIRECTOR OF INDUSTRY

Corby New Town

Following the steel works closure in 1980, Corby New Town is planning a major programme of attracting other industry to the area.

To spearhead this effort, the post of Director of Industry is to be made jointly by Corby District Council and the Commission for the New Towns.

The work will embrace a wide range of marketing, financial and planning activities, and the maintenance of close liaison between central government, local authorities, trade unions, and industry will be crucial to its success.

A record of success in industrial marketing is the prime requirement, allied to an understanding of the interface between government and industry.

Terms are for discussion, but salary will not be less than £15,000.

Resumes including a daytime telephone number to E. H. Simpson, Executive Selection Division, Ref. SF824.

COOPERS & LYBRAND ASSOCIATES LTD.

Management Consultants

Shelley House, Noble Street, London, EC2V 7DQ.

### Controller European Operations

c. £15,000

CACI, a highly respected, profitable, rapidly growing multinational research service and analysis company required an experienced man or woman with a high level of financial and management skills to become controller for its European operations. Founded in 1962, CACI has grown at the rate of 50 per cent compounded annually since conception.

Our requirements are:

- \* Chartered accountant
- \* Five year's corporate accounting experience, preferably with a multinational company
- \* Management experience
- \* Thoroughly experienced with computerized accounting systems and knowledge of electronic data processing
- \* Familiar with tax and financial requirements of the UK and the continent.

The person selected will be in full charge of European financial operations reporting to the Senior Vice President. Although based in London, some travel will be required as the successful candidate enjoys the pace and opportunities in a dynamic organisation staffed with dedicated professionals. Salary for the position is negotiable around £15,000 p.a. depending on experience and benefits which are attractive, include profit sharing.

For an early interview, please send a comprehensive C.V. to:

John Baker,  
Senior Vice President,

CACI

289 High Holborn,  
London WC1, England.

Amsterdam \* Bermuda \* Dublin \* Hamburg \* London \* Washington \* Los Angeles \* Las Vegas

### Hoggett Bowers

Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

### Manager - Management Accounting

North East, up to £12,000 + car

Our client is a profitable division of a house-hold name in heavy engineering, with a sizeable turnover, a very healthy fraction of which represents export. Reporting to the Financial Director the function will have responsibility for a compact team. The ideal candidate will be a qualified accountant aged 30-40, mature and demonstrably promotable, who will have gained sound costing and management accounting skills preferable in a heavy engineering environment. The fringe benefits and prospects are excellent.

Mrs. I.M. Brown, Ref: 19183/FT. Male or female candidates should telephone in confidence for a Personal History Form to: LONDON: 01-734 6852, Sutherland House, 5/6 Argyll Street, W1E 6EZ.

### Financial Reporting

West London to £7,500

Our client, a leading international computer manufacturer is currently seeking a young accountant to co-ordinate their tightly scheduled financial reporting.

You will be responsible for 3 staff producing monthly financial results and management information using highly sophisticated computerised systems; dollarisation of sterling results is a key part of your function. Ideally you should have experience of large company finance procedures, and be near the end of your professional accounting qualifications. An ambitious, self-motivated personality is also important; you can expect to benefit from the groups policy of rapid internal promotion.

Please telephone or write quoting Ref. RG/2831.

Lloyd Chapman  
Associates

128, New Bond Street, London W1Y 0RZ 01-489 7761



## MCS/Robertson & Scott

Offices in London, Glasgow, Edinburgh, Aberdeen, Manchester, Birmingham, Newcastle and Dusseldorf. Affiliates worldwide. Open to both men and women.

Recruitment Division: Advertising, Search, Selection.

# Project Analysts (Finance)

up to £10,250

Our client, a major financial organisation in Scotland, is now making key appointments to a small specialist team with the important task of investigating and assessing industrial investment projects.

The individuals appointed will have a wide scope of investigation covering the collection and analysis of information relating to enquiries for loan and equity finance, the assessment of company performance and the appraisal of market and sales projections. As there is a considerable need for the continual up-date of information, you will also be involved in the collation of data in current projects, present production ranges, production facilities and management structures.

Ideally candidates should possess an appropriate

degree or professional qualification, allied to a high degree of initiative and analytical ability. A good knowledge of investment proposals or projects is essential.

Conditions of employment are those normally associated with a progressive organisation. Relocation expenses will be paid where appropriate.

Please apply in writing giving full career details and quoting Reference R49975 to:

The Manager,  
Confidential Reply Service,  
MCS/ROBERTSON & SCOTT,  
MCS House,  
23 Park Circus,  
Glasgow G3 6AS.

All letters will be opened, acknowledged and forwarded to our client. Please list separately any companies to which your application should not be sent.

All applications should be submitted within 14 days of the appearance of this advertisement.

## Management Information Accountant Service Industry

This successful and expanding international group provides a wide variety of services to both industry and householders. It is a market leader in its field. Turnover £70m. with over 5,500 employees.

Responsible to the Group Chief Accountant, the Manager's prime task will be to provide a complete financial and management information reporting service both to the Board and to Management.

Candidates, probably in their thirties, will be qualified accountants with experience of controlling management information systems for diversified profit centres.

Salary negotiable up to £11,000. Location Surrey/Sussex border.

Please send brief details - in confidence - to David Bennell ref. B.43608.

This appointment is open to men and women.

**MSL**  
Management Selection Limited  
International Management Consultants  
17 Stratton Street London W1X 6DB

## Managing Director

The company, part of a public group, has a name second to none in weatherproof clothing for leisure and work, both of which are high-growth markets. The last two years have seen rapid progress to sales in excess of £5m. with healthy profits making an appreciable contribution to the resurgence of the group.

The next phase in an aggressive growth plan means advancement for the present Managing Director, which creates this opportunity to take full profit accountability.

There is a capable and enthusiastic team, with the financial and manufacturing resources to exploit present and new markets.

Candidates, in their middle 30's to early 40's, must have had relevant management experience, including profit responsibility, in manufacturing industries ideally but not necessarily serving similar consumer markets.

Salary around £17,500, possibly more, plus excellent benefits, with generous re-location assistance to the North Midlands.

Please send career details - in confidence - to D. A. Ravenscroft ref. B.25495.

This appointment is open to men and women.

**MSL**  
Management Selection Limited  
International Management Consultants  
474 Royal Exchange Manchester M2 7EJ

£6,000 to £9,000  
ACCOUNTANCY APPOINTMENTS

APPEAR EVERY TUESDAY  
PHONE SALLY STANLEY 01-248 5597

## CJA RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH  
Tel: 01-588 3588 or 01-588 3576  
Telex No. 887374



### CITY

Open to Candidates aged 28-40 who have acquired either a minimum of three years' stockbroking experience and not less than three years' working in oil sector analysis, or three years working in either an oil company or other organisation specialising in analysis of the oil industry. Responsibilities will cover the analysis of oil companies on an international basis with special emphasis on the North Sea and European Continent, and the provision of research material to institutions and establishing a working relationship with 'Fund Managers'. Reference: OASE 3862/FT.

### CHEMICALS ANALYST

£10,000-£14,500

Open to Candidates aged 26-35 with a minimum of three years' analytical experience in the chemicals sector. Responsibilities will be similar to the above except that this position relates to the analysis of U.K. and European chemical companies. Reference: CASE 3861/FT.

### INSTITUTIONAL SALES EXECUTIVE

£12,000-£18,000

Applications are invited from Institutional Sales Executives aged 25-35 who have established useful ties with U.K. institutions, and may now be employed either by a Stockbroker, Merchant Bank, Insurance Company or other financial organisation. Responsibility will cover the selling to U.K. institutions of mainly European and domestic chemical and oil shares. A persuasive and a polished manner are important. Reference: ISE 3862/FT.

Remuneration as quoted by way of a high salary and bonus is negotiable, plus non-contributory pension, and assistance with removal expenses. Applications in strict confidence, quoting the appropriate reference number, to the Managing Director:  
**CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,**  
35, NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374.

## Financial Director Lloyd's Broker c.£20,000

Early in 1980, a medium sized Lloyd's Broker, based in London, is to appoint a new Financial Director as part of the top management team.

The new Financial Director requires vision, experience and energy for the planning of growth for the next decade. He or she will be assisted by a Financial Controller and a Chief Accountant.

The successful candidate will be aged around 35, with

**Roland Orr**  
Management Consultant

35 Piccadilly, London W1V 9PB, Telephone 01-734-7282  
Telex 262236/299914

Lloyd's experience and a realistic approach to management and the financial requirements of the market.

Terms are for discussion around a base salary of £20,000 per annum. The total remuneration package is unlikely to be a limiting factor.

Please write or telephone, in complete confidence, quoting reference 303.

### Assistant Accountant Personnel Officer REQUIRED FOR SEMI-PROFESSIONAL ASSOCIATION

Sound working accounting ability combined with pleasant manner essential. Good salary and congenial conditions offered. Full details, including present salary, to Director of Finance and Administration, 'The Country Landowners' Association, 16, Belgrave Square, W1.

International Recruitment Specialists  
for the Commodity Markets



## INTERNATIONAL GRAIN TRADER

An old-established international grain shipping company requires an experienced Senior Trader to be based in London. The person appointed will have a number of years' experience trading North American grain and/or oilseeds. In addition, it will be an advantage if the candidate possesses a sound knowledge of EEC regulations and is conversant with the chartering of vessels.

The successful candidate will receive a substantial salary commensurate with the responsibility of the appointment and is unlikely currently to be earning less than £15,000.

Please write or telephone Mr. Graham Stewart or Mr. Colin M. Stanton regarding this position.

Egmont House 116 Shaftesbury Avenue London W1  
Tel 01-439 1701

## The Bank of Nova Scotia LONDON

We require the following Dealing Room personnel:

### FOREIGN EXCHANGE DEALER

Aged 23-30 with a minimum of 5 years' dealing experience in a competitive and active trading room with a preference towards spot trading.

### MONEY MARKET DEALER

Aged 23-27 fully conversant with all aspects of Foreign Exchange and Deposit activities with a minimum of 3 years' experience in an active trading room.

The above positions will both carry attractive salaries together with the normal fringe benefits associated with a major International Bank.

Applicants should write with full details to:

**THE BANK OF NOVA SCOTIA**  
62/63 Threadneedle Street, London EC2P 2LS  
Attention: Mrs. C. Goggin

## INTERNATIONAL STOCKBROKING

London Member Firm, with an established international business, is seeking experienced sales persons and analysts for its expanding Australian and Far-Eastern departments.

The positions offer considerable potential for the right people and an attractive financial package will recognise the qualifications and abilities of the successful applicants. Replies in confidence to:

BOX A6977, FINANCIAL TIMES  
10 GANNON STREET, LONDON EC4P 4BY

## Senior Banking Appointment

Chief Manager - Hong Kong  
up to HK\$300,000 plus allowances

Our client, one of the UK's major financial institutions, wishes to recruit a highly experienced banker to set up and manage a new office in Hong Kong.

The Chief Manager will be fully responsible for generating business within the following geographical area:

Hong Kong, China, Korea, Philippines and Japan

The major emphasis will be on loan syndication, Eurocurrency business, project and trade finance, and a limited range of retail services will also be developed. In the first instance, some specialist staff will be transferred by the Bank but this will not inhibit the Chief Manager from building up his own team of managerial and support staff.

Candidates, preferably in their late

30's or early 40's, must be capable of demonstrating a successful track record in the marketing of financial services to the public and private sectors, and previous experience of working in Asia is a pre-requisite. Personal qualities of drive and diplomacy are essential, as the successful candidate will be required to operate within a highly competitive, multi-racial environment.

Conditions of service are excellent. In addition to a generous basic salary, free furnished housing will be made available and normal expatriate provisions for very senior overseas appointments will apply. Please write, enclosing comprehensive curriculum vitae and quoting Ref. No. HK1263 (Hong Kong) to:

## PA Management Consultants Ltd

12th Floor, Shell House, 24 Queens Road, Central, Hong Kong.



A member of PA International

## Hoggett Bowers Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

## New Business Manager - Factoring

City, up to £8,500 + car

Our client, one of the largest invoice factoring services in the UK, is looking for a Regional Manager for their London operation. He or she will be responsible for following up enquiries, assessment of potential client companies, and the negotiation and completion of contracts. The ideal candidate will be aged between 28-32, finance/marketing orientated, and able to work without supervision. A comprehensive training will be given. The prospects and fringe benefits are excellent.

Mrs. IM. Brown, Ref: 19182/FT. Male or female candidates should telephone in confidence for a Personal History Form to: LONDON: 01-734 8882, Sutherland House, 5/6 Argyll Street, W1R 6EZ.

### Q.S.

#### BANKING RECRUITMENT CONSULTANTS

FX Manager for leading American Bank £20,000  
Credit Analyst/Lease Admin £8,000 (with Spanish)  
Training Officer (with Bank experience) £ negotiable  
Senior Eurobond Settlements £7,000  
Management Trainees with AIB (25-28) to £5,500  
please contact Mike Pope or Sheila Anketell-Jones 236 0731  
30-31 Queen Street EC4

### SENIOR BOOKS EDITOR

Financial Times Business Publishing is to appoint a Senior Books Editor who will be responsible for developing and expanding the books programme. The successful applicant will have experience of editing and of producing a number of titles, and will have the ability and self-confidence to organize a books department. Although not essential a knowledge of business publishing would be an advantage. Salary circa £6,500.

Please send a Curriculum Vitae to: Elizabeth Brown, The Personnel Officer, Financial Times Business Publishing Ltd, Greycoke Place, Fetter Lane, London EC4.



## YOUNG CHARTERED ACCOUNTANT

### REINSURANCE BROKING

City of London £9-10,000

Our client, a substantial firm of reinsurance brokers, is strengthening its accounting team in preparation for succession changes.

The person appointed will report to the finance director and will participate in all aspects of the financial accounting and company secretarial functions. This will include liaison with the client accounting department and the continuing development of computerised reporting systems.

Applications are invited from chartered accountants aged under 30 who wish to work in a small team and are able to compile and present well considered reports for a demanding management. Some commercial experience would be desirable, especially in the insurance industry.

This position offers good career development prospects with an attractive remuneration package which will include a company car on the first promotion.

Please address brief personal and career details in confidence to Douglas G. Mizon, quoting reference F152.

**E&W** Ernst & Whinney Management Consultants  
11 Doughty Street, London, WC1N 2PL

## Job Search OPPORTUNITIES

- 75% of Executive Appointments over £10,000 p.a. are unpublished and go to those with the best contacts.
- As Europe's most experienced Job Search organisation we can provide you with all the facilities you need to build up contacts and locate your next employer.
- Our expert career advisory service is essential to executives who become vulnerable to the current fast changing market conditions.
- Telephone us for a cost free assessment meeting.

**Percy COUTTS & Co**  
01-839 2271  
140 Grand Buildings, Trafalgar Square, London WC2

# International EDP Auditor

We wish to engage an International Internal Auditor, to be resident in the United Kingdom, based in Portsmouth.

Responsible through the Senior International Auditor in Portsmouth, to the Chief Auditor, Home Office, Zurich, the successful candidate will undertake computer audits in Europe (including UK), U.S.A., Canada and Australia. European involvement will be dependent on expertise in foreign languages. Visits to each country will normally be for periods of between 1 and 4 weeks duration and will occupy about half the working year.

Applicants, who may be male or female, may have either an accounting or computer background. If accounting, they should have at least 5 years experience of which

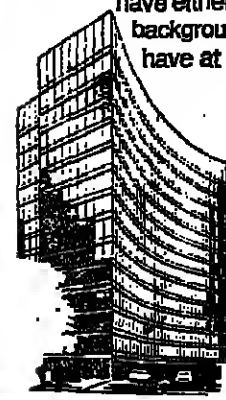
2 should have been in an EDP environment. If computing, they should have at least 4 years experience in systems analysis and programming, of which 18 months should have been at a senior level, preferably with financial systems.

Experience of using audit or other packages to extract and control data would be an advantage, as would experience of IBM equipment. The ability to speak French or German, or willingness to learn, would be a considerable asset.

Salary will be negotiable up to £12,000 depending on experience and could perhaps be more for an exceptional candidate. Additional benefits include subsidised mortgage, non-contributory pension and free Life Assurance. Re-location expenses, if necessary, will be paid by the Company.

For full details please write giving a career history to:-

Mr. H.E. Kemm, FCA, MIMC,  
Senior International Auditor,  
Zurich Insurance Company,  
P.O. Box 20,  
Zurich House,  
Stanhope Road,  
Portsmouth, Hants PO1 1DU.



**Zurich Insurance**

Jeddah



up to £16,000 tax free + benefits

## DEPUTY TREASURER

Our client is a major Saudi owned group engaged in importing and distributing over 100,000 private and commercial vehicles per year.

In recent years the company has been assisted in its development programme by a substantial number of expatriate staff at senior and middle management levels.

The person appointed to this new post will assist the Financial Controller in all aspects of cash management.

Applications are invited from professionals with recognised accounting, business and banking qualifications, who have spent some years in the treasury or corporate finance department of a large company. Fluency in Arabic would be helpful but is not essential.

Starting salary will be at the approximate Riels equivalent of £16,000, including a discretionary bonus. Other benefits include a car and free furnished accommodation.

Résumés, which will be acknowledged and forwarded to our client unless a covering letter gives contrary instructions, to E. H. Simpson, Executive Selection Division, Ref. SP625 at the address below.

**COOPERS & LYBRAND ASSOCIATES LTD.**

Management Consultants  
Shelley House, Noble Street, London, EC2V 7DQ.

## Financial Analysis

Bucks. to £12,000 + car

The European head office of a leading U.S. manufacturing group seeks a Financial Analysis Manager. This new role, in essence internal consulting, will cover the financial and marketing aspects of strategic planning and management practice for six territories, including product profitability, pricing, investment and performance review.

Candidates, aged 28-32, could either be qualified accountants or numerate graduates (particularly MBAs) with several years' relevant experience in a sophisticated profit-oriented environment. European language(s) desirable but not essential.

For a fuller job description write to John Courts & Partners Ltd., Selection Consultants, 78 Wigmore Street, London W1H 9DQ, demonstrating your relevance briefly but explicitly and quoting reference 7046/FT. This is an equal opportunity appointment.

**JC&P**

## Bank Accounting

An international bank in the City has a vacancy for an experienced accountant, male or female, who will become their Assistant Chief Accountant.

Candidates must have obtained substantial relevant experience, preferably in an international bank. A professional qualification, either accountancy or banking, is expected.

A five-figure salary is envisaged. Other benefits are competitive for City banks and include profit-sharing.

Applications will be treated in strict confidence. Please write initially detailing age, experience, qualifications and present salary to Mr. E. Cotter.



**Golley Slater and Partners Limited**  
42 Drury Lane, London WC2B 5RN

## MERCHANT BANKING MANAGER CURRENCY SECURITIES

Old-established City Merchant Bank with widely-spread international and domestic business wishes to appoint Manager to develop and supervise portfolio of fixed-interest foreign currency obligations of all types. Familiarity with syndicates, techniques and available issues in the Eurobond Market is necessary, but the Bank is not particularly active in that market. Emphasis is primarily on short-term and medium-term quoted and unquoted paper—certificates of deposit, promissory notes, shorter-term maturities in euro and foreign domestic bonds and the like.

Applicants should accordingly have extensive experience of practices and the assets available in the international euromarkets and national capital markets, and of the banks, investment bankers and brokers operating in them.

Salary, etc. will be for negotiation according to experience—but will be fully commensurate with the appointment, which is at a senior management level.

Applications, which will be treated in strictest confidence, should be addressed to:

Mr. P. S. Thring, Messrs Ernst & Whinney  
Lytton House, 7 Tavistock Square, LONDON WC1H 9LS  
marked "Private and Confidential" and indicating the name of any bank to which the application should not be forwarded.

## Thinking of changing your job? (But not quite sure?)

For one reason or another, many of our clients think they should make a change, but are not quite sure. Not sure of themselves, of their potential, of their "marketability" or of their ultimate goal.

We are a group of highly qualified specialists who guide senior people towards a new direction in their careers, towards optimum personal and financial rewards. If you're a senior executive or professional person and you're not quite sure, one of our professional Career Advisers will be happy to discuss the matter with you, confidentially and without charge or obligation.

Telephone us on 01-637 2298 now. CHUSID help you to help yourself to a new way of life.

**CHUSID & COMPANY LTD.**

The Consultants in Executive Evaluation and Career Advancement  
London W.1. Phone 01-637 2298  
Rm 116 Ave des Champs Elyses 75008, Phone 574-25-20.  
We are not an Employment Agency

## £6,000 accountancy appointments £9,000

These advertisements appeared in the Financial Times on November 20 1979

Job Title	Salary	Location	Advertiser
Business Analyst	£8,500 + Car	W London	Robert Half
Financial Controller	£9,500	Essex	Robert Half
Business Development	£9,000 + Benefits	C London	Robert Half
Young Qualified Accountant	£8,500	W London	Robert Half
Young Accountant	£8,000	City	Robert Half
Young Chartered Accountant	£8,000	W London	Extel Recruitment
Chartered Accountant Newly Qualified	£8,000/£9,000 to £8,500	London-based London W1	c/o Extel Recruitment EMA Management Personnel Ltd. Personnel Resources
Disbursement Accountants	£9,000 neg.	Felixstowe	The Country Landowners Association
Assistant Accountant/Personnel Officer	£8,500	London SW1	RSVP Recruitment
Financial Accountant	up to £8,500	West End Manchester	Shirley Institute
Financial Controller/Company Secretary	£9,000	London	Trinity College of Music London
Accountant	£7,000	Bermuda	Ring 01-601 4182
Chartered or Certified Accountant	—	Bermuda	—

For the full text of the advertisement please see the Financial Times of that date or telephone Sally Stanley on 01-248 5597

## Financial Analysis

London area c. £12,500 plus car

Our clients are a well-known group with diverse interests in the U.K. and overseas. The group is decentralised and business performance is monitored and analysed by a small Head Office finance team. The opportunity has arisen for a qualified accountant or business graduate, aged around 30, to join this team and become involved with a significant segment of the Group's operations. He (or she) should have had experience at a senior level in a substantial manufacturing-based environment and be able to deal confidently at the highest levels of management. Ref. 1506/FT.

Apply to R. A. Phillips, ACIS, FCIL 3 De Welden Court, 85 New Cavendish Street, London W1M 7RA. Tel. 01-636 0761.

**Phillips & Carpenter**  
Selection Consultants

## Internal Auditor

W1 c.£8,500 p.a. plus car

Due to a promotion we now have a vacancy for a qualified Accountant, preferably with a degree, to join the Internal Audit team of this oil products marketing company which has a turnover of over £450 million per annum.

The Internal Auditor will work in a department responsible for a programme of positive and constructive appraisal of the operational and financial systems and control procedures of the Group, including subsidiaries, terminals and regional centres.

The successful candidate will have the ability to work effectively with all levels of management and in view of the level of experience required, is likely to be aged between 25 and 35. He/she must be capable of demonstrating a high degree of personal motivation, initiative and flexibility and be able to communicate effectively at all levels. Adequate auditing experience either in the profession or industry is important and knowledge of computer systems and operations would be a distinct advantage.

The salary is negotiable according to qualifications and experience and fringe benefits include a company car free life assurance, a contributory pension scheme and four weeks' holiday per year.

Please telephone or write for an application form to Anne Lumgar, Personnel Officer, Total Oil (Great Britain) Limited, 33 Cavendish Square, London W1. Tel. 499 6393 Ext. 281.

**TOTAL**

## Senior Marketing Executive

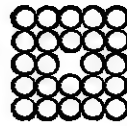
Automotive Parts c.£12,000 + Car

A major force in the automotive parts and accessories after-care market, this international company is continuing to increase its turnover and market share. They now require a really first-class marketing professional to lead them into the 1980's.

The post will initially have full marketing responsibility for part of their range. Success in this will lead to promotion to the top marketing and sales position of this £multi-million division. The products are marketed through an established dealer network and an increasing range of other outlets. You will develop future plans and strategies, control all aspects of marketing and liaise closely with the field sales force.

Male or female, you will probably be in your thirties and will certainly have good all-round marketing experience. A self-starter, you will clearly demonstrate the ability to lead and motivate a first-class professional team and to develop medium and long-term strategies. Experience in the automotive parts industry is not essential but could be a plus.

Based in the Greater London area, an initial remuneration package (including bonus) of c.£12,000 is envisaged plus car and other benefits. This will, of course, increase substantially on promotion. If you have the qualities to seize this exciting opportunity, send full details to:-



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Plumley/Endicott & Associates Limited,  
Executive Search Consultants,  
Premier House, 180 Southampton Row,  
London WC1B 5AL

## CITY MERCHANT BANK:

### Investment Managers

Two further investment managers are required to join the team responsible for managing institutional and private client portfolios. Applicants should be under forty and have several years' experience in investment management.

### Investment Analyst

A vacancy exists for an analyst with at least two years' experience in securities markets, which need not necessarily have been in investment research.

Successful candidates for these positions will have excellent opportunities for advancement, including the possibility of overseas posting.

Good salaries with worthwhile fringe benefits, including a mortgage facility in due course, will be offered. Applicants of either sex should apply in writing enclosing curriculum vitae to:-

D.W.J. Garrett, Robert Fleming & Co. Limited,  
8 Crosby Square, London EC3A 6AN. Tel. 01-638 5858.

**ROBERT FLEMING**



WORLD STOCK MARKETS

Companies and Markets

NEW YORK

Table of stock prices for various companies in New York, including columns for Stock, Nov. 20, Nov. 19, and Nov. 18.

Stock

Table of stock prices for various companies, including columns for Stock, Nov. 20, Nov. 19, and Nov. 18.

Early Dow fall on Iran crisis

AS THE Iranian crisis deepened, Wall Street went into a broad retreat yesterday morning in another active business.

The Dow Jones Industrial Average was down 9.13 more at 806.09 at 1 p.m., while the NYSE All Common Index receded 34 cents to 588.75 and falls outpaced rises by a three-to-one majority.

The White House issued a new stern warning to Iran about harming U.S. hostages after Tehran radio broadcast a new threat that the remaining U.S. Embassy personnel would be killed if the U.S. took military steps to free them.

Analysts said in view of the deteriorating political situation, traders would rather not hold long positions over the next few days, particularly with the market closed today for the Thanksgiving holiday.

General Motors slipped 1 more to 80 as the second most active stock Ford Motor, in third place, was unchanged at 50 1/2.

Chrysler dipped 1 to 56 1/2. Manufacturers Hanover said it would extend no further credit to borrowers.

Indications were that Kaiser Steel would open between 52 1/2 and 53, off from 55 1/2 on Tuesday.

Exxon reported its first well in the Southeast Georgia Embayment, off Florida, was dry hole and lost to \$7 1/2.

Closing prices and market reports were not available for this edition.

AS THE Iranian crisis deepened, Wall Street went into a broad retreat yesterday morning in another active business.

News of disturbances spreading through the Islamic world pushed share prices down sharply across the board in active dealings.

However, the worries over events in Iran and now Saudi Arabia and Pakistan caused a substantial flow of liquidity into Gold and Gold Mines shares.

Among the latter, Balfour Beatty, Anglo and Western Deep were especially sought in the Paris bourse.

Melchior "B" fell FFR 20 to FFR 827 and Bouygues FFR 12 to FFR 641.

Germany Apart from Munich, where shares were narrowly mixed after very quiet trading, all the West German bourses were closed yesterday for the Bay of Repentance holiday.

Australia Interest rate worries kept Finance, Real Estates, Motors and Retailers subdued, but Oils continued to pick up strongly and Mining firms firming.

In the Oils sector, Woodside Petroleum moved ahead 13 cents to \$31.76.

The steel took legal action in a last-ditch effort to fend off the CSR take-over with the result that the shares of both companies were easier in the market.

Times was taken on the trading floors of the Eastern Exchange yesterday.

Motor issues were particularly depressed, Honda Motor falling to Y15 to Y645, Toyota Motor Y16 to Y645.

When trading opened, Herald released 15 brokers into the market bidding \$4.05 up 5 cents on the News. Herald brokers stood in the market for most of the morning, but dropped out around the time the Trade Practices Commission announced it was taking a hand, a move which came as no surprise as the proposed merger would concentrate about 75 per cent of all Australia's newspapers and magazines under one management.

News brokers were also in the market for Herald shares. At the close, there was a flurry which took the Herald price up to \$4.15 for a gain of 50 cents. About 2.5m shares changed hands on the day.

Parkes Property Trust gained 28 cents to \$23.35 on rumours of a take-over bid being launched for the company.

Amsterdam Wall Street's poor overnight performance and the Middle East situation left the Amsterdam market generally weaker.

Best Dutch stocks underperforming F151.20, AKZO were F1.100 lower at F1.26.00 despite improved third-quarter results.

Johannesburg Gold shares advanced in active trading in line with higher bullion prices.

Gold shares advanced in active trading in line with higher bullion prices. Randbanc rose R1.75 to R20.50, Groenvelt 30 cents to R27.00 and Debeers 20 cents to R5.00.

Mining Financials also firmed, with Government Areas adding 10 cents to R1.75 and Johnes 50 cents to R25.50.

Hong Kong Stocks generally lost ground on further news profit-taking.

certainty surrounding events in Iran and Saudi Arabia. The Hang Seng Index receded 10.15 to 709.94.

The absence so far of any announcements regarding rumours of a property market recovery to dampen sentiment.

Hong Kong Land lost 40 cents to HK\$ 12.10, Hutchison Whampoa 10 cents to HK\$ 3.00 and Jardine Matheson 20 cents to HK\$ 13.20.

CANADA

Table of stock prices for various companies in Canada, including columns for Stock, Nov. 21, Nov. 20, and Nov. 19.

BELGIUM (continued)

Table of stock prices for various companies in Belgium, including columns for Stock, Nov. 21, Nov. 20, and Nov. 19.

HOLLAND

Table of stock prices for various companies in Holland, including columns for Stock, Nov. 21, Nov. 20, and Nov. 19.

AUSTRALIA

Table of stock prices for various companies in Australia, including columns for Stock, Nov. 21, Nov. 20, and Nov. 19.

JAPAN (continued)

Table of stock prices for various companies in Japan, including columns for Stock, Nov. 21, Nov. 20, and Nov. 19.

Indices

Table of stock indices for various countries, including columns for Index, Nov. 21, Nov. 20, and Nov. 19.

Basic values of all indices are 100 except NYSE All Common-50, Standard and Poors-400 and Toronto-1,000, the last named based on 1975. Excluding bonds, 4,000 Industrials, 5,000 Industrials plus 40 Utilities, 40 Financials and 20 Transports. U Unavailable.

Basic values of all indices are 100 except NYSE All Common-50, Standard and Poors-400 and Toronto-1,000, the last named based on 1975. Excluding bonds, 4,000 Industrials, 5,000 Industrials plus 40 Utilities, 40 Financials and 20 Transports. U Unavailable.



COMMODITIES AND AGRICULTURE

Indian tea output lower

LATEST STATISTICS for Indian tea production, covering the period January to September this year, show a net fall in output of 27m kilo.

Olive oil group next week

MADRID—The International Olive Oil Council is to hold its next session here from November 28-30 under the chairmanship of Khairi Saqar of the Libyan Jamahiria.

Soviet grain

WASHINGTON—The Soviet Union has bought nearly 500,000 tonnes of additional U.S. grain for the coming year, the U.S. Agriculture Department said.

U.S. sugar pact decision prompts market rally

BY RICHARD MOONEY

NEWS THAT the foreign relations committee of the U.S. Senate had approved U.S. participation in the International Sugar Agreement encouraged a sharp rally in world sugar futures yesterday.

Weaker metal prices forecast

BY JOHN EDWARDS, COMMODITIES EDITOR

A GENERAL weaker trend in metal prices in 1980, as a result of reduced demand, is predicted in the latest issue of Metals Analysis and Outlook.

Chinese farming plan

OSAKA—The Japanese companies Nichimen and Debak Agreeshore of the U.S. plan to reclaim land in China for soybean and maize crops.

Gundlach's plan to cut back British beet sugar production. As the Commissioner's proposals for cutting 1m tonnes of the Community's annual sugar production surplus were being considered by the Commission in Brussels, Mr. Beckett told reporters in London that it would mean a 30 per cent cut in UK sugar production and would cost the jobs of 2,500 British workers.

Brazil soya talks planned

RIO DE JANEIRO—Officials from the Fiepe Trade Department of the Banco Do Brasil (Cacex) and crushers plan to meet on November 29 to begin talks on sales policy for the next soyabean crop, CACEX sources said.

World silver stocks fall

WASHINGTON—World stocks of refined silver were 800,000 troy ounces lower in October than the previous month, the Silver Institute reported.

U.S. winter wheat area up 10%. WASHINGTON—U.S. winter wheat acreage in 1980 should be up about a tenth from 1979's 71m acres, the U.S. Agricultural Department said.

Malaysian rubber

THIS YEAR is turning out to be an excellent season for Malaysia's rubber industry, the nation's biggest employer and producer of the top export crop.

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MALAYSIAN RUBBER

Best season since Korean War boom

BY WONG SULONG IN KUALA LUMPUR

THIS YEAR is turning out to be an excellent season for Malaysia's rubber industry, the nation's biggest employer and producer of the top export crop.

Flexibility urged in copper contracts

BY PAUL CHESTERIGHT

INTERNATIONAL COPPER producers were urged yesterday to introduce greater flexibility into their selling contracts with consumers.

World silver stocks fall

WASHINGTON—World stocks of refined silver were 800,000 troy ounces lower in October than the previous month, the Silver Institute reported.

has been strong, with good intake by the U.S., the Soviet Union and China. The continuing conflict in Kampuchea and the prospect of its spilling over to Thailand has contributed to the strong buying support, pushing prices to new heights.

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BRITISH COMMODITY MARKETS

BASE METALS

COPPER—Marginally weaker on the London Metal Exchange. After opening at £295, forward metal rose to £308.5 in the morning rings as modest buying followed rumours concerning the U.S. and Iran.

ZINC

Little change in gold and platinum prices next year is expected, and silver is forecast to move only slightly lower.

COFFEE

During a quiet morning session the Robusta market continued while forward metal rose to £295.

GRAINS

WHEAT—Yesterday's +0.02, 92.05, +0.05. Corn—Yesterday's +0.02, 92.05, +0.05.

SOYABEAN MEAL

The market opened with small losses but a net rise in selling at the high which stemmed further gains.

PRICE CHANGES

Table with columns for commodity, price, and change. Includes items like Metals, Copper, Zinc, Lead, Tin, and various oils.

AMERICAN MARKETS

NEW YORK, November 21. THE IRANIAN situation has now become complicated by forced evacuees in Pakistan and Mecca, with predictable consequences in the futures markets.

INSURANCE BASE RATES

Table showing property growth and vanbrugh guaranteed rates.

CORAL INDEX: Close 406.411 (unchanged)

I.G. Index Limited 01-551 3466. May Sugar 177.55-179.25

ContiCommodity introduces its DAILY LONDON REPORT ON GOLD & CURRENCIES. Includes contact information for World Trade Centre, London E1 9AA.

SILVER

Silver futures closed 3 1/4 p an ounce higher for spot delivery in the London bullion market yesterday at 754.25.

RUBBER

The London physical market opened unchanged, with futures interest throughout the day, closing on a quiet note.

COCOA

Opening a little steadier than expected futures traded today over a £20 range before closing relatively unchanged to Tuesday evening.

WOOL FUTURES

LONDON GREASY WOOL—Close (in order buyer, seller only): Dec. 218.0.

SUGAR

LONDON DAILY PRICE (raw sugar) 618.00 (sealed) +0.05 p an ounce.

MEAT/VEGETABLES

MEAT COMMISSION—Average net stock prices at representative markets on November 21.

INDICES

Table with columns for Dow Jones, S&P 500, and other indices.

MOODY'S

Table with columns for Moody's indices.

REUTERS

Table with columns for Reuters indices.

EUROPEAN MARKETS

NOTTERDAM, November 21. Maize—145 No. 3 Corn Yellow Nov. 1544.50.

INDICES

Table with columns for Dow Jones, S&P 500, and other indices.

MOODY'S

Table with columns for Moody's indices.

REUTERS

Table with columns for Reuters indices.

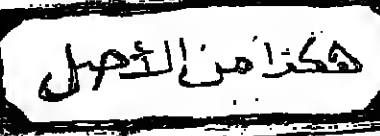
Columbia cuts coffee price

BOGOTA—Trade sources said the Colombian Coffee Growers' Federation yesterday lowered its resale price to private exporters to \$2.09 a pound, exdock New York, from \$2.11.









FT UNIT TRUST INFORMATION SERVICE

AUTHORIZED UNIT TRUSTS

Table listing various unit trusts and their managers, including Discretionary Unit Fund Managers, Mayflower Management Co. Ltd., and others.

Table listing various unit trusts and their managers, including Target Unit Managers, Commercial Unit Group, and others.

Table listing various unit trusts and their managers, including London Aves & Nth. MFI Assur. Ltd., Scottish Widows' Group, and others.

Table listing various unit trusts and their managers, including Sun Alliance Fund Managers, Sun Alliance Linked Life Ins. Ltd., and others.

Table listing various unit trusts and their managers, including Fidelity Mgmt. Research (Jersey) Ltd., and others.

NOTES: Prices are in pence unless otherwise indicated. Values shown in brackets indicate all expenses...

INSURANCE PROPERTY BONDS

Table listing insurance and property bond companies, including Abbey Life Assurance Co. Ltd., and others.

OFFSHORE & OVERSEAS FUNDS

Table listing offshore and overseas funds, including Alexander Fund, and others.

Continued on previous page



FT SHARE INFORMATION SERVICE

Manchester Business School Management Course... probably the finest short course in the world

BRITISH FUNDS table with columns for Stock, Price, % Chg, and Yield

AMERICANS table with columns for Stock, Price, % Chg, and Yield

Over Fifteen Years table with columns for Stock, Price, % Chg, and Yield

INTERNATIONAL BANK table with columns for Stock, Price, % Chg, and Yield

COMMONWEALTH & AFRICAN LOANS table with columns for Stock, Price, % Chg, and Yield

FOREIGN BONDS & RAILS table with columns for Stock, Price, % Chg, and Yield

BANKS & HP—Continued table with columns for Stock, Price, % Chg, and Yield

CHEMICALS, PLASTICS—Cont. table with columns for Stock, Price, % Chg, and Yield

ENGINEERING—Continued table with columns for Stock, Price, % Chg, and Yield

AMERICANS table with columns for Stock, Price, % Chg, and Yield

Hire Purchase, etc. table with columns for Stock, Price, % Chg, and Yield

DRAPERY AND STORES table with columns for Stock, Price, % Chg, and Yield

DRAPERY AND STORES table with columns for Stock, Price, % Chg, and Yield

AMERICANS table with columns for Stock, Price, % Chg, and Yield

BEERS, WINES AND SPIRITS table with columns for Stock, Price, % Chg, and Yield

DRAPERY AND STORES table with columns for Stock, Price, % Chg, and Yield

DRAPERY AND STORES table with columns for Stock, Price, % Chg, and Yield

AMERICANS table with columns for Stock, Price, % Chg, and Yield

BUILDING INDUSTRY, TIMBER AND ROADS table with columns for Stock, Price, % Chg, and Yield

DRAPERY AND STORES table with columns for Stock, Price, % Chg, and Yield

DRAPERY AND STORES table with columns for Stock, Price, % Chg, and Yield

CANADIANS table with columns for Stock, Price, % Chg, and Yield

BANKS AND HIRE PURCHASE table with columns for Stock, Price, % Chg, and Yield

DRAPERY AND STORES table with columns for Stock, Price, % Chg, and Yield

DRAPERY AND STORES table with columns for Stock, Price, % Chg, and Yield

LOANS table with columns for Stock, Price, % Chg, and Yield

BANKS AND HIRE PURCHASE table with columns for Stock, Price, % Chg, and Yield

ELECTRICALS table with columns for Stock, Price, % Chg, and Yield

ELECTRICALS table with columns for Stock, Price, % Chg, and Yield

FINANCIAL TIMES PUBLISHED IN LONDON & FRANKFURT. Includes editorial offices, advertisement offices, and subscription information.

AMERICANS table with columns for Stock, Price, % Chg, and Yield

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ELECTRICALS table with columns for Stock, Price, % Chg, and Yield

ELECTRICALS table with columns for Stock, Price, % Chg, and Yield

FOOD, GROCERIES—Cont. table with columns for Stock, Price, % Chg, and Yield

HOTELS AND CATERERS table with columns for Stock, Price, % Chg, and Yield

INDUSTRIALS (Miscel) table with columns for Stock, Price, % Chg, and Yield

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INDUSTRIALS (Miscel) table with columns for Stock, Price, % Chg, and Yield

Handwritten text in Arabic script: شكرا من النور



INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and various manufacturing firms with columns for stock price, price change, and volume.

INSURANCE—Continued

Table of insurance stocks including companies like Royal Indemnity, Commercial Union Assurance, and others.

PROPERTY—Continued

Table of property-related stocks including companies like British Land, National Westminster, and others.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Investment Trust, Fidelity, and others.

FINANCE, LAND—Continued

Table of finance and land stocks including companies like City of London, National Westminster, and others.

OKASAN SECURITIES CO. LTD. London Branch: Buckingham House, 69-83 Queen St. London EC4R 1AD. Tel: 6811181. A/B OKASAN Tel: 01-248 5044.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and others.

COPPER

Table of copper stocks including companies like Anglo American, De Beers, and others.

NOTES

Notes section containing various financial notices, company announcements, and market updates.

REGIONAL MARKETS

Table of regional market data including stock prices and market indices for various regions.

LEISURE

Table of leisure stocks including companies like British Leisure, and others.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Leyland, and others.

Commercial Vehicles

Table of commercial vehicle stocks including companies like British Leyland, and others.

Components

Table of component stocks including companies like British Leyland, and others.

Garages and Distributors

Table of garage and distributor stocks including companies like British Leyland, and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like News International, and others.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like News International, and others.

PROPERTY

Table of property stocks including companies like British Land, and others.

INSURANCE

Table of insurance stocks including companies like Royal Indemnity, and others.

SHIPPING

Table of shipping stocks including companies like British Shipbuilders, and others.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like British Shoe, and others.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American, and others.

TEXTILES

Table of textile stocks including companies like British Textiles, and others.

TOBACCO

Table of tobacco stocks including companies like British American Tobacco, and others.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like British Investment Trust, and others.

FINANCE, LAND, etc.

Table of finance, land, and other stocks including companies like City of London, and others.

OILS

Table of oil stocks including companies like Anglo American, and others.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo American, and others.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like Anglo American, and others.

TEAS

Table of tea stocks including companies like Anglo American, and others.

MINES

Table of mining stocks including companies like Anglo American, and others.

EASTERN RAND

Table of Eastern Rand mining stocks including companies like Anglo American, and others.

FAR WEST RAND

Table of Far West Rand mining stocks including companies like Anglo American, and others.

O.F.S.

Table of O.F.S. stocks including companies like Anglo American, and others.

FINANCE

Table of finance stocks including companies like City of London, and others.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including companies like Anglo American, and others.

OPTIONS

Table of options data including 3-month call rates for various stocks.

A selection of Options traded is given on the London Stock Exchange Report page



48

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## All-out stoppage looms at BL cars

BY OUR LABOUR STAFF

BL CARS production was heading for a total shutdown last night as about 35,000 workers joined the strike protest against the dismissal of Mr. Derek Robinson, the Longbridge convenor.

The executive of the Amalgamated Union of Engineering Workers, Mr. Robinson's union, will meet in emergency session this afternoon after failing yesterday to persuade BL management to back down over the dismissal of Mr. Robinson.

There was increasing gloom among union leaders last night over the prospects of containing the crisis. Official industrial action has not been ruled out.

BL insisted, in the face of the mounting crisis, that it would not give way to the AUEW's demands for Mr. Robinson's reinstatement.

BL acted against the stewards for trying "to undermine the company's recovery plan" which involves the closure of plants and the loss of more than 25,000 jobs. The men put their names to a document produced by the unofficial shop stewards combine which urged resistance to the proposed transfer of work.

### Flashpoint

All Triumph production is already at a standstill because of a walkout by 6,000 workers at the Canley plant, Coventry.

At Bordesley Green, Birmingham, where Spitfire body pressing and Range-Rover engine assembly takes place, a further 650 men went on strike and another 3,000 voted to take similar action at Coventry engines, part of the Austin Morris division.

At Longbridge, the flashpoint of the dispute, about 1,000 Austin Morris workers reported for duty, but an estimated 14,000 remained away from day and night shifts.

The 6,000 workers at the two Jaguar plants in Coventry ended their 24 hour stoppage. About 8,000 men at Rover, Solihull, downed tools for three hours as a gesture of support for Mr. Robinson.

All Marina production at Cowley, Oxford, has come to a halt because of an engine shortage caused by the Longbridge stoppage.

More than 2,000 workers have been laid off and by the end of the week most of the remaining 11,000 manual employees at Cowley are expected to be sent home.

Continued from Page 1

## Miners

November 30. Papers must be returned to the Electoral Reform Society by December 3 for counting.

The papers will offer a simple "yes" or "no" vote, which means approval of the executive's rejection of the offer gives authority for the industrial action.

The executive did not consider an alternative motion proposed by the Left which simply called for national strike action.

Mr. Joe Gormley, NUM president, said there was no need to talk yet about industrial action. "I would be expecting that if there is a vote in support of the NEC that the Board would be willing to sit down and talk seriously to us."

Earlier Coal Board hopes of reaching a settlement had risen when the union suggested improving the present incentive payments scheme as a way of increasing earnings alongside the 20 per cent offer on basic rates.

The Board accepted the proposal in principle, but the executive withdrew it after a further meeting. Instead, after a 15-11 vote, the union said if the board raised its offer to 25 per cent, the executive would recommend it for acceptance. The board refused.

The Left in the union was jubilant. Mr. Arthur Scargill, Yorkshire area president, said he was "satisfied" with the executive's final decision. Mr. Mick McGahey, NUM vice-president, said the suggestion that 25 per cent would be enough for a recommendation to accept was now "dead". The union would be pressing for an increase in line with its decision to go for a £140-a-week maximum for a face worker and £80 for a surface worker.

Sir Derek Ezra, NCB chairman, described the union's decision as a "tragedy".

## Queen was asked to keep Blunt secret

BY PHILIP RAWSTORNE

BRITISH INTERESTS had been seriously damaged by Anthony Blunt's activities as a Russian spy, Mrs. Margaret Thatcher told the Commons yesterday.

The Government did not know exactly what information he had passed to Soviet intelligence, the Prime Minister admitted. But it was unlikely that British military operations or lives had been put at risk.

Mrs. Thatcher, opening the debate on the Blunt affair, said that since 1967, successive Prime Ministers and Home Secretaries had been informed of the situation.

The Queen had been advised in 1964 to take no action against Blunt in case it alerted the Russians to his confession.

Lord Brooke, Home Secretary at the time of Blunt's confession, had said he could not recall being told of the affair but now agreed that his memory "must have been at fault".

Records showed that the head of the security services had reported to the Home Secretary both before and after Blunt's confession.

"It was for the Home Secretary to decide whether the Prime Minister should be informed," Mrs. Thatcher said. "There is no record on this point. Neither Lord Brooke nor Lord Home can recall discussing the matter."

Sir Michael Adeane, the Queen's Private Secretary, had been invited to a meeting in 1964 with the Director General of the security service and the Permanent Secretary at the Home Office.

He was told that Blunt was suspected of spying and would be granted immunity provided he co-operated with the authorities.

"After Blunt had been granted immunity, the Palace fully followed the advice it had been given," she said.

Throughout the affair the security service had scrupulously followed the procedures laid down for reporting to Government Ministers on the case.

The Prime Minister told MPs that she saw no need to change

the principles which governed relations between Ministers and the service.

She had made it clear, however, that the head of the security service should report to the Home Secretary any information about possible security risks among Ministers or senior public servants. In exceptional cases he would report directly to the Prime Minister.

Anticipating Labour backbench demands for a full inquiry into the affair, Mrs. Thatcher made it clear that she believed it would serve no useful purpose. "It is important not to be so obsessed with yesterday's danger that we fail to detect today's," she said.

Mrs. Thatcher confirmed in a written Commons reply that after investigations into the confession of Burgess and Maclean, a number of people left the public service or were transferred to work which did not involve access to classified information.

Parliament, Page 16

## Gulf over Chrysler credit widens

By Stewart Fleming in New York

Manufacturers Hanover Trust, probably Chrysler Corporation's largest creditor, is not prepared to lend the hard-pressed car company any more money or an unsecured loan.

MET, the fourth largest U.S. bank, is believed to have lent Chrysler about \$40m, and is still thought to be sympathetic to a rescue plan if the terms are satisfactory.

But the announcement by Mr. John McGillicuddy, the bank's chairman, to the Senate banking committee brings into the open the widening gulf between the Carter Administration and Chrysler's bankers over terms of any rescue plan.

Almost immediately afterwards Mr. Roger Altman, Assistant Treasury Secretary, told the committee that, among sacrifices that could be necessary by groups with a stake in Chrysler was a decision by banks and financial institutions to purchase more equity in the company.

Earlier in the month, amid signs of a mounting financial crisis at Chrysler, the U.S. Government announced plans to press for legislation which would give the company \$1.5bn of government loan guarantees.

The Government's proposal is conditional on Chrysler raising an equivalent amount itself and on its existing creditors not withdrawing any credit they have already advanced to the company.

There has been no enthusiasm among banks and insurance companies, which have already lent \$1.5bn to Chrysler. The parent company alone to participate in a rescue. Some have argued strongly in private that the company ought to go into bankruptcy, a view shared by Business Roundtable, the nation's most influential business lobby.

Just how much additional money Chrysler might need from its creditors to match the Government guarantee is unknown. The Treasury is seeking support from the company's dealers, suppliers, labour unions and State and local governments, as well as from financial institutions. Moreover the company could raise substantial sums from asset sales.

## Decision today on 14-15% mortgage rate increase

BY MICHAEL CASSELL

THE BUILDING societies are expected today to recommend an increase in the mortgage rate from 14½ per cent to between 14¾ and 15 per cent, probably from January 1.

A special meeting of the Council of the Building Societies Association will be held this afternoon to fix the new rate, which will be the highest ever. The decision will be to the disadvantage of the borrower, as the minimum lending rate and the subsequent share upward movement in competitive interest rates generally.

There has been no last-minute intervention by Ministers to persuade societies either to delay or moderate their expected decision, and the Government is preparing to face angry criticism from the Opposition later today.

Mrs. Margaret Thatcher and her colleagues accept the move as inevitable after last week's increase in the Treasury's interest rate. Ministers will attempt merely to dampen down the impact of the huge leap in mortgage costs by holding out the hope that the

increase will be a temporary one.

The building societies originally planned to introduce a record 12½ per cent home loan rate from January 1, and even immediately after last Thursday's introduction of a 17 per cent M.L.R. there were brief hopes that a further rise in cost of mortgages could be postponed.

But the societies were astonished at the immediate impact which the announcement of higher interest rates among their competitors for investors' funds had on their own take. Many reported almost a drying-up of receipts, and with withdrawals rising found themselves with a net outflow of funds.

The societies believe that they must now pay their ordinary share account investors at least 10½ per cent net, against the present 8½ per cent, to maintain their present position in the savings market.

Such a move would imply a home loan rate of 15 per cent, though calls for trimming back the increase could end in a

marginally lower figure being recommended.

Although January 1 still looks the earliest practical date for imposition of a new rate on existing loans, there may be some pressure for an earlier adjustment.

If societies put up investors' rates from December 1 but held the mortgage rate until January, they may find the move costs them as much as £70m. There is no doubt that many society executives are concerned about the effect the new rate will have on home-buyers, particularly those who took out loans in the earlier part of 1978 when the mortgage rate varied from 8½ to 9½ per cent.

If the societies decide on a 15 per cent rate today, monthly repayments on a 25 year average loan of £12,000 would rise from £125 40p gross to £154 80p.

The societies will emphasise today that, at best, they are restoring the position which existed until last week's general rise in interest rates.

## Subscription hopes fade as £800m stock goes on offer

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE CHANCES of a heavy subscription for the £800m gilt-edged stock on offer this morning, have faded following a further fall in gilt-edged prices yesterday.

The prices of long-dated stocks dropped by 1½ after falls of up to 1½ on Tuesday while shorts declined by 1½ over the two days.

At these levels the yield on the new issue—15 per cent Treasury 1985—is only a fractionally higher than returns on existing stocks.

Consequently, brokers were last night doubtful whether the stock would be fully subscribed, especially since it is fully-paid immediately. An uncertainty is, however, provided by the attitude of overseas investors.

The mood could change before lists close at 10 am this morning, but last night there were signs of a distinct cooling in the enthusiasm of domestic investors. This may be partly because of market indignation



following the heavy sales of gilts in the last week which tied up £14m of funding.

Hopes of an early cut in Minimum Lending Rate have also receded and the market has become more nervous because of UK labour troubles and the Middle East situation.

Dealers also reported nervousness about the publication this afternoon of the Treasury's new short-term economic forecasts. The gloomy projections are likely to be heavily qualified in line with Treasury ministers' doubts about conventional forecasting techniques.

A precise estimate of public sector borrowing in the 1980-81 year in current prices will not be published though there will be an indication of borrowing as a percentage of forecast Gross Domestic Product in 1980-81.

This is a departure from the previous Government's practice. The decision reflects the desire of ministers not to be tied to a precise figure for borrowing six months ahead of the spring budget and it does not represent a change in the overall policy of reducing borrowing as a proportion of GDP steadily year by year.

Where the economy goes from here, Page 25

Continued from Page 1

## Knight takes over at NEB

The NEB and he is to discuss this at any early meeting with Sir Michael Edwards, chairman of BL. The issue will also probably be raised when the new board holds its first meeting tomorrow.

Sir Arthur stressed that, even without Rolls-Royce and BL, the NEB had an important role to play. "I do not see it as part of my job to phase out the NEB," he declared, adding that he did not personally regard the removal of Rolls-Royce "as at all surprising". He regarded the electronics area, including the NEB's Inmos microchip company, as "one of the most fascinating aspects of the job".

Earlier, Sir Leslie, who had thanked the staff at a meeting in the morning for their work, demonstrated how bitter the

battle over the NEB and RR has been. He criticised Ministers and civil servants and said: "This matter has not been decided on its merits." He criticised Sir Keith for cancelling plans for two recent meetings and said there had been no consultation about the changes. "I have no confidence that ministers advised by civil servants who have no business experience are competent to discharge the tasks previously carried out by the NEB," he said, explaining his opposition to the Industry Department's taking over the monitoring of RR.

The Government, however, believe that it has the professional skills in the industrial development units of the Industry Department to carry out this role.

The shareholdings of RR, and maybe BL, will not be transferred to the Industry Department for some months, till the current industry bill now before Parliament becomes law. This bill contains a clause which makes transfer of ownership possible.

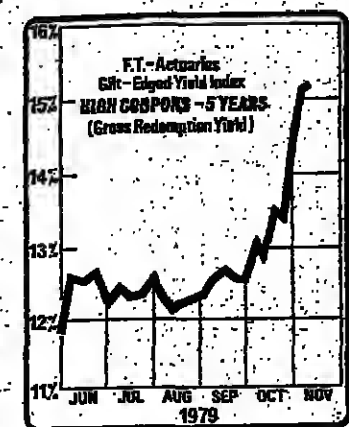
In the meantime, the Government wants to conclude an urgent agreement with Sir Arthur to enable Department of Industry civil servants and their professional advisers to take over the day-to-day monitoring of the aero engine company.

The plan was welcomed last night by Sir Kenneth Keith, who said: "I am sure it is in the best interests of not only Rolls-Royce, its employees and customers, but the British taxpayer, as well."

THE LEX COLUMN

## Financing Tesco's spending spree

Index rose 5.3 to 413.0



The gilt-edged market's nerves are still badly shaken after last week's events, and the miners are doing nothing to soothe them. After some scattered selling of stock yesterday, it now looks unlikely that Treasury 15 per cent 1985 will attract a significant level of applications this morning, especially as some potential foreign buyers may be deterred by the high level of sterling. So the new issue, which was after all designed to hold the market for a while, will probably have a chance to operate as a tap.

### Food retailers

Yesterday's news from the food retailing sector was fairly encouraging for the two companies concerned. Tesco and Kwik Save Discount. Tesco's interim pre-tax profits, rose 24 per cent to £17.1m, and Kwik Save was 23 per cent ahead at £12.2m at the end of its trading year. Ignoring acquisitions—Tesco's 3 Guys in Ireland, which is loss-making, and Kwik Save's Cee-n-Cee shops—both groups seem to have held their net margins, and Tesco claims to have put on market share without opening new selling space in the UK. Certainly its volume is up by more than 10 per cent, and the sales mix is moving nicely in the direction of higher margin goods.

Next year, though, may bring more difficult conditions. True, neither company is particularly vulnerable to a weak trend in consumer spending—Tesco's HomeWear division, indeed, which has shown only a modest advance in 1979 so far, may benefit from some trading down.

But costs, particularly wages, will almost certainly be rising faster than food price inflation, and profit margins will come under pressure.

Tesco also faces the unfamiliar prospect of a move into net horworing. Its capital expenditure programme, including the Carters acquisition, will be around £100m in the current year and a similar figure in 1980-81. Profit and depreciation will amount to no more than £50m or so this year, and net debt in the next balance sheet may be £25m or so.

At present Tesco is paying no mainstream corporation tax, and its quick stock-turn and extended credit terms give it some positive cash-flow from its suppliers. Any change in the terms of stock appreciation relief would be unlikely to work in Tesco's favour, and the contribution from creditors only grows in line with turnover.

It might be tempting for Tesco to counter the squeeze

the "A" shares, with proposals for one-for-seven compensation for the voting units—a little the generous side in comparison with most of the recent precedents.

Sales growth at Burton picking up, as more of the group's refurbished stores come back into action. Only 3 per cent, in the first half of 1978; growth accelerated to 13 per cent in the March-August period, and to 19 per cent in the past 24 months though it includes a few points of expansion. The group's success story in women'swear has faded a little, with the fashion trade recently going through a strike patch, but women'swear trade profits still rose 27 per cent last year. The big gains, however, came in menswear with profit more than trebled.

The spending programme running ahead of cash flow, demand has picked up useful in the last month or so, a though there is unlikely to be another major profit advance, something in the £15m-£20m range pre-tax is on the cards for 1979-80. The "A" yield 6.6 per cent with a fully taxed p/e of around 10.

### Wedgwood

The sharp improvement Wedgwood's second quarter sales brought home to the market that its worst fears the impact of strong sterling which might reduce its advantage. It seems unlikely that there will be any widespread price-cutting from present levels, but Tesco's rivals are not going to sit around and let it pick up market share indefinitely. At 63½p Tesco yields around 5½ per cent and stands at around 10 times fully-taxed earnings; for Kwik Save at 108½p the yield is 4½ per cent and the p/e 11½.

### Burton Group

Down nearly 40 per cent from the 1979 peak ahead of yesterday's results, the Burton share price had a shot in the arm with the "A" jumping 20p to 234p. It was not just the way the 1978-79 figures topped recent expectations, with pre-tax profits emerging at £7.46m against a restated £5.76m. There is also clear optimism about the current year, despite the uncertain retailing trends which have caused the market to waver in its projections; Dorothy Perkins will make a contribution net of financing costs, says Burton, and overall the group is set to make "further progress". Against this background the Board is embarking upon the long-awaited enfranchisement of

## Weather

### UK TODAY

Mainly dry, with sunny intervals after local fog. London, S.E., E. Cent. England, Midlands, East Anglia.

Local fog at first, sunny intervals. Cold. Max. 9C (48F). E. England, Cent. N. England, N.E. England.

Occasional rain, bright intervals later. Max. 9C (48F). Channel Is.

Mainly dry, sunny intervals. Max. 11C (52F). S.W. England.

Mainly dry, some coastal fog and drizzle. Max. 11C (52F). Wales, N.W. England, Lakes, Isle of Man.

Cloudy, occasional drizzle, hill and coastal fog. Max. 11C (52F). N.E., N.W. Scotland, Orkney, Shetland.

Cloudy, occasional rain, hill fog. Max. 8C (46F). Outlook: Occasional rain, becoming brighter.

### WORLDWIDE

	Y day	midday	Y day	midday	
	°C	°F	°C	°F	
Algiers	15	59	L. Pms.	22	72
Alexandria	18	64	London	8	48
Athens	18	64	Luxemb.	4	39
Bahia	28	82	Madrid	11	52
Batavia	28	82	Moscow	2	36
Bombay	28	82	Nairobi	13	55
Buenos Aires	18	64	Paris	13	55
Calcutta	28	82	Rome	13	55
Canton	18	64	Sydney	13	55
Cebu	28	82	Tokyo	13	55
Colon	28	82	Wellington	13	55
Hankow	18	64	Yokohama	13	55
Hong Kong	28	82			
Kobe	18	64			
London	8	48			
Lyons	13	55			
Manila	28	82			
Medan	28	82			
Perth	13	55			
Rangoon	28	82			
San Francisco	13	55			
Singapore	28	82			
Sourabaya	28	82			
Tientsin	18	64			
Yokohama	13	55			

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